

A photograph of the City Hall building in Auburn, Alabama. The building is a two-story brick structure with a series of arches on the ground floor. The words "CITY HALL" are mounted on the roof in large, gold-colored letters. In front of the building is a wide set of concrete steps with black metal railings. The sky is blue with some white clouds, and there are green trees on either side of the building.

Fiscal Years 2023-2024 Biennial Budget Workshops

City of Auburn, Alabama | June 13 - 15, 2022

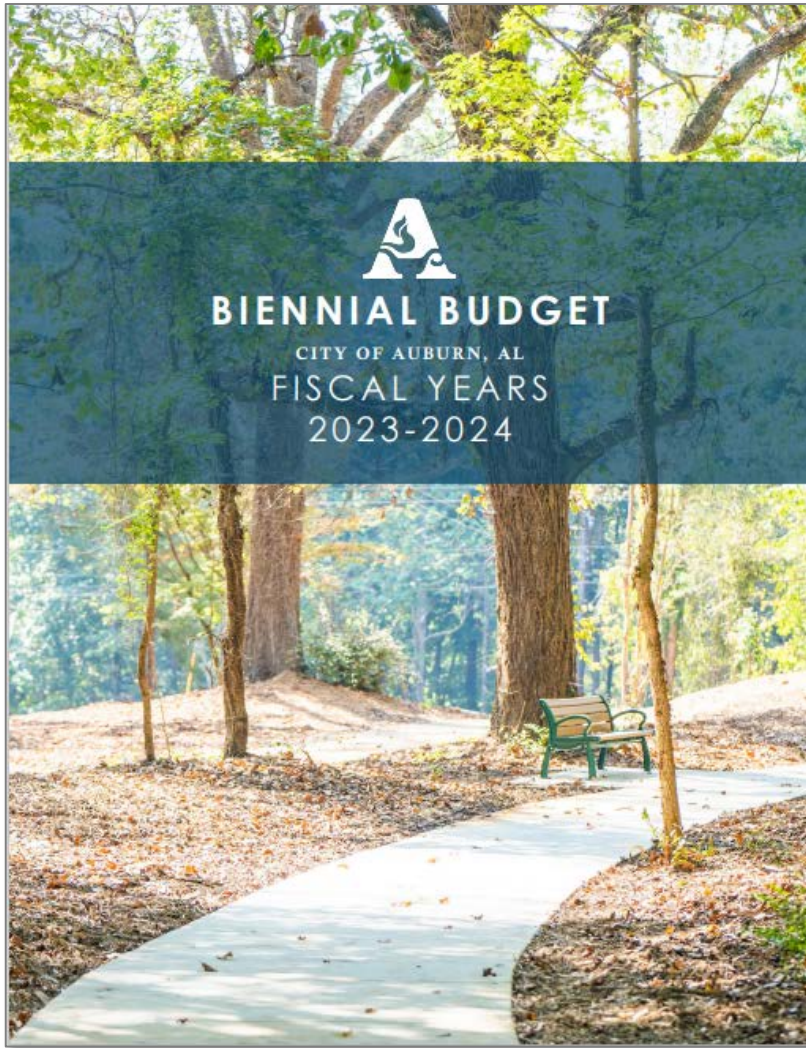


City of Auburn

Agenda – Day 1

- Budget Overview – City Manager
- Financial Overview - Finance Director/
Treasurer
- Capital Projects/Outlay
 - Development Services Business Unit
 - Public Services Business Unit
 - Public Safety Business Unit
- Departmental Presentations
 - Judicial
 - Economic Development
- Questions



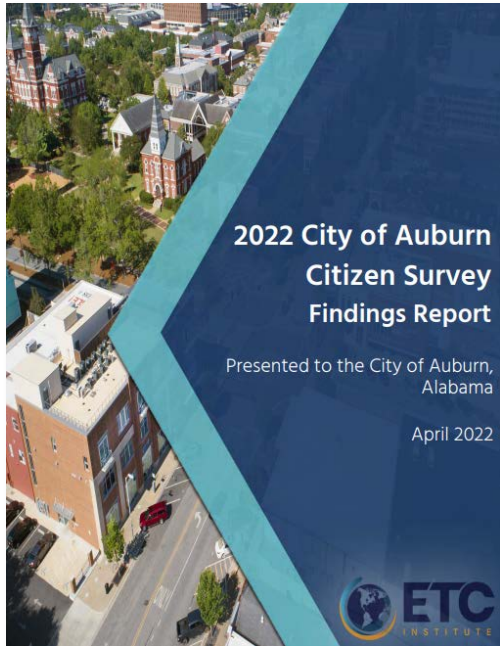


Budget Overview

Budget Process Overview

- What's in your Budget Binder?
- Process (inside left pocket of your binder)
 - Background
 - General Process
 - Budget Requests
 - Budget Proposal/Work Sessions
 - Budget Ordinance (First Reading – June 21)
- Thank you to our Budget Development Team
 - Allison Edge – Finance Director/Treasurer
 - Erika Sprouse – Assistant Finance Director/Treasurer
 - Steven Kranz – Budget and Strategic Planning Manager
 - Lauren Lett – Budget and Management Analyst
 - Heidi Lowery – Principal Financial Analyst
 - Michelle Wall – HR Business Partner Manager
 - Valerie Baker – Finance Information Officer





MEMORANDUM

To: Mayor and City Council
From: Megan McGowan Crouch, City Manager *MGC*
Subject: Fiscal Year 2023 and 2024 Priorities
Date: June 1, 2022

In preparation for the FY2022 and 2023 biennial budget, a priority worksheet is attached to help us identify your budget priorities for the next two years. The priorities you set will become the foundation for the next budget.

Please take some time to carefully rank your priorities from highest to lowest, and feel free to make any comments you wish. There is room for additional comments on the back of the form. You are welcome to add priority items as you see fit. The items listed have been identified as priorities by our citizens through the annual Citizen Survey, and by your actions and interests. Please rank the items in order of priority from the most important (with #1 being the most important) to least important (#12) and fill in your responses to the questions posed. Please write any additional comments on the back. There should only be a single #1, #2, etc. Please do not list as 1A, 1B, etc.

We will compile the budget priorities and distribute them to you once they are tallied. To help us meet our budget calendar, we ask that you return this form no later than Tuesday, June 7. We will have two budget work sessions, June 13 and June 15. These sessions will be held in the City Meeting Room beginning at 3:00 pm. Work Sessions are expected to last 2-3 hours.

If you have any questions, please don't hesitate to contact me.

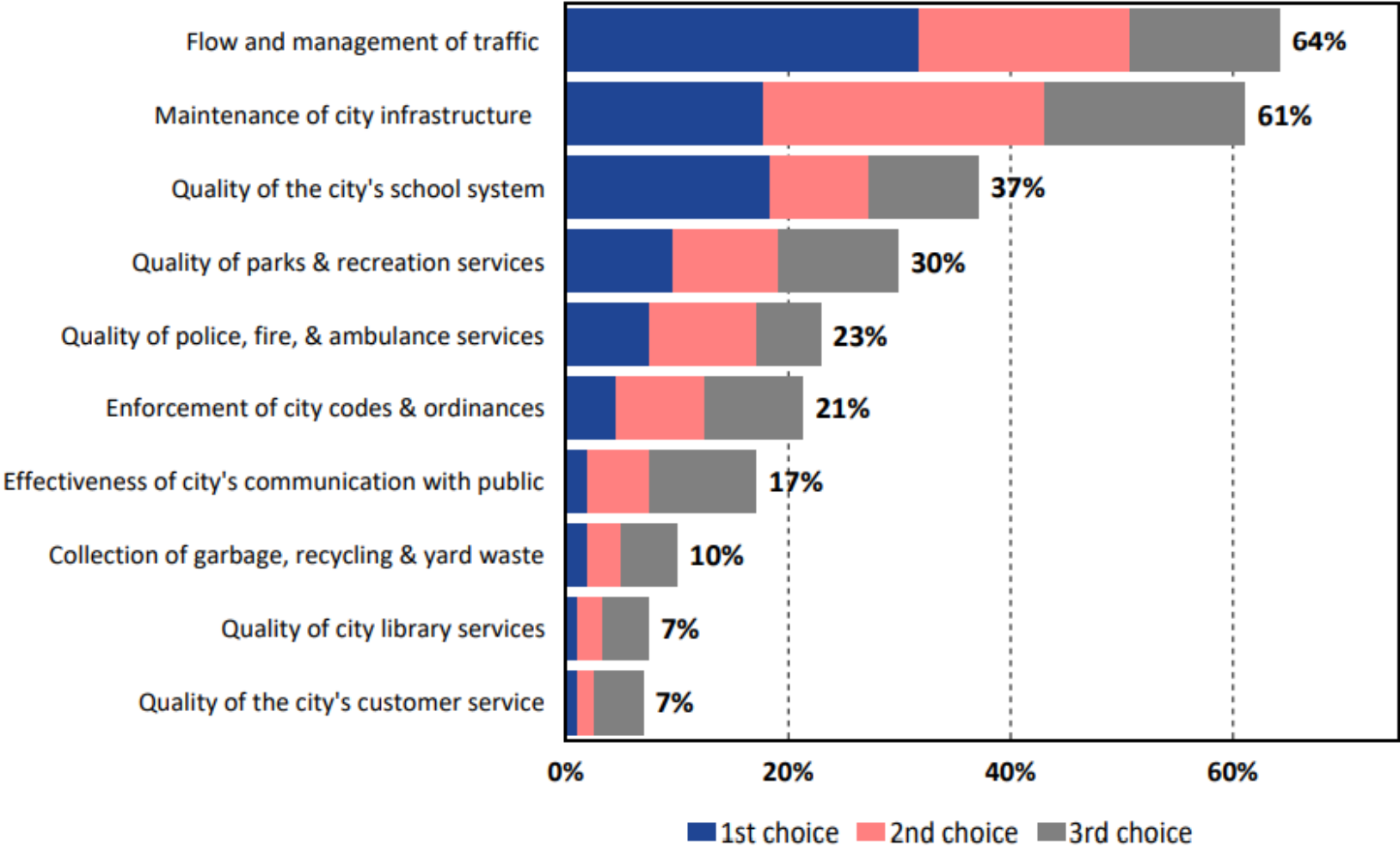
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Citizens/City Council Budget Priorities

Page 24

Q2. Major Categories of City Services That Should Receive the Most Emphasis Over the Next Two Years

by percentage of residents surveyed who selected the item as one of their top three choices



City Council Priority Rankings

Council Rankings*	Anders	Taylor	Griswold	Witten	Dixon	Hovey	Dawson	Average	Overall Priority
School funding	1	9	2	5	2	1	2	3.1	1
Flow of traffic/congestion management	5	4	1	8	6	5	1	4.3	2
New community centers - gymnasiums and pools	3	7	3	4	9	3	6	5.0	3
New outdoor athletic fields and facilities	4	8	4	3	7	2	10	5.4	4
Boykin Donahue campus improvements	8	1	5	12	1	7	5	5.6	5
Industrial Development	2	11	11	2	4	6	4	5.7	6
Commercial Development	6	12	10	1	5	4	3	5.9	7
Street resurfacing	9	3	9	9	3	8	8	7.0	8
Sidewalk construction/improvements	7	2	6	10	10	11	7	7.6	9
Open space, green space, blueways/greenways and passive parks	11	5	7	6	8	9	9	7.9	10
Jan Dempsey Community Arts Center Expansion and ADA Improvements	10	10	12	7	12	10	11	10.3	11
Funding for outside agencies	12	6	8	11	11	12	12	10.3	12
*Council rankings do not include Bob Parsons who was out of the country at the time the rankings were distributed nor input from the vacant Ward 4 council position.									



City Council Priority Rankings Matrix

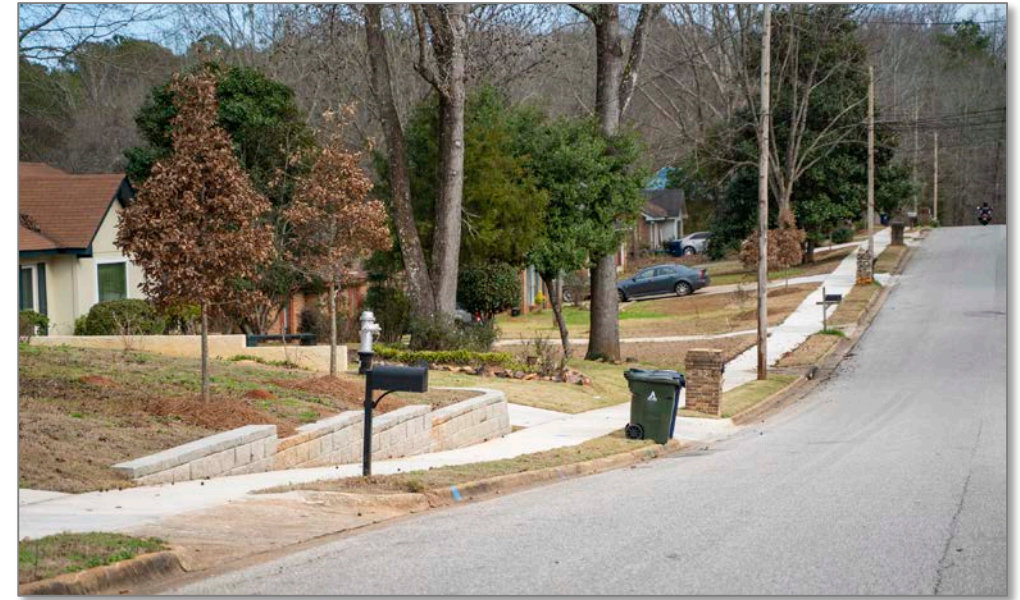
Council Rankings*	Anders	Taylor	Griswold	Witten	Dixon	Hovey	Dawson	Average	Overall Priority
School funding	1	9	2	5	2	1	2	3.1	1
Flow of Traffic/Congestion Management	5	4	1	8	6	5	1	4.3	2
New community centers - gymnasiums and pools	3	7	3	4	9	3	6	5.0	3
New outdoor athletic fields and facilities	4	8	4	3	7	2	10	5.4	4
Boykin Donahue campus improvements	8	1	5	12	1	7	5	5.6	5
Industrial Development	2	11	11	2	4	6	4	5.7	6
Commercial Development	6	12	10	1	5	4	3	5.9	7
Street resurfacing	9	3	9	9	3	8	8	7.0	8
Sidewalk construction/improvements	7	2	6	10	10	11	7	7.6	9
Open space, green space, blueways/greenways and passive parks	11	5	7	6	8	9	9	7.9	10
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Funding for outside agencies	12	6	8	11	11	12	12	10.3	12
*Council rankings do not include Bob Parsons who was out of the country at the time the rankings were distributed nor input from the vacant Ward 4 council position.									

City Council Priority Rankings – Boykin Donahue Campus

Boykin Donahue Campus Priorities*	Anders	Taylor	Griswold	Witten	Dixon	Hovey	Dawson	Average	Priority
Gymnasium	1	2	1	1	3	1	2	1.6	1
Library	2	1	3	2	1	2	4	2.1	2
Splash Pad	3	4	2	3	2	4	3	3.0	3
Auburn Center for African American History and Culture	4	3	4	4	4	3	1	3.3	4
*Council rankings do not include Bob Parsons who was out of the country at the time the rankings were distributed nor input from the vacant Ward 4 council position.									

