



# MID-BIENNIUM BUDGET

CITY OF AUBURN, AL

FISCAL YEARS  
2021-2022

*New Wright Street Parking Deck*



# CITY OF AUBURN



## PROPOSED MID-BIENNIUM BUDGET FOR FY2021 AND FY2022

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City of Auburn



City of Auburn

MID-BIENNIUM BUDGET - FISCAL YEARS 2021 AND 2022

CITY COUNCIL



**Ron Anders, Jr.**  
*Mayor*



**Connie Fitch Taylor**  
*Ward 1*



**Kelley Griswold**  
*Ward 2*



**Beth Witten**  
*Ward 3 & Mayor Pro Tem*



**Brett Smith**  
*Ward 4*



**Steven Dixon**  
*Ward 5*



**Bob Parsons**  
*Ward 6*



**Jay Hovey**  
*Ward 7*



**Tommy Dawson**  
*Ward 8*



City of Auburn



## City of Auburn

# MID-BIENNIUM BUDGET - FISCAL YEARS 2021 AND 2022

## MANAGEMENT TEAM

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Megan Crouch, *City Manager*

Rick Davidson, *City Attorney*

Alfred Davis, Sr., *Community Services Director*

Scott Cummings, *Development Services Exec. Director*

Phillip Dunlap, *Economic Development Director*

Alison Frazier, *Engineering Services Director*

Catrina Cook, *Environmental Services Director*

Allison Edge, *Finance Director/Treasurer*

Kristen Reeder, *Human Resources Director*

Greg Nelson, *Information Technology Director*

John Hoar, *Inspection Services Director*

Tyler Whitten, *Library Director*

James McLaughlin, *Municipal Judge*

Rebecca O. Richardson, *Parks and Recreation Director*

Steve Foote, *Planning Director*

Paul Register, *Public Safety Director*

Timothy Woody, *Public Works Director*

Eric A. Carson, *Water Resource Mgt. Director*

David. D. Dorton, *Public Affairs Director*

## BUDGET DEVELOPMENT TEAM

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Steven Kranz, *Budget and Strategic Planning Manager*

Allison Edge, *Finance Director/Treasurer*

Erika Sprouse, *Assistant Finance Director*

Katey Skinner, *Budget and Management Analyst*

Heidi Lowery, *Principal Financial Analyst*

Michelle Wall, *Human Resources Business Partner Manager*



City of Auburn



City of Auburn

## VISION STATEMENT

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The City of Auburn is committed to being an attractive, environmentally conscious community that is progressive, responsible and hospitable.

*This community desires for all citizens:*

Safe and attractive neighborhoods with adequate housing

Quality educational opportunities

Diverse cultural and recreational opportunities

Vibrant economic opportunities

Active involvement of all citizens

## MISSION STATEMENT

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The mission of the City of Auburn is to provide economical delivery of quality services, created and designed in response to the needs of its citizens, rather than by habit or tradition.

*We will achieve this by:*

Encouraging planned and managed growth as a means of developing an attractive built-environment and by protecting and conserving our natural resources

Creating diverse employment opportunities leading to an increased tax base

Providing and maintaining reliable and appropriate infrastructure

Providing and promoting quality housing, education, cultural and recreational opportunities

Providing quality public safety service

Operating an adequately funded city government in a financially responsible and fiscally sound manner



City of Auburn



**City of Auburn**  
Home of Auburn University

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**August 6, 2021**

Honorable Mayor and Council Members  
City of Auburn, Alabama

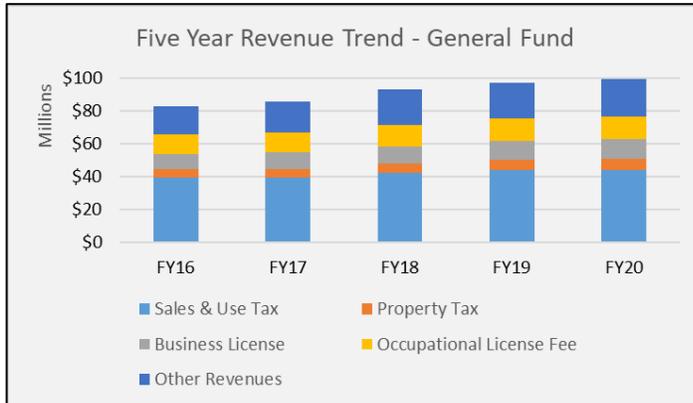
Dear Mayor and Members of Council:

I am pleased to present the proposed Fiscal Years 2021-2022 Mid-Biennium Budget review document. It is important to note that this is not a creation of a new budget. The Mid-Biennium Budget and adjustment process provides the opportunity to account for material fiscal events having occurred since the adoption of the current biennial budget and to plan for events that we anticipate will occur before the biennium concludes. This review process also allows me to make recommendations for your approval based on recent economic trends as well as capital investment opportunities that were not present when the original budget was developed. As we move into our second year of the current budget, this is my opportunity to provide a brief review of the City's financial performance over the past year.