2022 City Council Priority Rankings - Other

- Public Safety (Anders, Dawson)
- Neighborhood Sidewalk Extensions and Connections to Commercial Areas (Griswold and Taylor)
 - North side of Cary Woods Subdivision to Wal-Mart Neighborhood Market Area (Griswold)
 - North College Street from North Cedarbrook to 1347 North College (Griswold)
 - Northwest Auburn (Taylor)
- Neighborhood Lighting (Taylor)
- City funding to rehabilitate housing for seniors and disabled (Taylor)
- School Funding should include mental health needs and programs (Taylor)
- Funding for a new search engine on the City's website (Griswold)

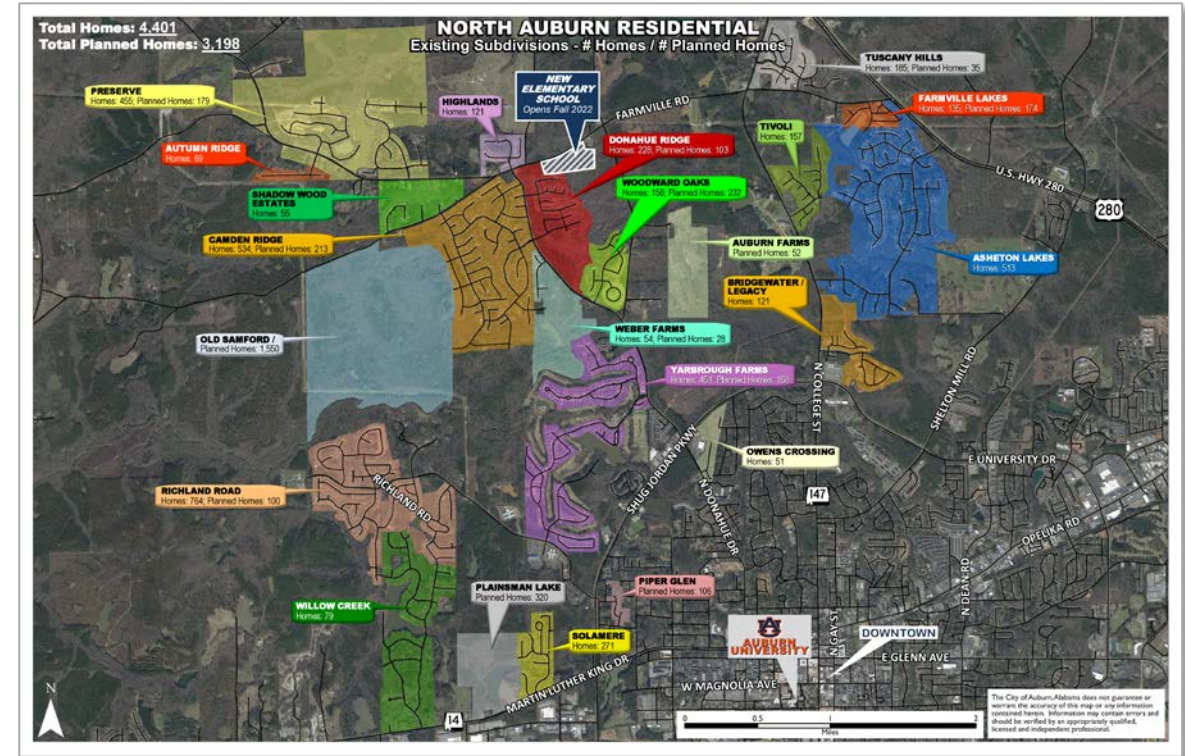


An Environment Shaped by Growth

- Auburn's population is currently 76,143 – an increase of 42.6% since 2010
- City Limits
 - 1980 – ±27.3 square miles (17,472 acres)
 - 2022 – ±62 square miles (39,680 acres)
- From FY2020 thru FY2021
 - 803 acres were annexed into the City Limits
 - 1,510 lots created
 - 1,426 single family homes permitted
 - 85 commercial units permitted
- Accelerated growth along North Donahue, Farmville Road and Richland Road
 - 133% Increase in population from 2010 - 2020

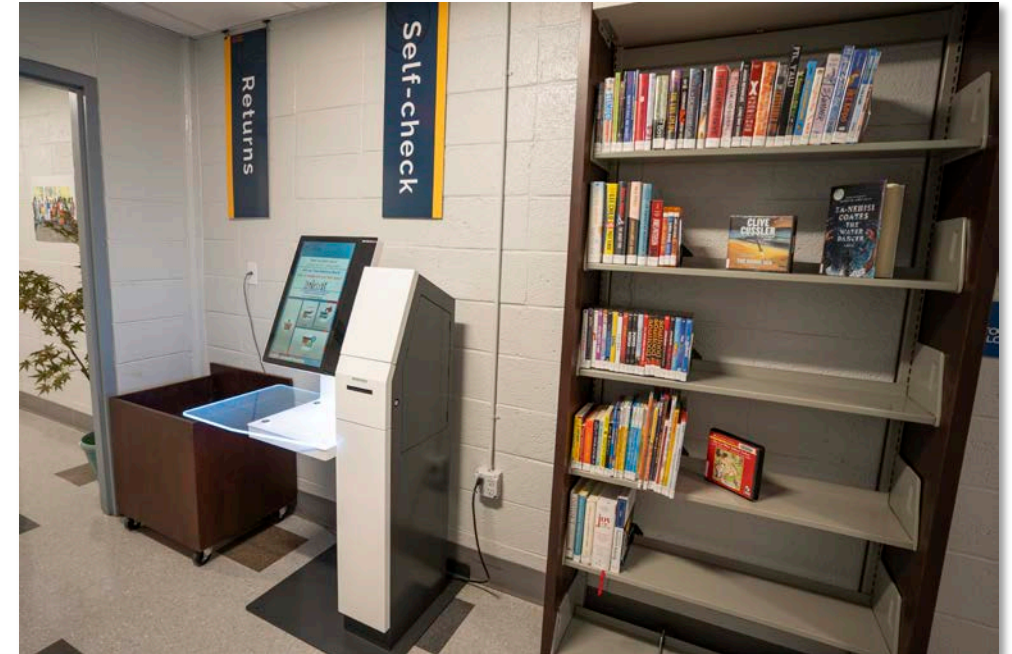


City of Auburn



FY2023-FY2024 Budget Proposal Overview

- General Fund Expenditures by Business Units, Departments and Divisions
 - Page 36 reflects an 8.56% increase in expenditures in FY2023, 5% of which is personal services (salaries and benefits)
 - Page 36 reflects an 4.75% increase in expenditures in FY 2024, 3.7% of which is personal services
- Outside Agencies – Page 100
 - Level funded with the exception of those tied to a tax-driven formula or other contractual agreement
 - Two new agencies requested funding –IAMBK and AO Discover (Children's Hands On Science Center)
- Capital Projects - Page 145
- Capital Outlay – Page 140



FY2023-FY2024 Budget Proposal Overview

New Positions – 14 Total

Fiscal Year 2023 – 9 Positions

- GIS Coordinator - Information Technology
- Civil Engineer - Engineering Services
- Maintenance Worker - Public Works
- Right of Way Maintenance Worker - Public Works
- Programming Specialist - Library
- Planner - Planning Services
- Two (2) Recycling Collectors - Environmental Services
- Solid Waste Enforcement Officer - Environmental Services

Fiscal Year 2024 – 5 Positions

- Computer System Technician - Information Technology
- Inspector - Engineering Services
- Maintenance Worker - Public Works
- Right of Way Maintenance Worker - Public Works
- Fleet Mechanic - Environmental Services



FY2023-FY2024 Budget Proposal Overview

Position Transitions

Fiscal Year 2023

- Seven (7) Parks and Recreation Maintenance Worker Positions from Temporary to Full-Time Status
- Nine (9) Student Firefighter Positions to Full-Time (Career) Firefighter Positions

Fiscal Year 2024

- Nine (9) Student Firefighter Positions to Full-Time (Career) Firefighter Positions



FY2023-FY2024 Budget Proposal Overview

Employee Compensation

- 3% Cost of Living Adjustment (COLA) funded for FY23 and FY 24

Employee Insurance Premiums

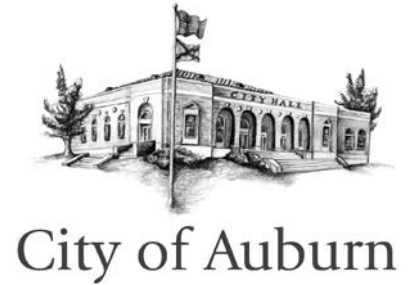
- Maintain Competitive Benefit Packages
- Medical Costs are rising at approximately 8%
- Claims Expenses are increasing
- Recommending a 5% increase in the monthly employee contribution for both FY23 and FY24



	FY2022	FY2023	FY2024
	Current	5% increase	5% increase
Single	\$ 46.00	\$ 48.30	\$ 50.72
Employee + Spouse	\$ 276.00	\$ 289.80	\$ 304.29
Employee + Child	\$ 206.50	\$ 216.83	\$ 227.67
Family	\$ 336.00	\$ 352.80	\$ 370.44

FY2023-FY2024 Budget Proposal Overview

- Rebranding
 - Logo Changes
 - Welcome to Auburn Signs
 - Wayfinding
- RSA Employee's Retirement System one-time longevity bonus for retirees - \$131,770



FY2023-FY2024 Budget American Rescue Plan Act (ARPA) Coronavirus State and Local Fiscal Recovery Funds

- Funds allocated to the City of Auburn - \$16,523,077
- Funds must be used to support responses to and recovery from the COVID-19 public health emergency and may be used to:
 - Replace lost public sector revenue
 - Respond to the far-reaching public health and negative economic impacts of the pandemic
 - Provide premium pay for essential workers
 - Invest in water, sewer, and broadband infrastructure



FY2023-FY2024 Budget

American Rescue Plan (ARPA)

Coronavirus State and Local Fiscal Recovery Funds

- The proposed budget includes a distribution plan for these funds, largely applied toward the Northwest Auburn Plan.
- Funds must be encumbered by the end of calendar year 2024 and fully expended by the end of calendar year 2026.

Funding	Funding %	Proposed Expenditures
\$10,955,577	66.30%	Boykin Donahue Campus Project
\$3,300,000	19.97%	East Alabama Health
\$1,000,000	6.05%	MLK Water Main Improvements
\$960,000	5.81%	Boykin/Frank Brown/Dean Gym HVACs
\$7,500	0.05%	Boykin Corridor HVAC
\$300,000	1.82%	Unallocated – Recommended to be outside agency funding to address unmet needs such as homelessness

Comparative Overview of General Fund Budget – General Fund Overview

- Ending Fund Balance
 - FY23 \$41.6 million
 - FY24 \$34.2 million
- Net Ending Fund Balance Ratio
 - FY23 29.57%
 - FY24 26.52%
- Personal Services as a percentage of Expenditures
 - FY23 37.74%
 - FY24 43.44%



	Proposed FY2022		Proposed Budget	
	Updates	FY2022	FY2023	FY2024
Beginning Fund Balances	\$ 16,900,577	\$ 67,562,098	\$ 67,128,229	\$ 45,853,709
Revenues	16,363,139	117,164,022	118,578,779	120,912,853
Other Financing Sources (OFS)	4,017,029	4,739,279	767,250	771,250
Total Revenues and OFS	20,380,168	121,903,301	119,346,029	121,684,103
Total Available Resources	37,280,745	189,465,399	186,474,258	167,537,812
Expenditures				
Operating				
Departmental	459,584	63,570,818	68,949,606	72,151,630
Non-Departmental Operations	327,316	4,901,936	5,036,120	5,292,120
Outside Agency Support	8,232	1,494,289	1,551,308	1,842,783
Debt Service	(2,236,715)	5,368,916	9,068,694	10,641,688
Total Operating	(1,441,583)	75,335,959	84,605,728	89,928,221
Capital Outlay & Projects				
Departmental Capital Outlay	792,541	2,865,237	3,431,928	3,403,757
Departmental Projects	-	50,000	50,000	50,000
General Operations	-	-	-	-
Project Operations	8,219,380	21,899,225	29,929,268	12,823,600
Total Capital Outlay & Projects	9,011,921	24,814,462	33,411,196	16,277,357
Total Expenditures	7,570,338	100,150,421	118,016,924	106,205,578
Other Financing Uses (Operating)				
Auburn City Schools	3,030,760	17,343,750	17,690,625	18,044,438
Transfers	2,000,000	4,843,000	4,913,000	4,780,800
Total Other Financing Uses	5,030,760	22,186,750	22,603,625	22,825,238
Total Expenditures & Uses	12,601,098	122,337,171	140,620,549	129,030,816
Ending Fund Balances	24,679,647	67,128,229	45,853,709	38,506,995
Less: Permanent Reserve	4,063	4,248,500	4,269,743	4,291,091
Net Ending Fund Balances	\$ 24,675,584	\$ 62,879,729	\$ 41,583,966	\$ 34,215,904
Surplus/Deficit	7,779,070	(433,870)	(21,274,520)	(7,346,714)
NEFB as % Exp & OFU		51.40%	29.57%	26.52%
NEFB as % Exp & OFU (includes permanent reserve)				
Personal Services	215,507	49,791,261	53,072,619	56,056,471
Personal Services as % Expenditure		40.70%	37.74%	43.44%

Questions?





Financial Overview

- General Fund Summary
- General Fund Revenue
- Debt Overview
- Enterprise Funds Overview

General Fund Summary

- Fund balance very healthy at the end of FY20 and FY21
- FY22 - adjustments for revenue and other financing sources increases and expenditure changes
- Projected ending fund balance for FY22 – 51.4% of expenditures and other financing uses
- Projected ending fund balance for FY23 and FY24 – approximately 25% (goal)



Beginning Fund Balance
Prior Period Adjustment ¹
Revenues
Other Financing Sources (OFS)
Total Revenues & OFS
Expenditures
Other Financing Uses (OFU)
Total Expenditures & OFU
Excess of Revenues & OFS over Expenditures & OFU
Ending Fund Balance
Less: Permanent Reserve Fund
Net Ending Fund Balance
Net Ending Fund Balance as a % of Expenditures and OFU

Audited Actual		Adjusted Budget	Budget	
FY2020	FY2021	FY2022	FY2023	FY2024
\$	\$	\$	\$	\$
54,785,469	64,581,477	67,562,098	67,128,227	45,853,707
-	(1,334,680)	-	-	-
98,682,777	108,988,718	117,164,021	118,578,779	120,912,853
1,027,877	639,250	4,739,279	767,250	771,250
99,710,653	109,627,968	121,903,300	119,346,029	121,684,103
74,126,521	87,058,413	100,150,421	118,016,924	106,205,578
15,788,126	18,254,254	22,186,750	22,603,625	22,825,238
89,914,647	105,312,667	122,337,171	140,620,549	129,030,816
9,796,007	4,315,301	(433,871)	(21,274,520)	(7,346,714)
64,581,477	67,562,098	67,128,227	45,853,707	38,506,993
4,237,575	4,243,025	4,248,500	4,269,743	4,291,091
60,343,902	63,319,073	62,879,727	41,583,964	34,215,902
67.11%	60.12%	51.40%	29.57%	26.52%

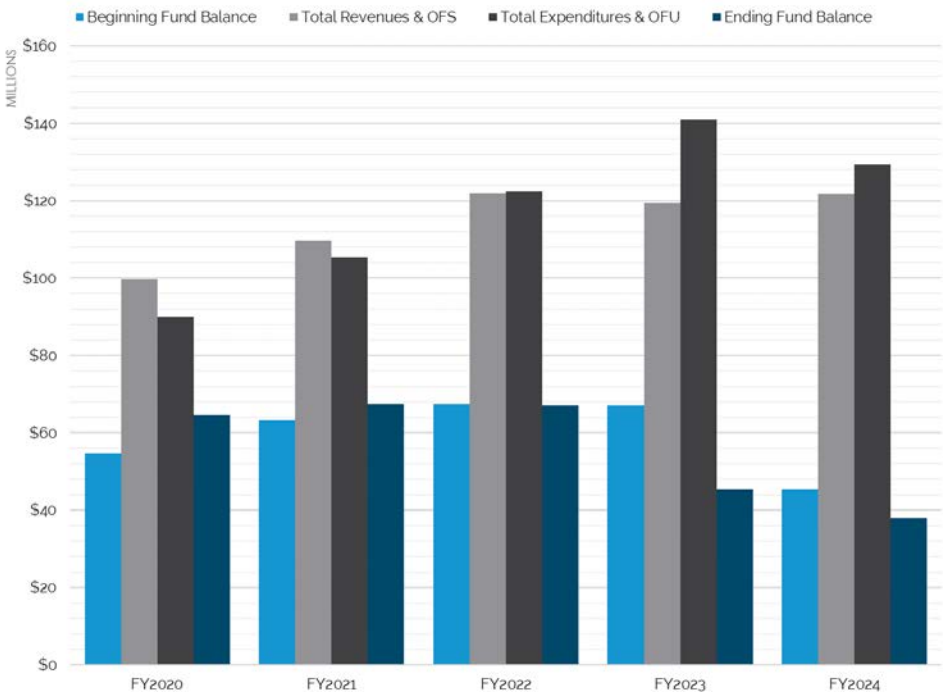


Chart of General Fund Changes in Fund Balance (page 29 in budget document)

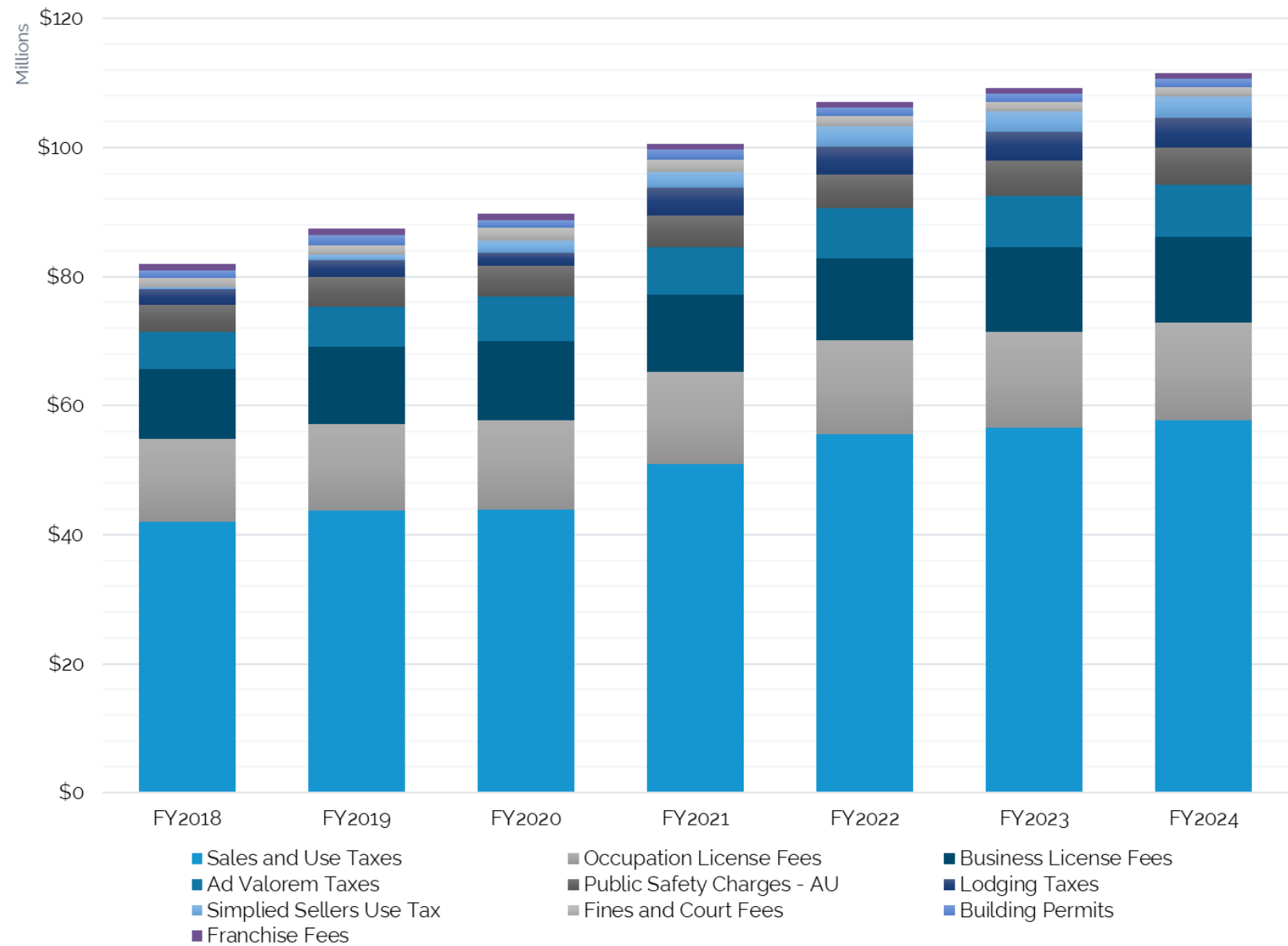
General Fund Revenue



Revenue Overview

Top Ten Revenue Sources

- Sales and Use Taxes
- Occupation License Fees
- Business License Fees
- Ad Valorem Taxes
- Public Safety Charges – AU
- Simplified Sellers Use Tax
- Lodging Taxes
- Building Permits
- Fines and Court Fees
- Franchise Fees

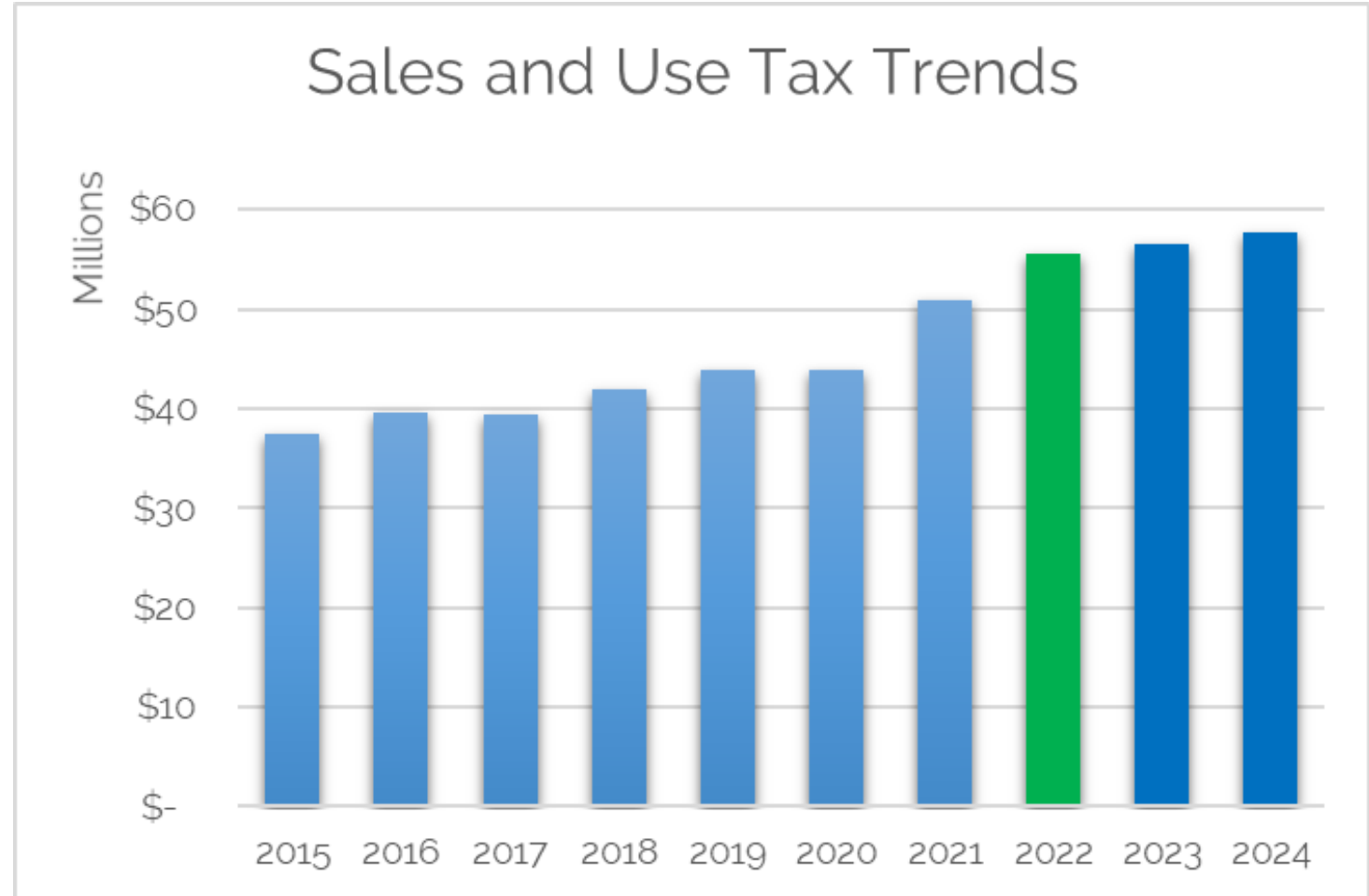


Sales and Use Tax

History, Projected FY22, FY23 and FY24

- Total sales tax is 9%
(4% each for City and State and 1% for Lee County)
- Largest General Fund revenue source (45-50%)
- Increased an average of 5.3% for past 5 years^
- Heavily impacted by football season
- FY22 projected to end 9.0% higher than FY21
- FY23 and FY24 projected to increase 2% each year

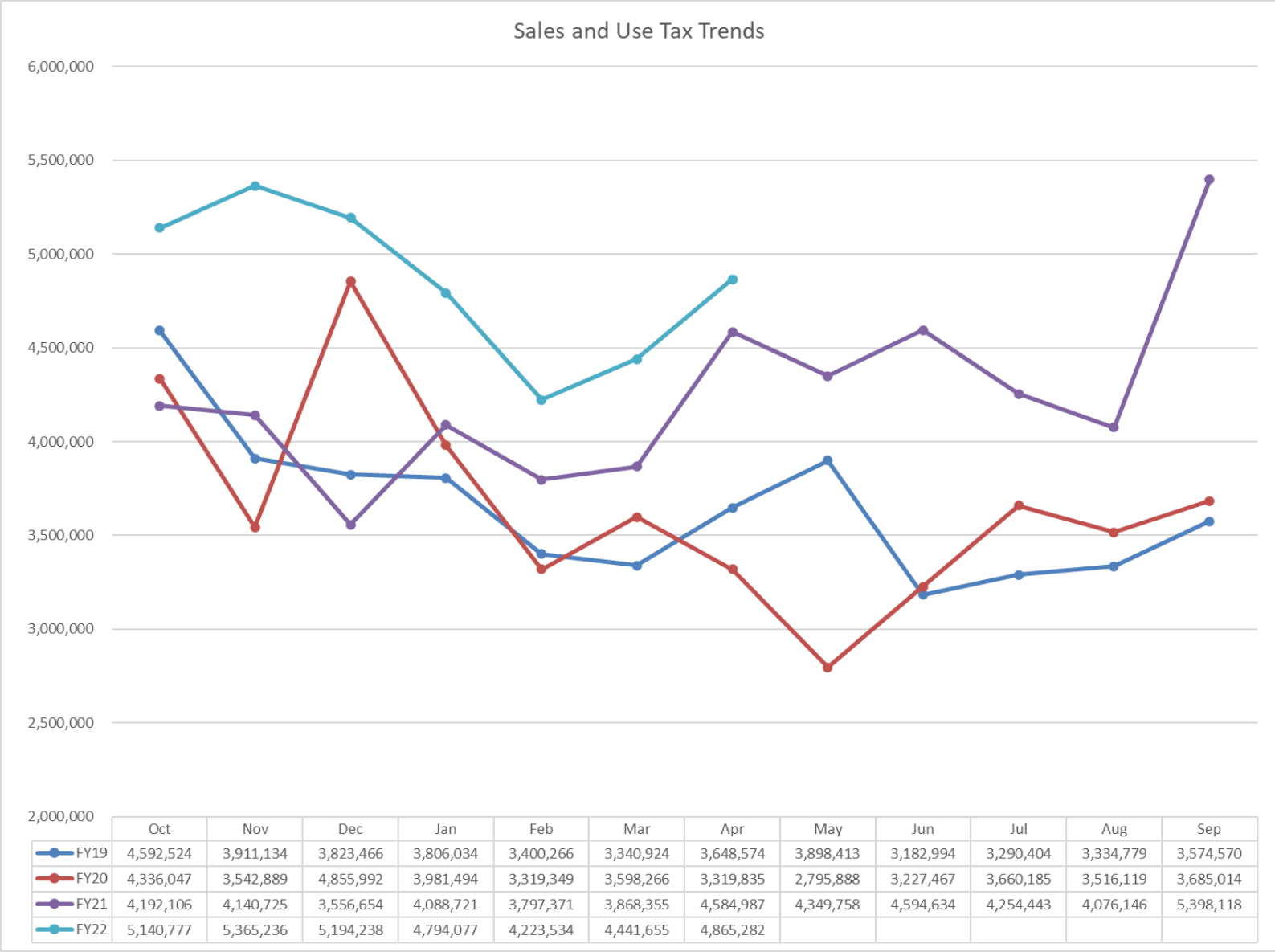
^ Based on actual for fiscal 2017 through 2021



Sales and Use Tax

Collections by Month

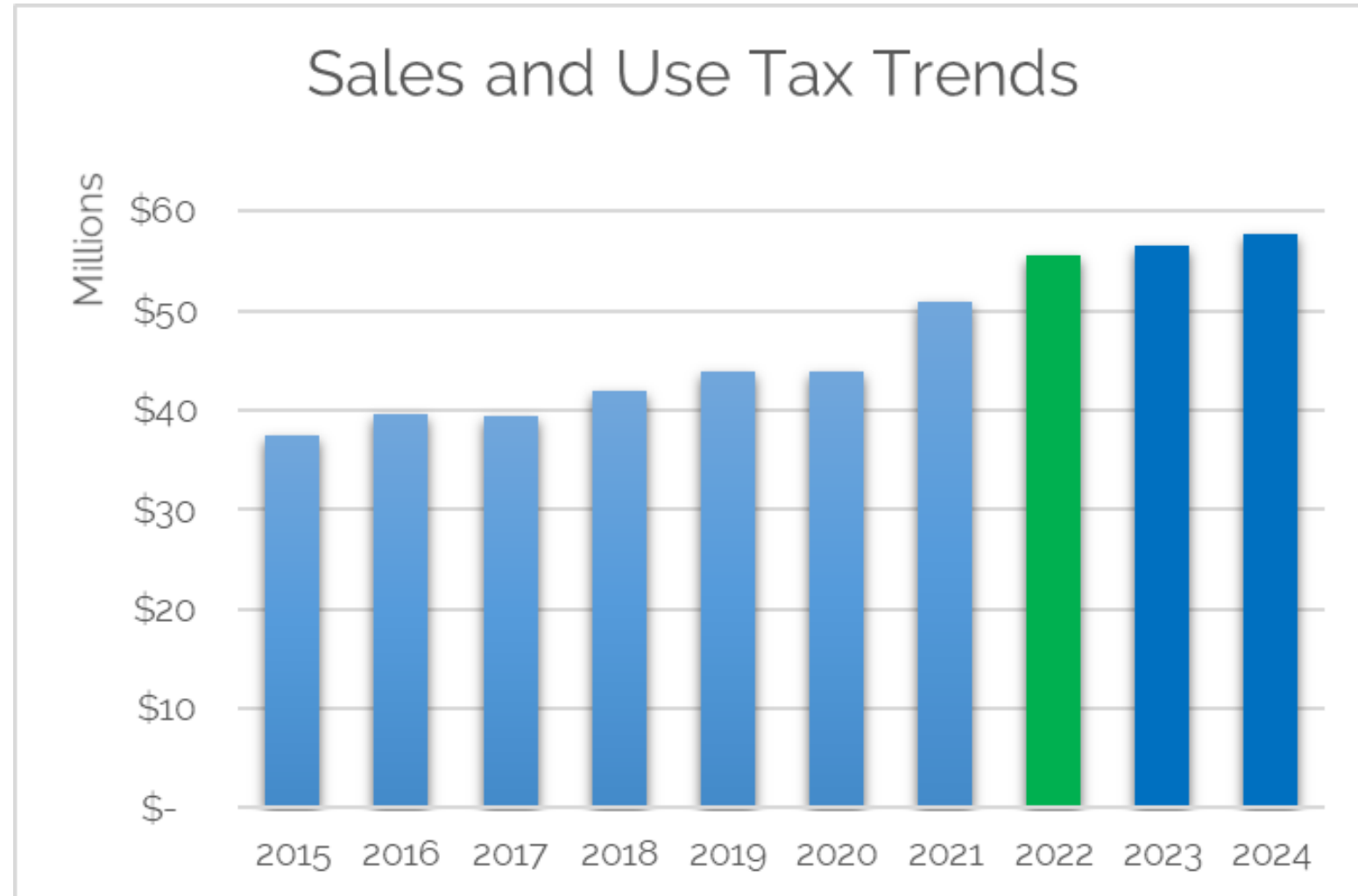
- October, November and December heavily affected by Auburn University's football schedule
- January reflects the Christmas shopping season
- Winter/Spring impacted by the success of Auburn's basketball season
- June through August are typically the lowest months



Sales and Use Tax

Forecasting for FY23 and FY24

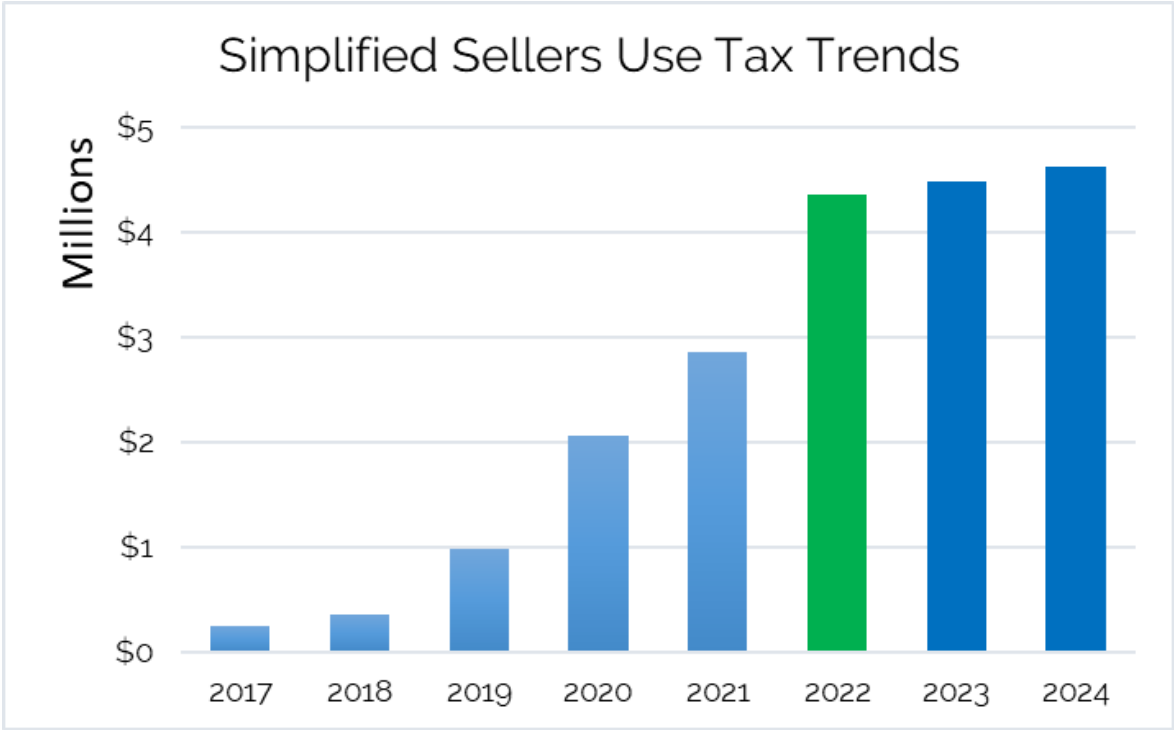
- Football season
 - First 5 games are at home with 2 of those SEC teams (Missouri and LSU)
 - Penn State in week 3 (FY22)
 - Two additional home SEC games (Arkansas and Texas A&M)
 - 8 home games total compared to 7 last year
- Recession uncertainty
- New commercial developments
- FY23 and FY24 projected 2% higher than FY22 projected



Simplified Sellers Use Tax

Act No. 2015-448, as amended

- An 8% tax collected, reported and remitted by remote sellers for sales delivered into the state
- 50% of total collections are retained by the State with remaining 50% split between municipalities and counties (30% and 20%, respectively) and distributed by population
- FY22 projected to be over \$4.3 million (52.7% increase over FY21)
- FY23 and FY24 conservatively projected to increase by 3% each year



SSUT - Simplified Sellers Use Tax

Audited Actual						Adjusted Budget	Budget	
FY2016	FY2017	FY2018	FY2019	FY2020	FY2021	FY2022	FY2023	FY2024
\$	\$	\$	\$	\$	\$			
10,365	241,885	363,976	984,781	2,051,451	2,849,167	4,350,000	4,480,500	4,614,900



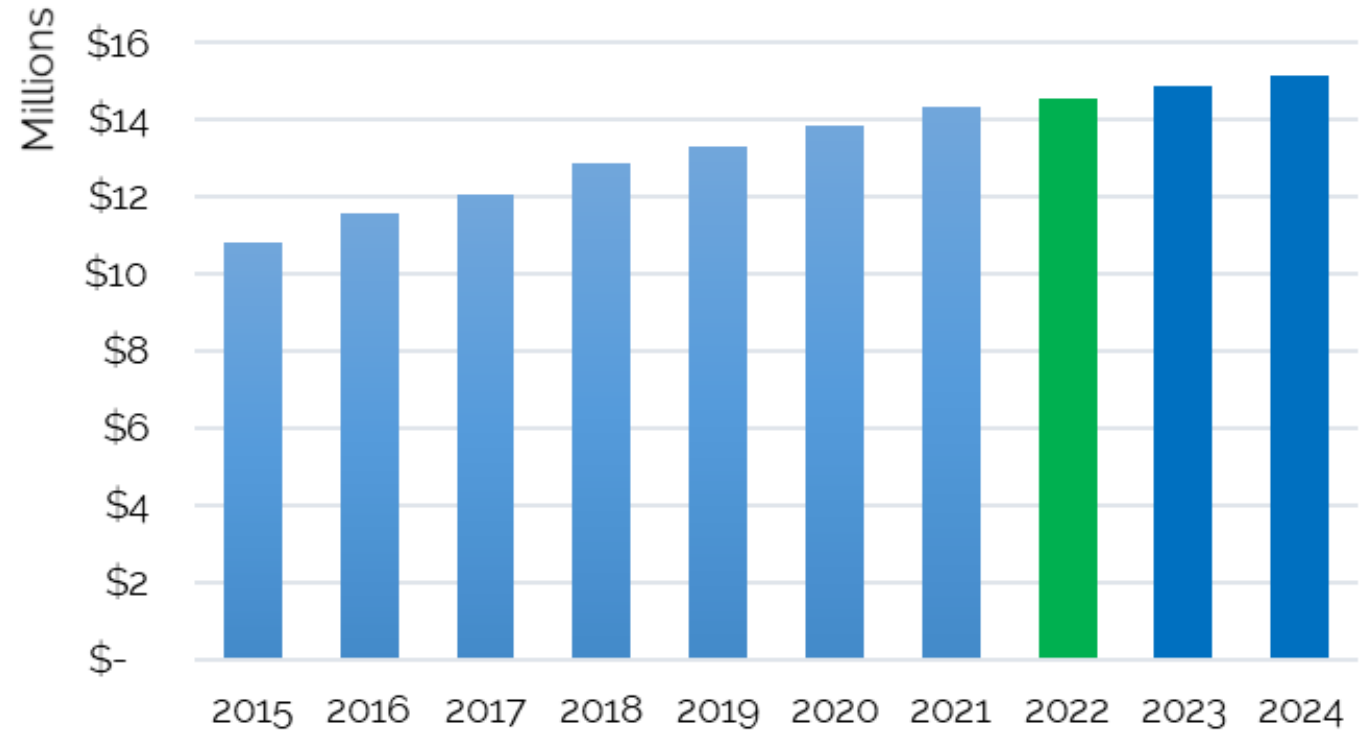
Occupation License

History, Projected FY22, FY23 and FY24

- 1% fee on gross wages of all individuals working within the City
- Approximately 14% of total General Fund revenue
- Increased an average of 4.4% for past 5 years
- Remained steady through the pandemic
- FY22 projected to be 1.7% higher than FY21
- FY23 and FY24 projected to increase 2% each year



Occupation License Fee Trends



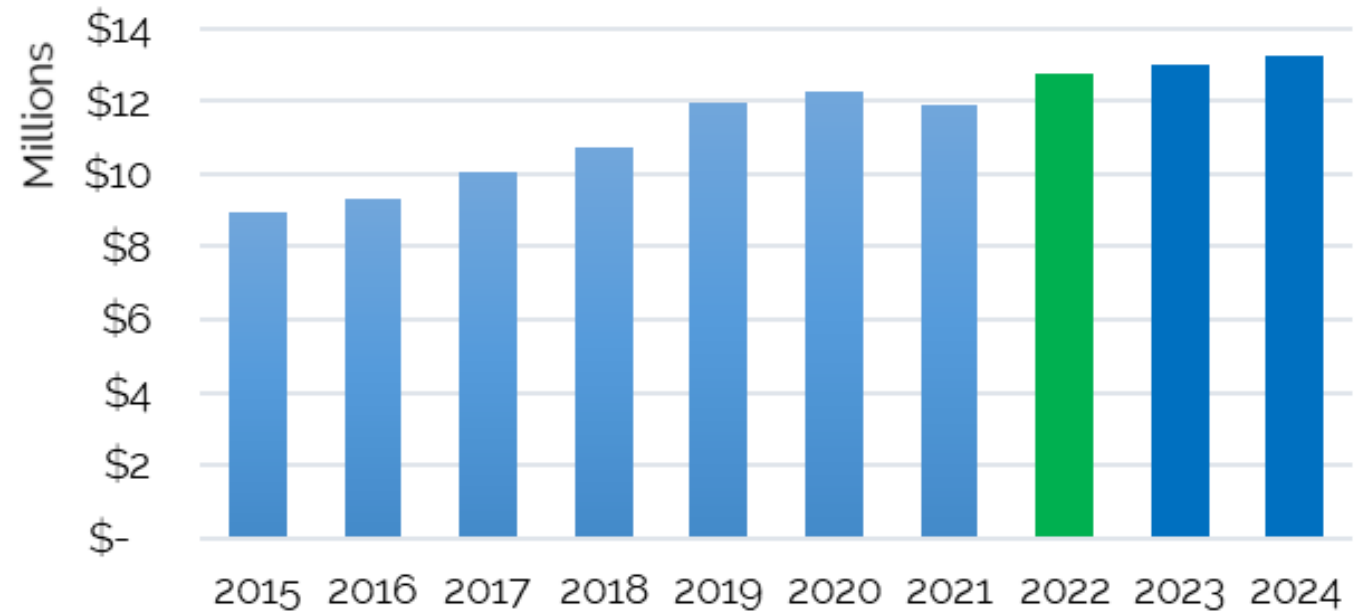
Business License

History, Projected FY22, FY23 and FY24

- Includes four revenue sources
 - General business licenses
 - Residential rental licenses
 - Commercial rental licenses
 - Contractor's licenses
- Typically, 13-15% of total General Fund revenue
- Increased an average of 5.1% for past 5 years
- FY21 impacted by lower gross receipts in FY20
- FY22 projected to be 1.7% higher than FY21
- FY23 and FY24 conservatively projected to increase 2.0%



Business License Fee Trends

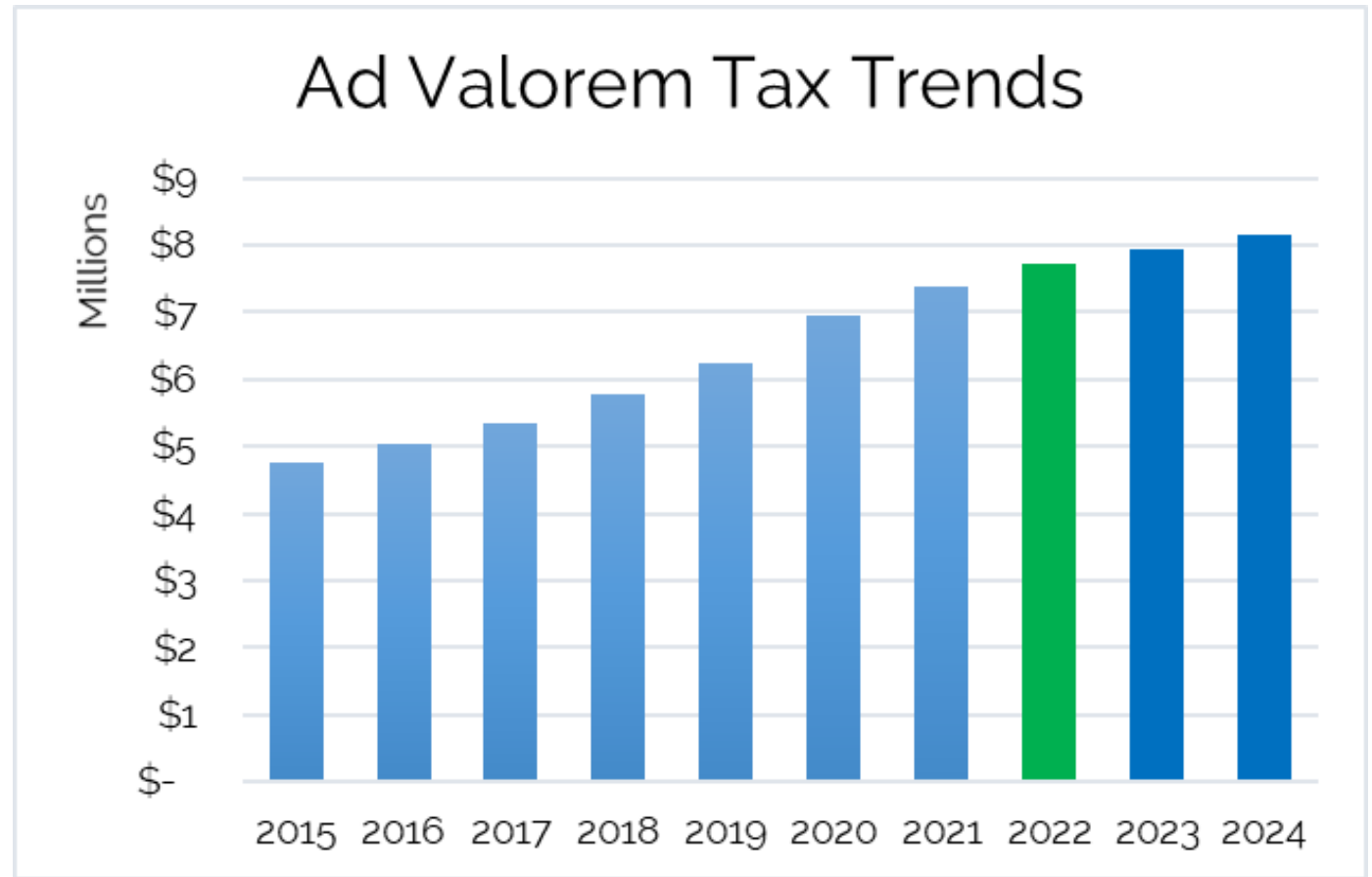


Ad Valorem Taxes

(Property Taxes)

History, Projected FY22, FY23 and FY24

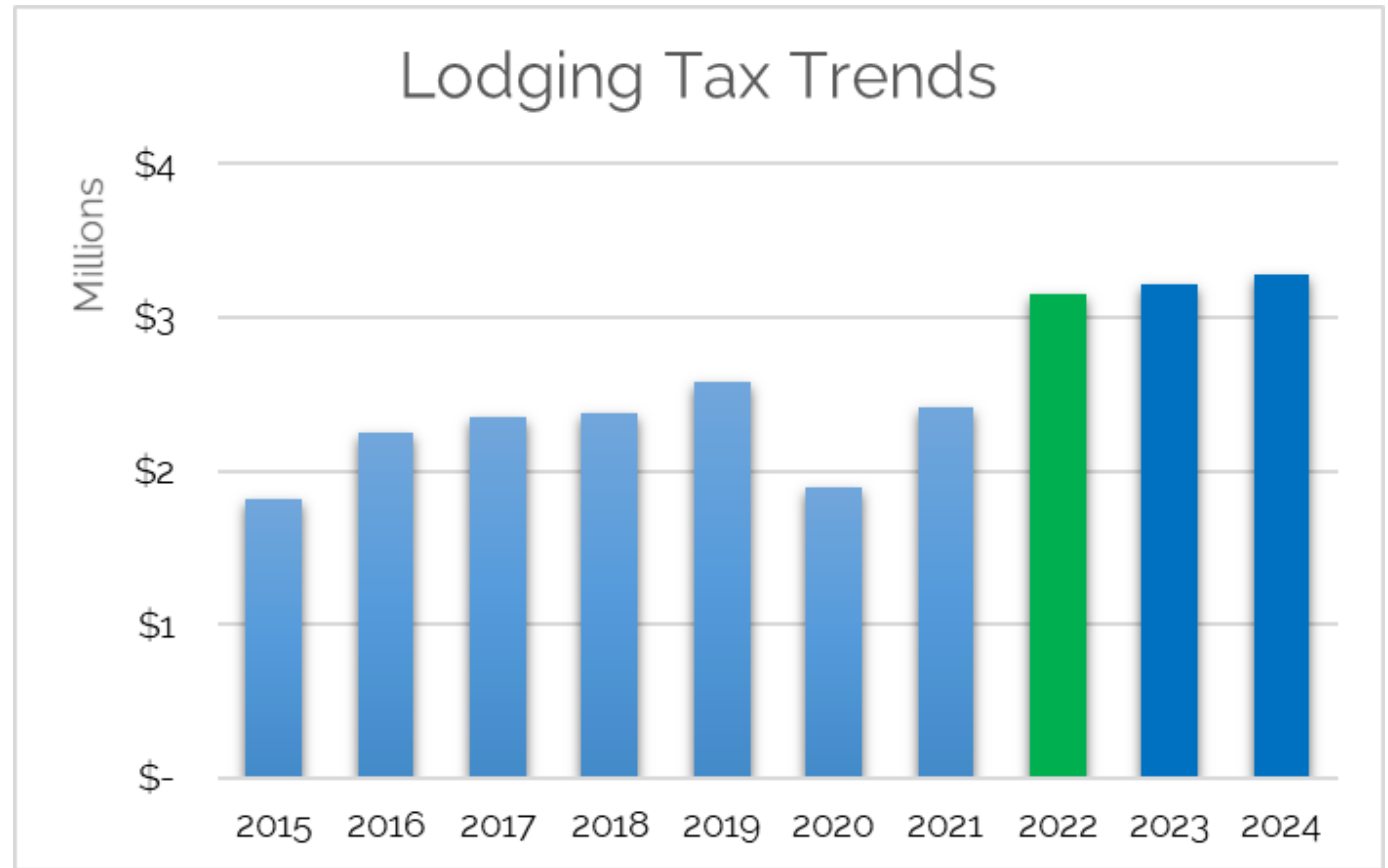
- Includes real property, motor vehicle personal property and government services fees
- Typically, represents 6-7% of total General Fund revenue
- Most stable of the top revenue sources
- Increased an average of 8.0% for past 5 years
- 5 mills for the General Fund
- FY22 projected to end with a 4.8% increase over FY21
- FY23 and FY24 conservatively projected to increase an average of 3.0%



Lodging Taxes

History, Projected FY22, FY23 and FY24

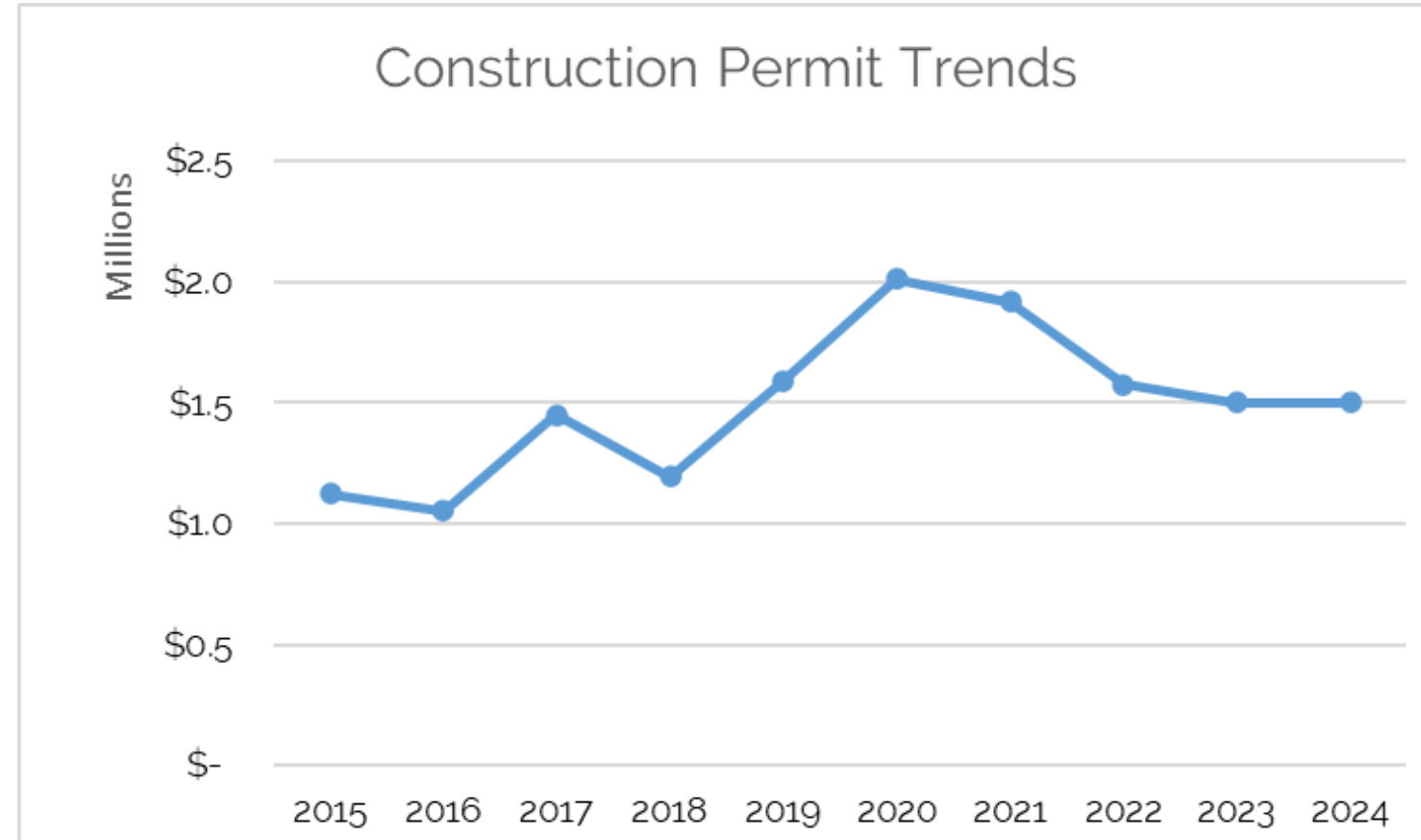
- Total lodging tax is 13%
 - 7% - City of Auburn
 - 4% - State of Alabama
 - 2% - County (levied by County, collected and administered by Tourism Bureau)
- 7th largest revenue source for the General Fund (average of \$2.3 million for the past 3 years)
- Hardest hit revenue source during pandemic but recovered nicely
- FY22 projected to end with a 30.7% increase over FY21
- FY23 and FY24 conservatively projected to increase an average of 2.0%



Construction Permits

History, Projected FY22, FY23 and FY24

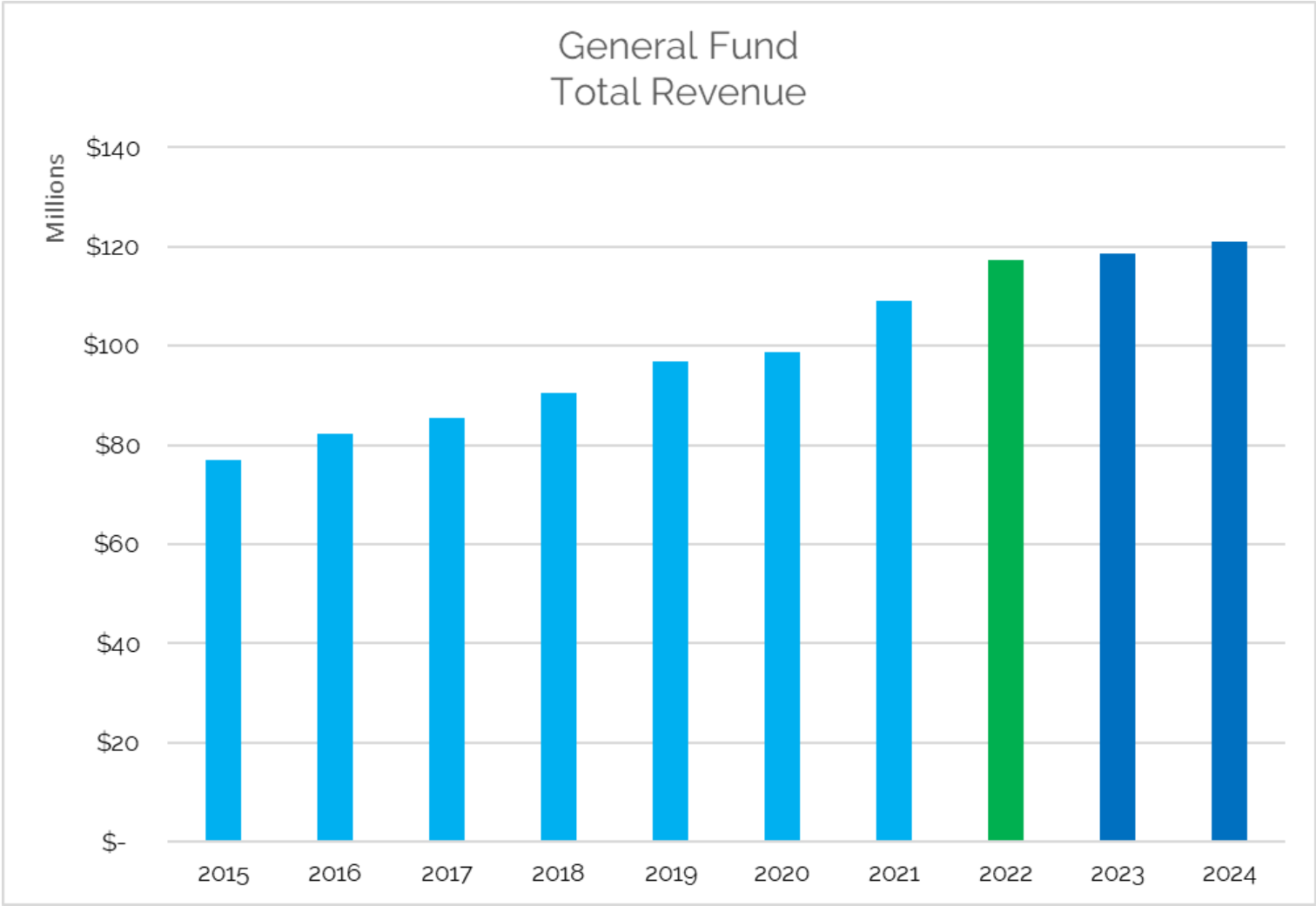
- 8th largest source of revenue for the General Fund
- Volatile revenue source driven by development
- FY22 projected to end 18.0% lower than FY21
- FY23 and FY24 conservatively projected to remain level at \$1.5 million based on the last 5 years' actuals



Total Revenue

History, Projected FY22, FY23 and FY24

- Average increase of 5.8% over past 5 years (FY17 – FY21)
- FY22 projected to end 7.5% higher than FY21
- FY23 projected to increase slightly by 1.2% over projected FY22
- FY24 projected to increase 2.0% over FY23



General Fund

Debt Overview

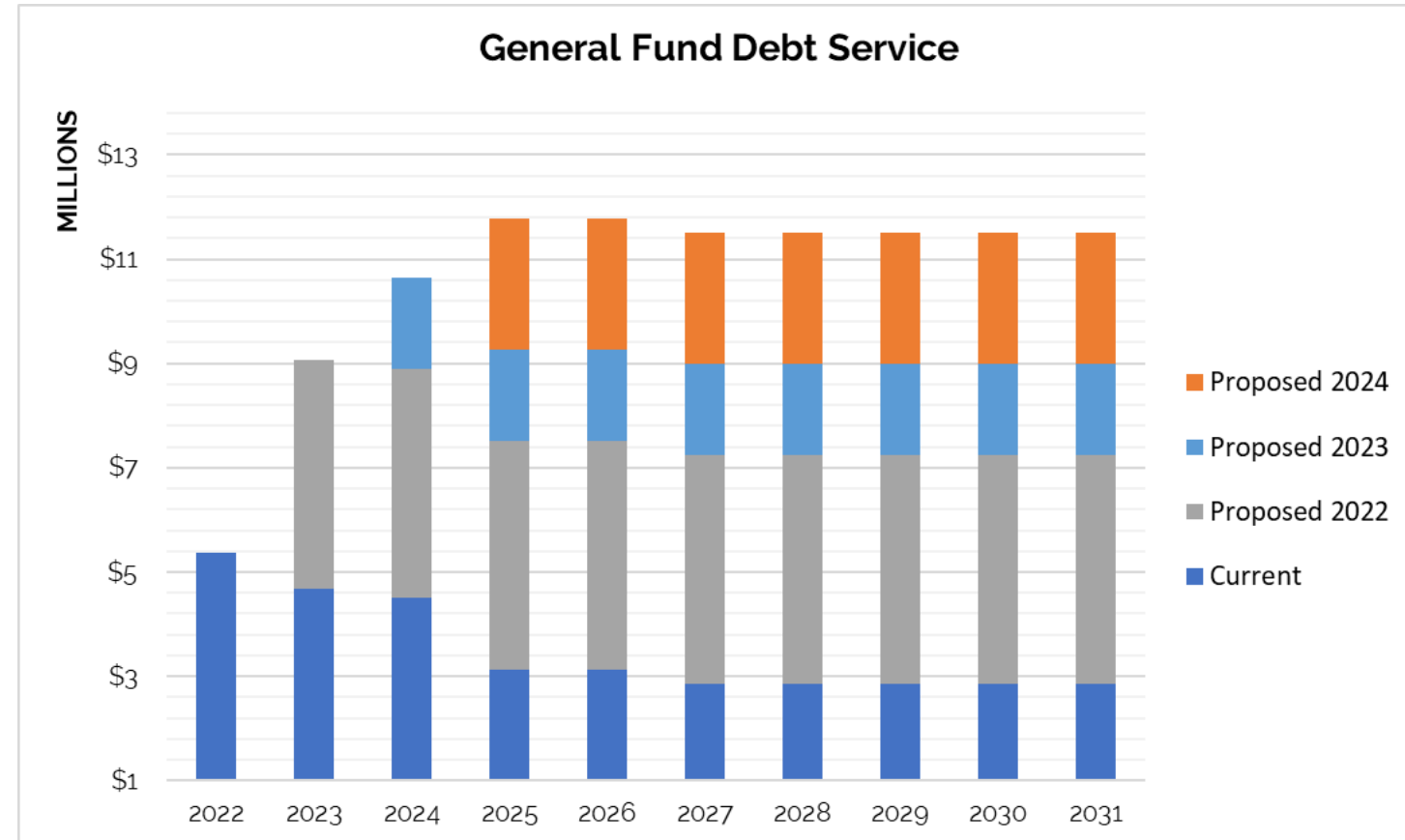


Image of Public Safety Complex



General Fund Debt – Current and Projected

- Current debt began decreasing significantly in FY22
- Projected Debt
 - 2022 - \$55 million borrowing (Soccer Complex, Will Buechner Parkway and ES/PW Facility)
 - 2023 - \$22.0 million borrowing (Lake Wilmore Community Center)
 - 2024 - \$31.5 million borrowing (Boykin Campus Improvements and Lake Wilmore Multi-purpose Fields)
- Key indicators - debt service as a % of expenditures and revenues



Enterprise Funds

Overview of Sewer and Solid Waste Management Enterprise Funds



Sewer Fund

- Enterprise fund that accounts for the City's wastewater function
- The City's second largest fund
- Self-supporting with user charges based on water usage
- Last rate change in October 2012
- Projected net position remains healthy through FY28



	Adjusted Budget	Budget		% Increases		Projected			
	FY2022	FY2023	FY2024	Hist. %	Proj. %	FY2025	FY2026	FY2027	FY2028
	\$	\$	\$			\$	\$	\$	\$
Operating Revenues	12,624,875	12,807,975	13,035,975	1.27%	2%	13,296,695	13,562,628	13,833,881	14,110,559
Operating Expenses	8,631,531	8,908,081	9,001,741	3.55%	3%	9,271,794	9,549,948	9,836,446	10,131,539
Operating Income (Loss)	3,993,344	3,899,894	4,034,234			4,024,901	4,012,681	3,997,435	3,979,019
Nonoperating Revenues (Expenses)									
Gain (Loss) on Disposal of Assets	10,000	5,000	5,000	-20.00%	0%	5,000	5,000	5,000	5,000
Interest Earned	12,000	15,000	15,000	-5.79%	0%	15,000	15,000	15,000	15,000
Interest and Fiscal Charges	(633,696)	(528,049)	(406,184)	amortization sched.		(334,021)	(307,527)	(277,599)	(245,471)
Total Nonoperating	(611,696)	(508,049)	(386,184)			(314,021)	(287,527)	(257,599)	(225,471)
Income before Transfers and Capital Contributions	3,381,648	3,391,845	3,648,050			3,710,880	3,725,154	3,739,836	3,753,548
Transfers	(76,250)	(76,250)	(76,250)	5.30%	0%	(76,250)	(76,250)	(76,250)	(76,250)
Capital Contributions from Developers	800,000	800,000	800,000	2.16%	0%	800,000	800,000	800,000	800,000
Change in Net Position	4,105,398	4,115,595	4,371,800			4,434,630	4,448,904	4,463,586	4,477,298
Net Position, Beginning	66,756,383	70,861,781	74,977,376			79,349,175	83,783,805	88,232,709	92,696,295
Net Position, Ending	70,861,781	74,977,376	79,349,175			83,783,805	88,232,709	92,696,295	97,173,593
This projection is reported on the full accrual basis. Per Generally Accepted Accounting Principles (GAAP) other sources and uses of funds from capital outlays, debt issuances and debt principal payments (past, present, and future) are not reflected in the numbers listed above. As a referene, we have included the budgeted and projected amounts below.									
Capital Outlays and Projects	1,740,750	4,043,250	6,778,500			3,165,000	755,000	755,000	650,000
Principal Debt Repayment	3,475,000	3,587,000	3,705,000			1,710,000	1,730,000	1,760,000	1,795,000

Solid Waste Management Fund (SWMF)

- Enterprise fund that accounts for the City's solid waste and recycling functions
- Self-supporting with user charges
- Last rate change in October 2014
- Review of rates expected in the next biennium
- Operating revenues have increased an average of 5.2% over the past 5 years
- Operating expenses have increased an average of 5.6% over the past 5 years

	Adjusted Budget	Budget		% Increases		Projected			
	FY2022	FY2023	FY2024	Hist. %	Proj. %	FY2025	FY2026	FY2027	FY2028
	\$	\$	\$			\$	\$	\$	\$
Operating Revenues	5,401,300	5,620,300	5,731,300	2.43%	2%	5,845,926	5,962,845	6,082,101	6,203,743
Operating Expenses	5,544,730	5,933,392	5,953,059	3.51%	3%	6,131,651	6,315,600	6,505,068	6,700,220
Operating Income (Loss)	(143,430)	(313,092)	(221,759)			(285,725)	(352,756)	(422,967)	(496,477)
Nonoperating Revenues (Expenses)									
Gain (Loss) on Disposal of Assets	5,000	5,000	5,000	-20.00%	0%	5,000	5,000	5,000	5,000
Interest Earned	3,500	3,500	3,500	7.98%	0%	3,500	3,500	3,500	3,500
Total Nonoperating	8,500	8,500	8,500			8,500	8,500	8,500	8,500
Income before Transfers and Capital Contributions	(134,930)	(304,592)	(213,259)			(277,225)	(344,256)	(414,467)	(487,977)
Transfers In	-	-	-			-	-	-	-
Transfers Out	(55,000)	(55,000)	(55,000)	-10.07%	0%	(55,000)	(55,000)	(55,000)	(55,000)
Change in Net Position	(189,930)	(359,592)	(268,259)			(332,225)	(399,256)	(469,467)	(542,977)
Net Position, Beginning	2,674,581	2,484,651	2,125,059			1,856,800	1,524,575	1,125,319	655,852
Net Position, Ending	2,484,651	2,125,059	1,856,800			1,524,575	1,125,319	655,852	112,875

This projection is reported on the full accrual basis. Per Generally Accepted Accounting Principles (GAAP) other sources and use of funds from capital outlays are not reflected in the numbers listed above. As a reference, we have included the budgeted and projected amounts below.

Capital Outlays and Projects	1,216,853	750,000	375,000			375,000	375,000	125,000	400,000
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Questions?



CIP Overview

Sidewalk and Neighborhood Projects

Reference Page 146 in FY23/FY24
Biennial Budget Document



N College St Railroad Crossing Sidewalk

This project consists of connecting the existing concrete sidewalks on the north and south sides of the railroad crossing on North College Street to allow ADA access, and also installing pedestrian gate crossings on the sidewalks for safety. CSX will perform improvements to the N College Street Crossing and Public Works will complete some additional connections with existing sidewalks.

- **Project Budget: \$400,000**
 - City's matching contribution: \$39,100.30
- **Est. Construction Start Date: FY23**
- **Est. Completion: FY23**



North College Street Sidewalk
North College Street at Railroad Crossing



The project consists of the installation of sidewalk on Crescent Boulevard and both sides of Piedmont Drive. Crosswalks will be installed at the intersection of Piedmont Drive and Crescent Boulevard. The project is being performed to complete pedestrian connectivity in this area of Camden Ridge.

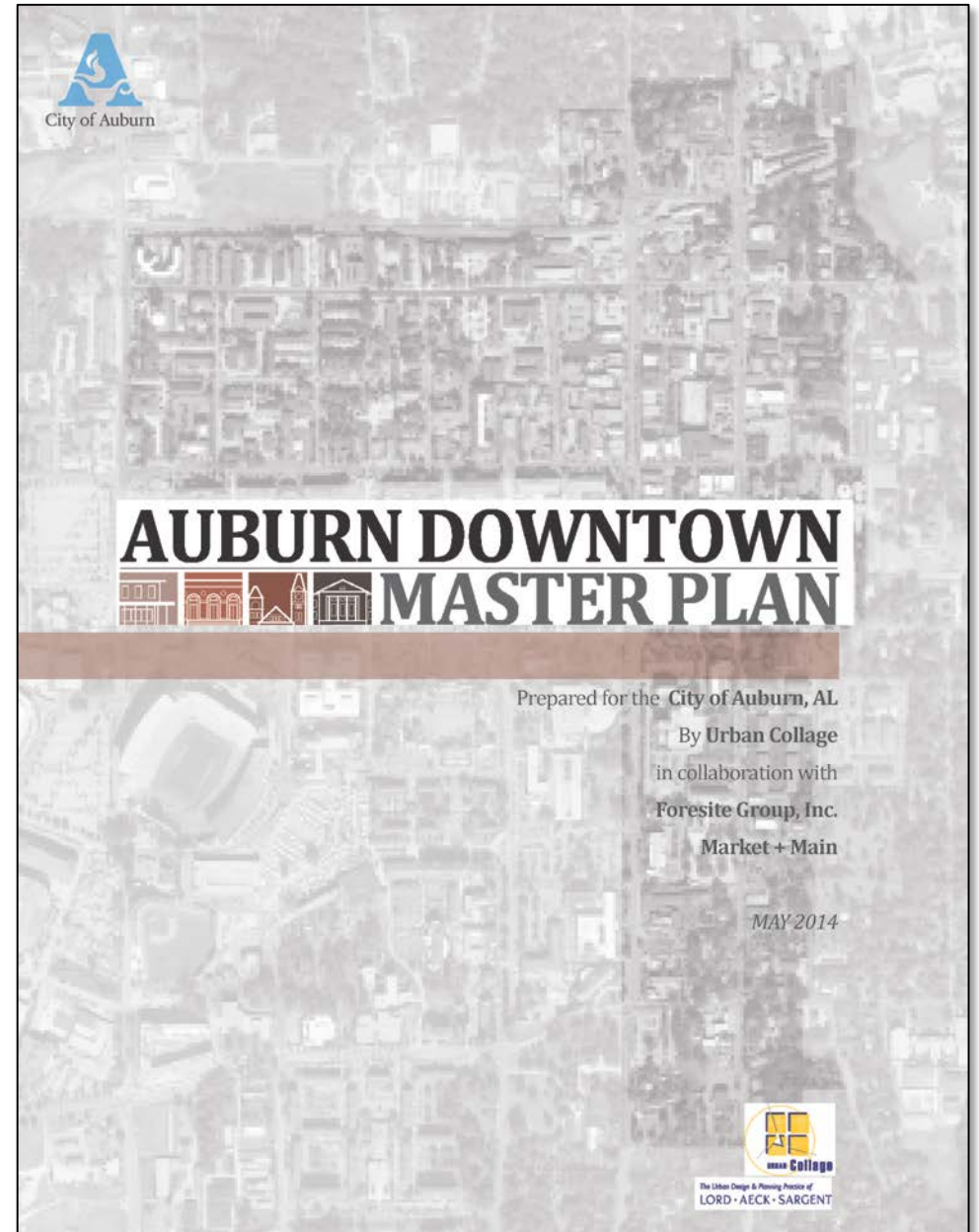
- 
- City of Auburn



CIP Overview

Downtown Master Plan/ Improvement Projects

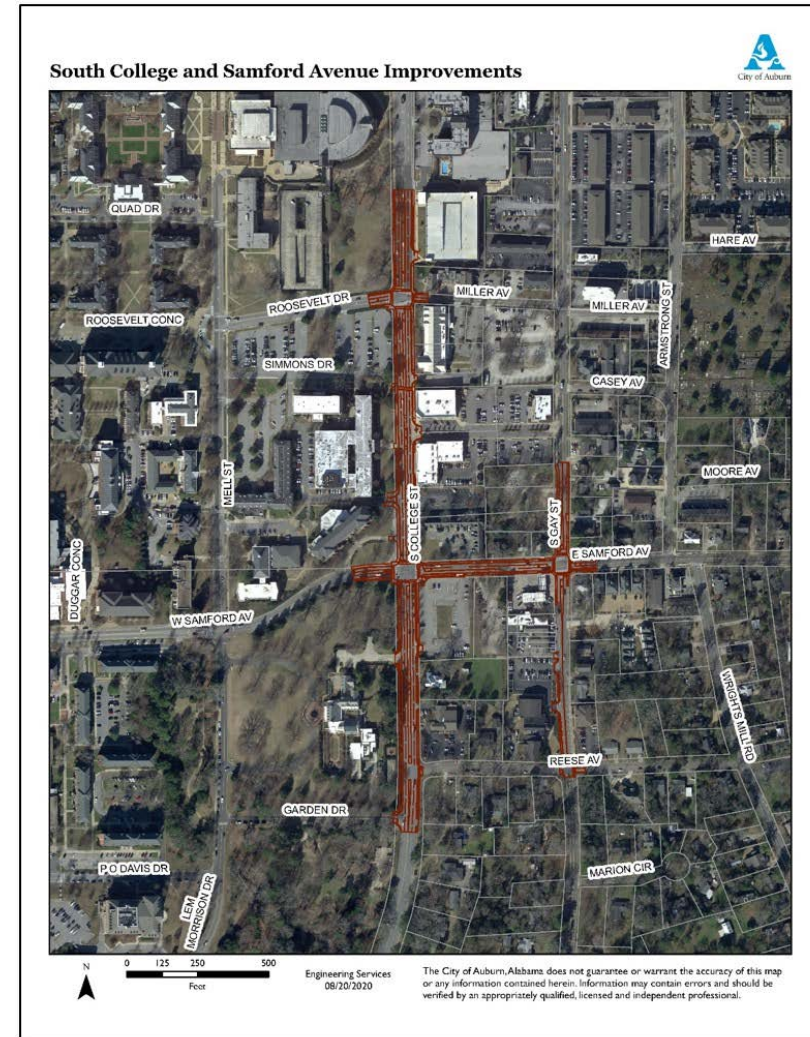
Reference Page 146 in FY23/FY24
Biennial Budget Document



S College and Samford Avenue Intersection Improvements

South College Street will be widened to include two southbound through-lanes at Samford Avenue in addition to improvements at the intersection of Gay Street and Samford Avenue. This project is being performed and partially funded by ALDOT to improve traffic through these intersections. Additionally, improved sidewalks will be constructed along Samford Avenue and South College Street to connect pedestrians to the Auburn University Arboretum. This project also includes decorative pedestrian lighting and traffic signals at the intersections as well as a pedestrian crossing on College Street.

- **Project Budget: \$4,987,682**
 - City of Auburn: \$2,294,618
 - ALDOT: \$2,693,064
- **Est. Construction Start Date: FY22**
- **Est. Completion: FY23**



S College St/Samford Ave/Gay St Lighting

This project consists of installing pedestrian and street lighting along S College Street from Reese Avenue to Miller Avenue, along Samford Avenue from S College Street to Gay Street, and along Gay Street from Reese Avenue to the Heart of Auburn Development. Originally bid as part of its parent project, the City will rebid with improved competition and reduced scope to furnish and install lighting along the routes shown in the image.

- **Project Budget: \$518,175**
- **Est. Construction Start Date: FY23**
- **Est. Completion: FY23**



Pedestrian and Street Lighting

South College Street / Samford Avenue / South Gay Street



0 75 150 300
Feet
N
Engineering Services
06/03/2022

The City of Auburn, Alabama does not guarantee or warrant the accuracy of this map or any information contained herein. Information may contain errors and should be verified by an appropriately qualified, licensed and independent professional.

Miller Ave Sidewalk & Lighting

This project consists of constructing a new sidewalk and installing decorative pedestrian lighting along Miller Avenue from Fiji House to S Gay Street. The Sidewalk Fund will be used to fund the project that is being performed in accordance with the goals and strategies of the Downtown Pedestrian Lighting Plan and provide an improved sidewalk for pedestrians traversing this route to Auburn University.

- **Project Budget: \$62,200**
- **Est. Construction Start Date: FY23**
- **Est. Completion: FY23**



Miller Avenue Sidewalk and Lighting

Fiji House to South Gay Street



CIP Overview

Traffic/Transportation Improvements

Reference Page 148 in FY23/FY24
Biennial Budget Document



Martin Luther King Drive Streetscape – Shug to Donahue

This project is part of the City's vision to further enhance the gateways into Auburn by upgrading streetscapes to improve the flow of traffic, provide sidewalks for pedestrians, and enhance the experience of the traveler while having a sense of arrival in Auburn. The work will include new street infrastructure such as islands, turn lanes, and other enhancements along with an improved pedestrian path and lighting from Shug Jordan Parkway to North Donahue Drive. City will host a public meeting to review project in FY22.

- **Project Budget: \$5,155,950**
- **Est. Construction Start Date: FY22**
- **Est. Completion: FY23**

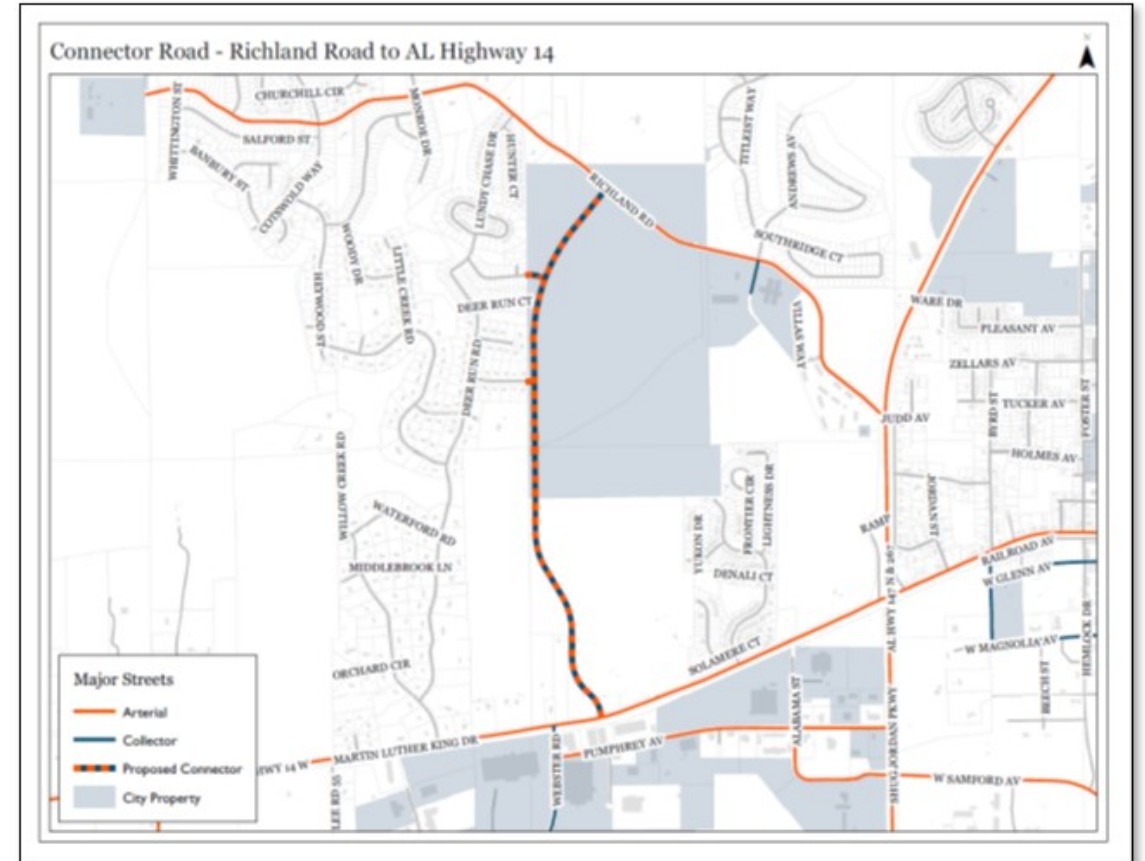
(Note: Project also includes an upgraded water main at a cost of \$1,000,000 utilizing ARPA funds)



Will Buechner Parkway

A strategic project in the City's major street plan, Will Buechner Parkway will be constructed from Martin Luther King Drive (AL Hwy 14) near Webster Road to Richland Road near Creekside Elementary. The new street will include a multiuse path to improve pedestrian connectivity to residential neighborhoods, public schools, and future parks. The street will provide further relief and redundant traffic flow for residents and commuters in the Richland Road and west Auburn area.

- **Project Budget: \$8,315,702**
- **Est. Construction Start Date: FY22**
- **Est. Construction Completion: FY23**



Will Buechner Parkway & Webster Road Traffic Signal Improvements

This project consists of the installation of decorative mast arm traffic signals at the intersections of Will Buechner Parkway at Hwy 14 and Webster Road at Hwy 14. The project will complete the Will Buechner Parkway construction.

- **Project Budget: \$669,500**
- **Est. Construction Start Date: FY23**
- **Est. Completion: FY23**

Webster Road and William Buechner Parkway Traffic Signal Installation

Webster Road at Highway 14 and William Buechner Parkway at Highway 14



Proposed Traffic Signal



Proposed Connector (William Buechner Parkway)



0 125 250 500
Feet

Engineering Services
06/03/2022

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Annual Resurfacing and Restriping Program

The City plans annually to invests in rehabilitation and renewal of the City's street infrastructure the work includes resurfacing, milling and resurfacing, repairing curb and storm inlets, and renews striping on other streets. The City has performed a survey of its street infrastructure to collect data which is being analyzed to update street rehab/renewal needs and score priorities based on severity of defects.

- **FY23 Resurfacing: \$3,000,000**
- **FY24 Resurfacing: \$3,000,000**



N Dean Rd/E University Dr Intersection Improvements

This project consists of installing dual left turn lanes on North Dean Road at the intersection East University Drive to accommodate westbound and eastbound turn movements. Removal of the existing traffic signal and installing a new 4-pole/mast arm signal is also included in this project.

- **Project Budget: \$1,193,500**
- **Est. Construction Start Date: FY23**
- **Est. Completion: FY23**



Intersection Improvements

North Dean Road at East University Drive



Project Location



0 30 60 120
Feet

Engineering Services
06/02/2022

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Shug Jordan Parkway Widening – ATRIP II

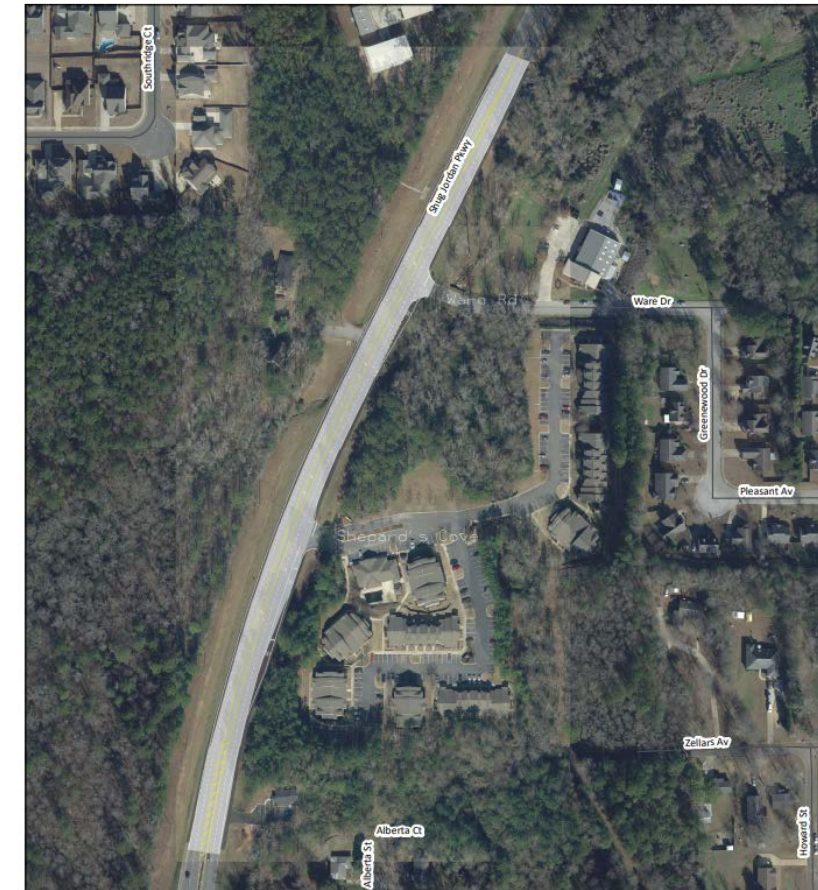
This project consists of widening Shug Jordan Parkway by ALDOT from north of Richland Road to north of National Guard Armory driveway. ATRIP II funding awarded January 2022 provides the resources for the project to be constructed by ALDOT. The City Council agreed to pay for additional costs over the \$1,515,400 budget if needed.

- **Project Budget: \$1,515,400**
- **Est. Construction Start Date: FY23**
- **Est. Completion: FY23**



Shug Jordan Parkway Widening

Project No. ATRP2-41-2022-092 Center Turn Lane Addition on Shug Jordan Parkway



Streets

Note:
The termini of the project have not been finalized
and are subject to change.



0 50 100 200
Feet

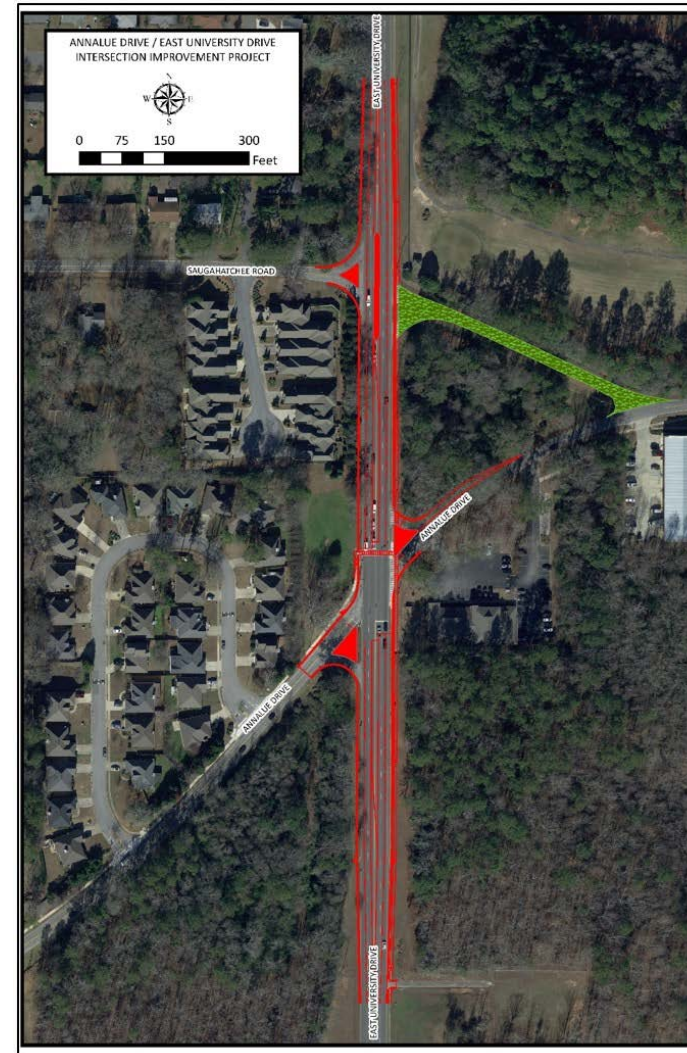
Engineering Services
06/03/2022

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licensed and independent professional.

Annalue Dr/E University Dr Intersection Improvements

The project consists of the addition of northbound and southbound left turn lanes along East University Drive (EUD) and new signal poles at the Annalue Drive Intersection. A median island will be constructed along EUD at the intersection of Saugahatchee Road creating a right in / right out only intersection. The portion of Saugahatchee Road from EUD to Annalue Drive will be removed.

- **Project Budget: \$1,529,500**
- **Est. Construction Start Date: FY22**
- **Est. Completion: FY23**



Vickerstaff Street Resurfacing

This project consists of resurfacing Vickerstaff Street from Holmes Ave to Zellars Ave. A portion of the City's HUD funding is dedicated annually to perform infrastructure improvements in the Northwest Auburn Neighborhood in addition to the many services funding through the CDBG Program.

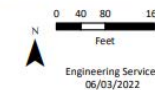
- **Project Budget: \$125,600**
- **Est. Construction Start Date: FY23**
- **Est. Completion: FY23**



Vickerstaff Street Resurfacing Holmes Avenue to Zellars Avenue



 Project Location



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Beehive Rd Full Depth Reclamation

This project consists of reconstructing a portion of Beehive Road from east of West Tech Lane to near Biltmore Lane. While not part of the City of Auburn street assets, residents and industrial clients of the City use this roadway extensively making it prudent for the City to partner in these improvements. This route will also be used by Public Works and Environmental Services extensively once relocated to the Wire Road campus.

- **Project Budget: \$180,000**
- **Est. Construction Start Date: FY23**
- **Est. Completion: FY23**



Beehive Road Full Depth Reclamation

West Tech Lane to Biltmore Lane



 Project Location



0 125 250 500
Feet

Engineering Services
06/03/2022

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Moores Mill Rd/Society Hill Rd Roundabout

This project consists of the City contribution to Lee County for the Moores Mill Rd/Society Hill Rd Roundabout. The project will benefit City of Auburn residents commuting from Moores Mill Road and Society Hill Road.

- **Project Budget: \$500,000**
- **Est. Construction Start Date: FY24**
- **Est. Completion: FY24**

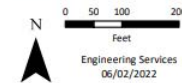


Intersection Improvements (Roundabout)

Moores Mill Road at Society Hill Road



 Project Location



The City of Auburn, Alabama does not guarantee or warrant the accuracy of this map or any information contained herein. Information may contain errors and should be verified by an appropriately qualified, licensed and independent professional.

N College St/Drake Ave/Gay St Intersection Improvements

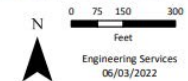
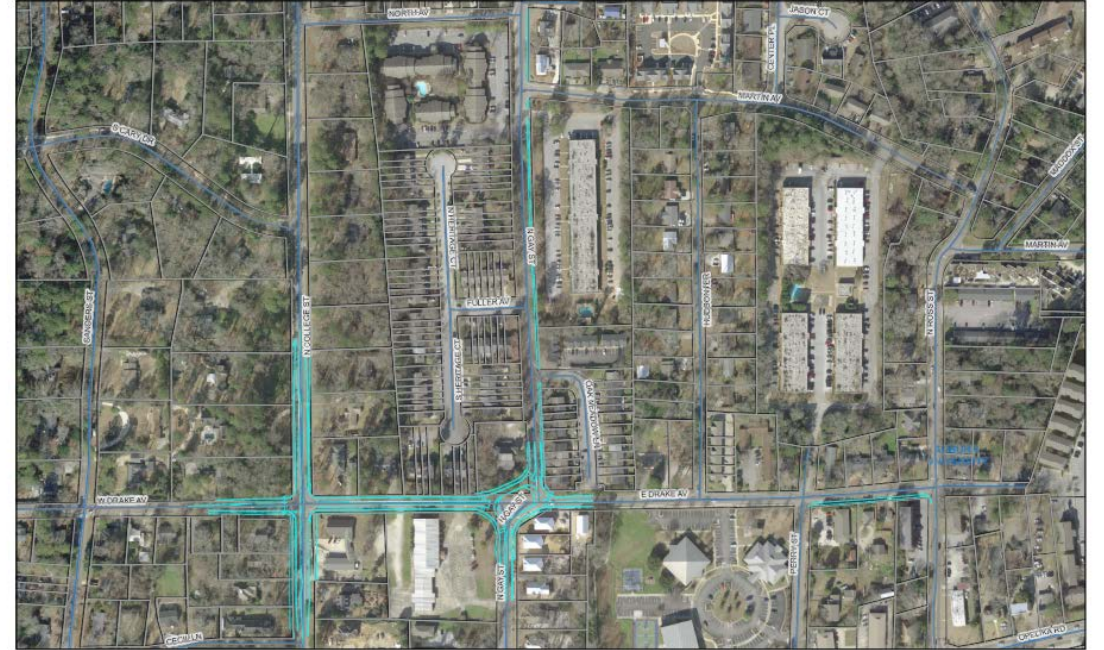
The project consists of improving the intersection of College Street and Drake Avenue by adding dedicated left turn lanes along Drake Avenue and College Street as well as a new decorative mast arm traffic control system. The project will also include the construction of a new traffic pattern (roundabout) at the intersection of Gay Street and Drake Avenue. Additional and improved sidewalks and pedestrian lights along Gay Street up to Pitts Circle are included in the project. A sidewalk and pedestrian lights will also be installed from Ross Street to Perry Street.

- **Project Budget: \$2,626,000**
- **Est. Construction Start Date: FY24**
- **Est. Completion: FY24**



Intersection Improvements

North College Street / Drake Avenue / North Gay Street



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Exit 57 Lighting & Landscaping

To enhance the safety and aesthetics of the Interstate 85 interchanges as gateways to Auburn, the City is partnering with ALDOT to design and construct new area lighting and landscaping improvements at Exit 57. The work is similar to that being performed at Exit 50 (Cox Road).

- **Project Budget: \$2,088,000**
- **Est. Construction Start Date: FY23**
- **Est. Completion: FY24**



Capital Outlay **Development Services**

Reference Page 140 in FY23/FY24
Biennial Budget Document

Capital Outlay Overview

**Reference Page 140 of the FY23/FY24
Biennial Budget Document for Capital
Outlay Detail**



FY23 Capital Outlay

Boykin Auditorium Stage
Curtain

Rapid Flashing Beacons for
Pedestrian Crossings

Downtown Parking Kiosks

HVAC for Boykin, Dean Road,
and Frank Brown Gymnasiums
(ARPA Funding)

FY24 Capital Outlay

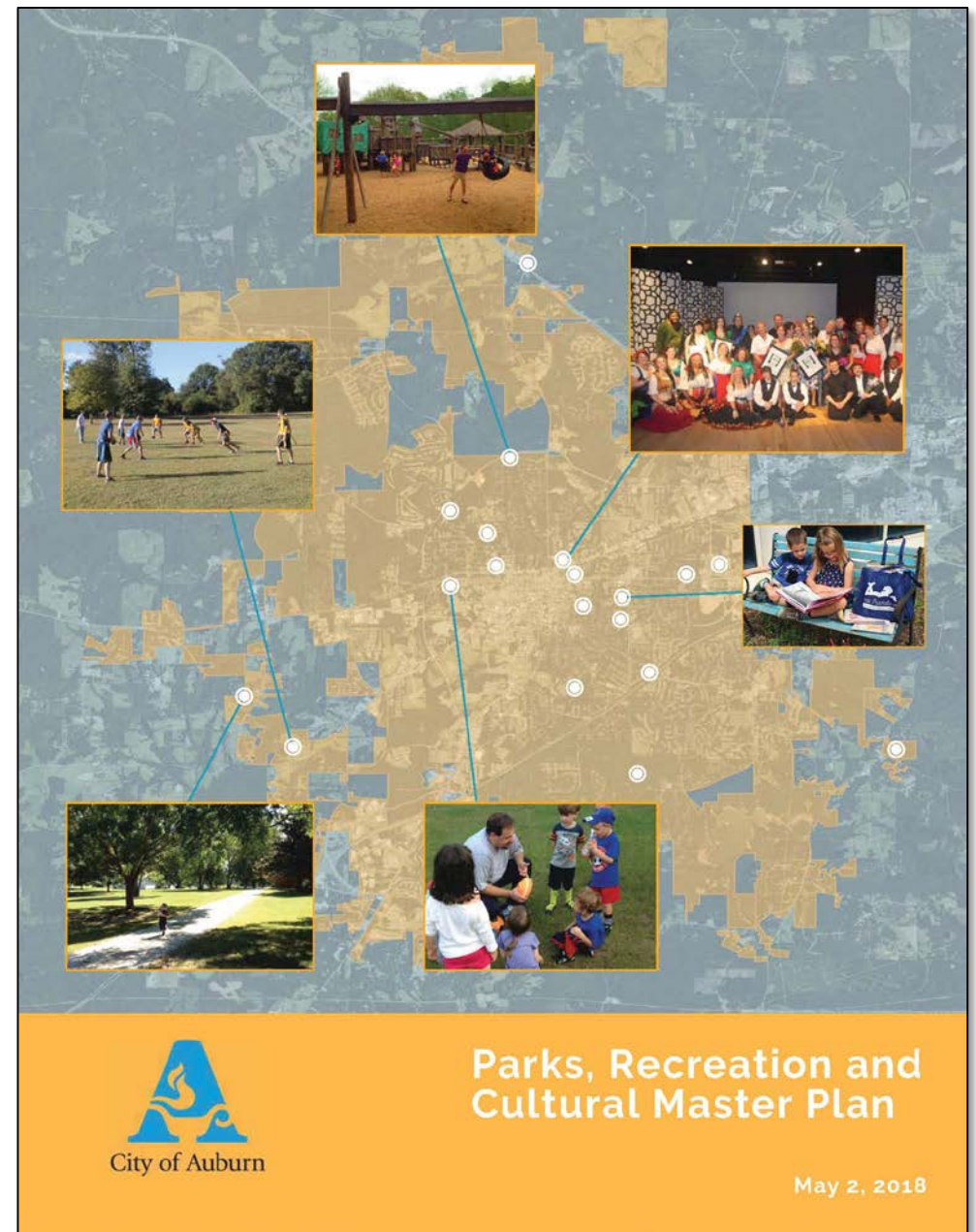
Boykin Gymnasium Basketball
Goal Hoops

Rapid Flashing Beacons for
Pedestrian Crossings

CIP Overview

Parks, Recreation and Cultural Master Plan

Reference Page 147 in FY23/FY24
Biennial Budget Document



Boykin Donahue Campus

Once the City's Public Works and Environmental Services facilities are relocated to Wire Road, the City will repurpose this site to ultimately be a new recreation and cultural resource center adjacent to the Boykin Community Center campus in the Northwest Auburn Neighborhood. This project was envisioned in the Parks, Recreation and Cultural Master Plan. It is anticipated that construction will be completed in phases and initially includes site development, walking trails, a splash pad, a cultural resource center, a branch library, and relocated recycle drop off center. Ultimate buildout will include a new gymnasium (courts and classrooms).

- **Project Budget: \$27,291,590 (ARPA Funding: \$10,955,577)**
- **Est. Construction Start Date: FY23**
- **Est. Construction Completion: FY24**



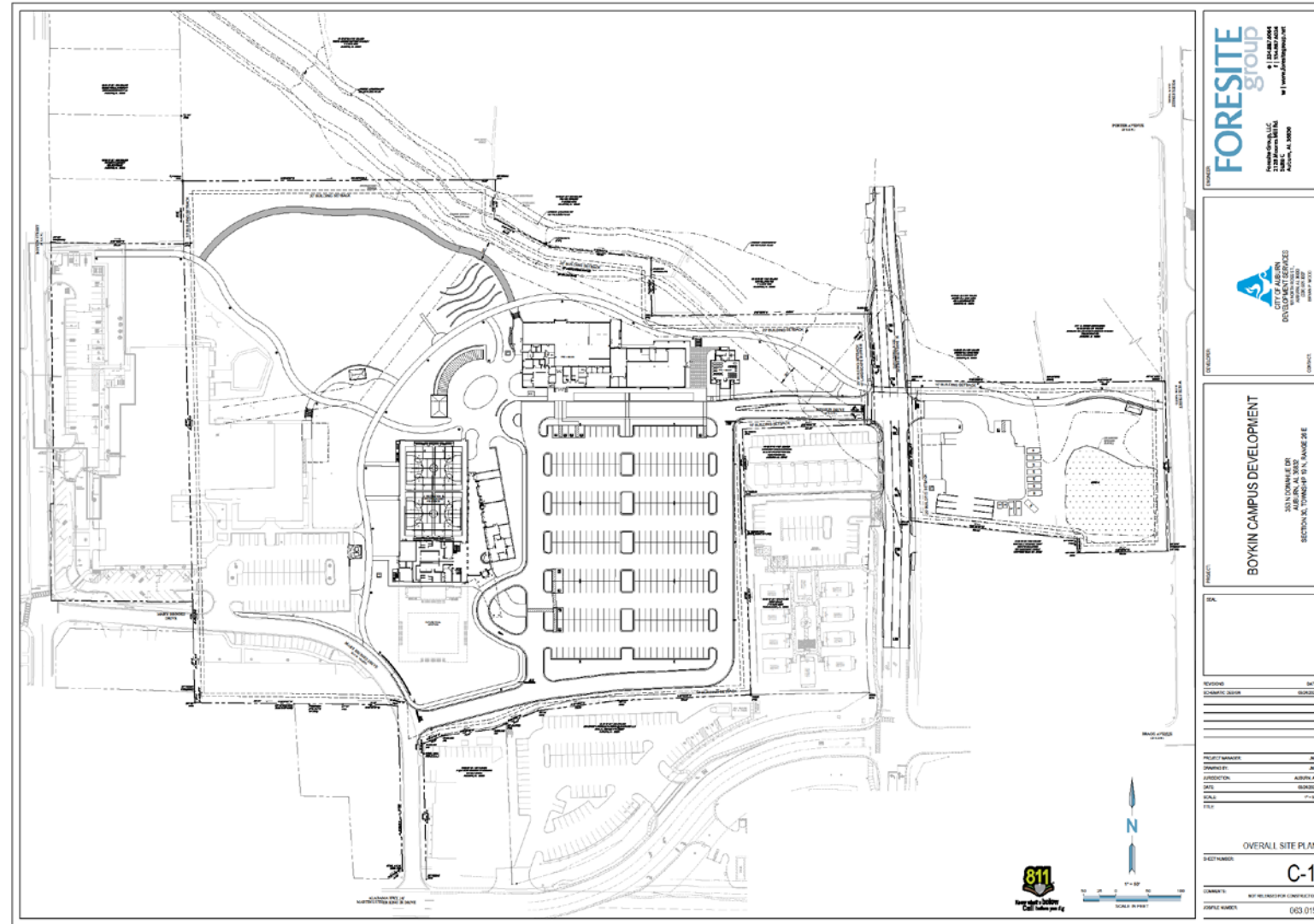
Boykin Donahue Campus – Detail Plan

Proposed First Phase

- **Site Development includes walking trails and relocated recycle center (\$9,344,859)**
- **Cultural Resource Center (\$1,588,715)**
- **Library - Boykin Branch (\$12,607,971)**
- **Boykin Splash Pad (\$562,500)**
- **Consulting – Architectural and Engineering (\$3,187,545)**

Proposed Future Phase

- **Boykin-Donahue Gymnasium**



Library-Public Restrooms ADA Compliance Improvements

- **The scope of this project includes the necessary planning, design, and construction associated with bringing the Auburn Public Library restrooms into compliance with the Americans with Disabilities Act (ADA). The projected renovations include demolition of existing fixtures, surfaces, and stalls, and installation of new fixtures, surfaces, and stalls such that the restroom is in compliance with ADA.**
- **Project Budget: \$175,000**
- **Construction Start Date: FY23**
- **Est. Construction Completion: FY23**



Lake Wilmore Community Center

- The proposed project includes two full size basketball courts, locker rooms and restrooms, two activity rooms, fitness room with equipment, two multi-use/fitness rooms, elevated indoor walking track, a multi-use area, office and storage space, a zero entry pool featuring shallow areas for lessons and water aerobics and a lap pool. Both pool facilities will be heated and have a cover feature for winter use. Design on the proposed project reached 90% prior to being postponed in 2020.
- **Project Budget: \$22,000,000**
- **Construction Start Date: FY23**
- **Est. Construction Completion: FY23**



Lake Wilmore Multi-Purpose Fields

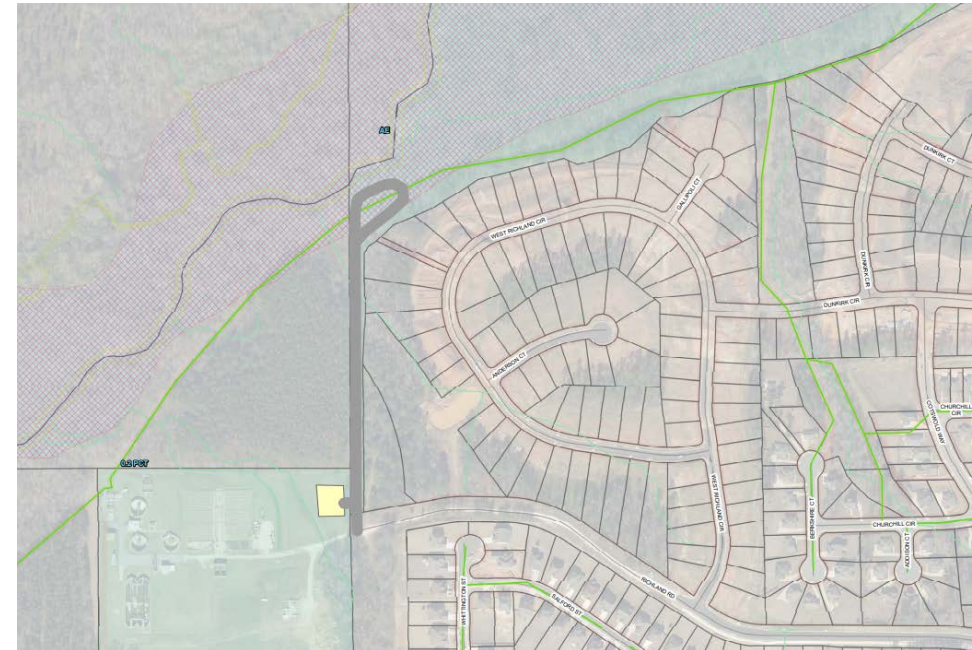
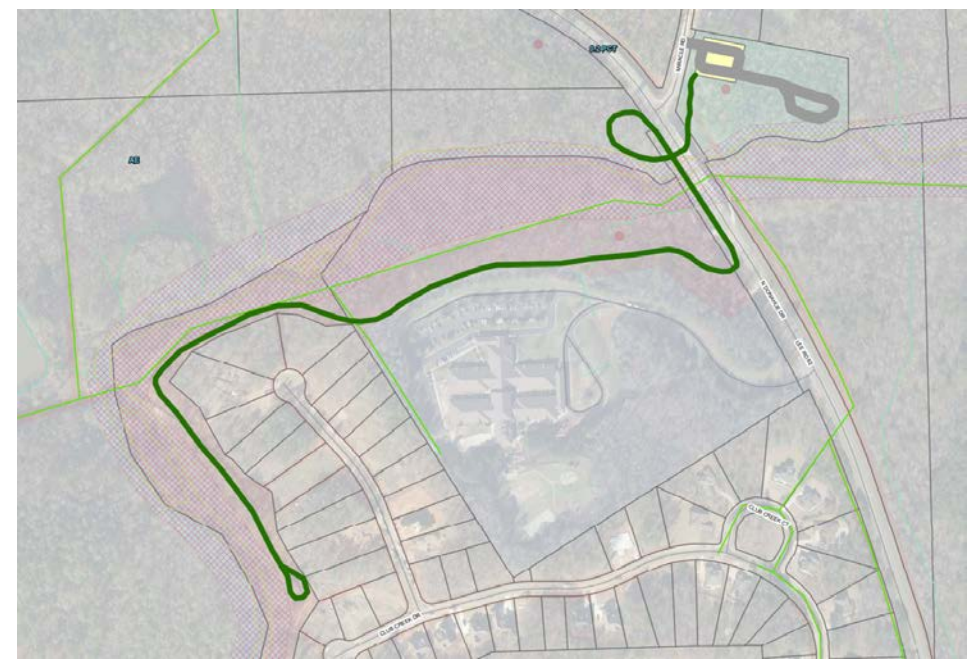
- This project consists of construction of four multi-purpose fields sized and designed to accommodate football, lacrosse and soccer games and practice as well as baseball/softball practice. Project scope includes fields, field lighting, restroom/storage building, parking and space dedicated for food trucks/mobile concessions.
- Project Budget: \$15,000,000
- Construction Start Date: FY24
- Est. Construction Completion: FY24



Conceptual multi-purpose field layout

Saugahatchee Blueway/Greenway Phase 1a

- **Greenway component runs 0.9 miles from Donahue Drive to Yarborough Farms and includes a trailhead, parking and restroom facility. Blueway component consists of Canoe/Kayak launch at Donahue Drive and take out near the terminus of Richland Road.**
- **Project Budget: \$2,328,300**
- **Construction Start Date: FY23**
- **Est. Construction Completion: FY23**



Jan Dempsey Community Arts Center Renovations

- **The Jan Dempsey Art Center is proposed to receive an expansion of approximately 8,000 square-feet to accommodate classes for diverse dance disciplines as well as the Dean Road Ceramics Studio by providing needed studio, classroom, and gallery space. The interior of the existing building, including the dressing room, storage area, and office will be reconfigured. Improvements to the existing building will include renovating the restrooms, doorways, kitchen, dressing room, and main entrance to provide for ADA compliance. A new sidewalk will be constructed along the front of the facility as well. Additional parking will be constructed along East Drake Avenue, the existing building will be re-roofed, and/or windows and roller shades will be installed.**
- **Project Budget: \$5,000,000**
- **Construction Start Date: FY23**
- **Est. Construction Completion: FY23**



Margie Piper Bailey Field Renovations

- **Renovations at Margie Piper Bailey Field to include adding soil where needed to smooth the playing surface, replacing sod, repairing irrigation, and adding fencing.**
- **Project Budget: \$170,000**
- **Construction Start Date: FY23**
- **Est. Construction Completion: FY23**



Town Creek & Westview Cemetery Columbariums

- **Town Creek Cemetery**
 - **Install two columbariums. The current columbarium is almost sold out.**
 - **Project Budget: \$65,000**
 - **Construction Start Date: FY23**
 - **Est. Construction Completion: FY23**
- **Westview Cemetery**
 - **Install one columbarium. There is not currently a columbarium at this cemetery.**
 - **Project Budget: \$35,000**
 - **Construction Start Date: FY23**
 - **Est. Construction Completion: FY23**



Existing columbarium located within Pine Hill Cemetery

Capital Outlay **Public Services**

Reference Page 140 in FY23/FY24
Biennial Budget Document

Capital Outlay Overview

**Reference Page 140 of the FY23/FY24
Biennial Budget Document for Capital
Outlay Detail**



FY23 Capital Outlay

Tractor with Bush Hog (PW)

Excavator (PW)

Asphalt Crack Sealer (PW)

Van (Library)

Mini Excavator (P&R)

Tractor (P&R)

Dump Truck (P&R)

Jetter Truck (WRM Sewer)

FY24 Capital Outlay

Dump Truck (2) (PW)

Backhoe (P&R)

Skid Steer (WRM Sewer)

28yd Side Load Recycling Truck (ES)



CIP Overview

Public Safety Projects

Reference Page 146 in FY23/FY24
Biennial Budget Document



Public Safety Training Center – Classroom Building

- **This project consists of the construction of an approximately 12,000 square foot multi-use classroom building for Public Safety. This is a main component of the Training Center master plan. It will allow effective training for Fire recruits, in-house continuing education for Fire and Police, and regional training partners to earn certifications from the State Fire College.**
- **Project Budget: \$3,000,000**
- **Phase: 2**
- **Construction Start Date: FY23**
- **Est. Construction Completion: FY24**



*site plan

Public Safety Training Center – Classroom Building

After completing the current phase of infrastructure development for the Public Safety Training Center site on Highway 280 at North College Street

- Complete programming, design and construction of Training Center building
- Initiate phasing, acquisition and installation of training components



Public Safety Training Center – Drill Tower

- **This project will be part of the Training Center and provide an area for newly hired recruits and career firefighters to gain knowledge and confidence in a multi-level structure simulating different floors of a building. The exterior of the tower will simulate high rise buildings to practice setting up ladder trucks to fight fires and rescue victims. The Tower will be equipped with a stairwell for Fire and Police to train in maneuvering within confined areas and uneven surfaces.**
- **Project Budget: \$345,000**
- **FY 23**
- **Construction Start Date: FY23**
- **Est. Construction Completion: FY23**



*not the actual rendering

Police Firearms Range

CAPITAL IMPROVEMENTS

- Grade and pave the roadway to reduce erosion and runoff
- Add a drainage system to remedy pooling water
- Add and repair critical berms
- Build range tower
- Repair defective moving target system
- Cost-\$106,000



Capital Outlay **Public Safety**

Reference Page 140 in FY23/FY24
Biennial Budget Document

Aerial Ladder Truck

- Replacement of 2002 75' ladder truck
- New aerial will be 100+ feet
- Provides increased safety and reliability
- Provides more storage capacity
- Increased maneuverability
- Cost- \$1,600,000



Rescue Truck

- **2018 Osage Super Warrior**
- **Ford F450 Chassis 4x4**
- **Advanced Life Support Services**
- **Increased Life-Saving Capabilities**
- **Transport Capabilities**



Second Radio Tower Site

- Provides wide-area coverage
- Gives redundancy to emergency services radio
- Longer-term solution with better stability
- Partnering with Alabama Power Company for optimal location of tower needed for both entities
- Corporate Pkwy
- Cost- \$850,000



Special Event Risk Mitigation – Downtown Traffic Barriers

- Toomers Corner closes at an average of 12 times/year for events, games, parades, etc.
- Crowds range from 100s to several 1000
- National Public Safety initiative to harden soft target events
- A mix of permanent and temporary hardened barriers help mitigate this risk
- Movable when needed for emergency access/egress
- Cost \$60,000 FY23/24



FY23 Capital Outlay



GENERAL FUND

			Total
			\$
Public Safety			
Hybrid Vehicle	Admin		38,000
Communications Tower Equipment	Communications		850,000
Portable Traffic Barricade Systems	Communications		60,000
Police and Fire Memorial Statues	Admin		12,000
Total - Public Safety			960,000
Police			
Unmarked Vehicles for Detective Division (2)	Police		72,732
Patrol SUVs (10)	Police		363,659
Upfit for Detective Vehicles (3)	Police		34,000
Upfit for Patrol SUVs (10)	Police		106,000
FARO System	Police		32,000
Total - Police			608,391
Fire			
Pickup Truck	Fire		39,000
Building Improvement Replacement	Fire		25,000
Heart Monitors for Advanced Life Support Service	Fire		79,000
Total - Fire			143,000
Total - General Fund			1,711,391

FY24 Capital Outlay



GENERAL FUND			Total
			\$
Public Safety			
Portable Traffic Barricade Systems	Communications		60,000
Total - Public Safety			60,000
Police			
RangeTarget Systems Repair	Police		40,000
Unmarked Vehicles for Detective Division (3)	Police		109,098
Patrol SUVs (10)	Police		363,659
Upfit for Detective Vehicles (3)	Police		34,000
Upfit for Patrol SUVs (10)	Police		106,000
Total - Police			652,757
Fire			
Aerial Ladder Truck	Fire		1,600,000
Pickup Truck	Fire		41,000
Building Improvement Replacement	Fire		25,000
Heart Monitors for Advanced Life Support Service	Fire		35,000
Rescue Extrication & Stabilization Equipment	Fire		40,000
Total - Fire			1,741,000
Total - General Fund			2,393,757
PUBLIC SAFETY SUBSTANCE ABUSE FUND			Total
Public Safety Substance Abuse Fund -			
Narcotics Vehicle	Police		25,000
Total - Public Safety Substance Abuse Fund			25,000
Total - All Funds			2,418,757

Agenda – Day2

Departmental Presentations

- Environmental Services
- Library
- Public Works
- Water Resource Management
- Parks & Recreation
- Community Services
- Inspection Services
- Planning Services
- Engineering Services
- Police
- Fire
- Questions/Discussion



Questions?