***Brief review of FY2020***

Despite the financial effects from COVID-19, the City continues to maintain its strong financial position. In fiscal 2020, General Fund revenues and other financing sources were 4.1% higher than originally projected, and expenditures and other financing uses were 8.9% lower than budgeted, resulting in an ending fund balance \$12.7 million higher than anticipated. The revenue results are in part due to very conservative revenue projections adopted last summer as part of the biennial budget process, as well as the economy performing better than anticipated. Despite the pandemic, total revenues and other financing sources increased \$2.6 million (2.7%) from FY2019 to FY2020. Even though sales and use tax was flat, we did see increases in business license fees, occupational license fees, property tax, and simplified sellers use tax. Simplified sellers use tax represents the taxes collected from online, remote sellers that do not have a "nexus" in the state of Alabama. This tax is collected by the Alabama Department of Revenue and distributed to each county and municipality based on population. This tax began in fiscal 2018 and continues to grow as more sellers participate, increasing by \$1.1 million (108.3%) in fiscal 2020 over collections in fiscal 2019. The COVID-19 pandemic also contributed to this increase, as more citizens turned to online shopping due to shelter in place restrictions.

<b>FY2020 increase over FY2019</b>	
Sales & Use Tax	0.1%
Property Tax	11.5%
Business License	2.6%
Occupational License Fee	4.1%
Total Revenues	2.7%



Sales and use tax continues to be the single largest revenue source for the City. This income source accounts for \$43.8 million (44.0%) of General Fund revenues for FY2020 as shown in the graph to the left, Five Year Revenue Trend – General Fund. Overall, the continuing increases to revenue are reflective of the strength of our local businesses and economy, and the overall pace of growth in our community.

The United States Census Bureau estimates Auburn as one of the fastest growing cities in Alabama. Since 1960, Auburn has averaged slightly more than 5% population growth per year. With rapid growth, the City must plan responsibly and appropriately to achieve the most efficient use of the City’s finite financial resources to increase its capital investments in the infrastructure and systems to support a growing economy. In recent years, we have been fortunate that strong revenues have allowed us to make significant capital investments in equipment, facilities, and infrastructure.

The General Fund is budgeted by fiscal year, while most major capital investments are multi-year endeavors. Total capital investments can vary greatly from year to year and as design and construction are executed, funding schedules often shift. These shifts can appear large as the City staff navigates the priorities, capacity and needs of each construction project. However, through careful budgeting that reflects conservatively realistic revenues and sound expenditure estimates, as presented in this Mid-Biennium budget, the City can be assured of adequate resources for capital projects and flexibility enabling us to welcome opportunities or face hardship.

For fiscal 2020, General Fund capital investment spending including capital projects, capital outlay for equipment, and departmental capital investments approached \$11.4 million. These expenditures were \$1.5 million (11.4%) less than the approved budget. The majority of this unspent balance was carried-forward into fiscal 2021 to account for changing capital investment design and construction schedules. This carry-forward category of budget adjustments signifies items that were budgeted but were either not completed, delivered, or received by the end of fiscal 2020. The unspent funds to pay for these capital expenditures also transfer forward (from FY2020 ending fund balance and into FY2021 beginning fund balance) and are made available for those carry-forward expenditures in the next fiscal year.

Operating expenditures also came in \$6.6 million (9.5%) lower than expected in fiscal 2020. Operating expenditures include items such as departmental operations, non-departmental operations, outside agency support, and debt service. A portion of these unspent balances were carried-forward (and spent) in the FY2021 budget.

Fiscal Year 2020 Budget vs. Audited Actuals			
	Adjusted Budget	Audited Actuals	Variance
	FY2020	FY2020	FY2020
<b>Beginning Fund Balances</b>	<b>\$ 42,879,836</b>	<b>\$ 54,785,471</b>	<b>\$ 11,905,635</b>
Revenues	95,213,656	98,682,777	3,469,121
Other Financing Sources (OFS)	551,250	1,027,877	476,627
<b>Total Revenues and OFS</b>	<b>95,764,906</b>	<b>99,710,653</b>	<b>3,945,747</b>
<b>Total Available Resources</b>	<b>138,644,742</b>	<b>154,496,124</b>	<b>15,851,382</b>
<b>Expenditures</b>			
Total Operating	69,368,859	62,770,896	(6,597,963)
Total Capital Outlay & Projects	12,823,393	11,355,626	(1,467,767)
<b>Total Expenditures</b>	<b>82,192,252</b>	<b>74,126,521</b>	<b>(8,065,731)</b>
Total Other Financing Uses	16,472,064	15,788,126	(683,939)
<b>Total Expenditures &amp; Uses</b>	<b>98,664,316</b>	<b>89,914,647</b>	<b>(8,749,669)</b>
<b>Ending Fund Balances</b>	<b>39,980,426</b>	<b>\$ 64,581,478</b>	<b>\$ 24,601,052</b>
Less: Permanent Reserve	4,176,000	4,237,575	61,575
<b>Net Ending Fund Balances</b>	<b>\$ 35,804,426</b>	<b>\$ 60,343,903</b>	<b>\$ 24,539,477</b>
Surplus/Deficit	(2,899,410)	(9,796,007)	
NEFB as % Exp & OFU	36.29%	67.11%	

Overall, the stronger-than-projected performance in revenues, coupled with the unspent capital and lower departmental expenditures resulted in the FY2020 ending fund balance being \$12.7 million higher than expected.

Thus, the resulting FY2021 beginning fund balance, also \$11.9 million more than projected, placed the City in a strong financial position as we began the FY2021-FY2022 Biennial Budget.

### FY2021- FY2022 Mid-Biennium Adjustments

Since the summer of 2000 and the FY2001-FY2002 budget, the City of Auburn has operated under a biennial (two-year) budget. The objectives of the biennial budget are to give the City Council and City Management a longer budgeting horizon, and to reduce the amount of staff time required for developing and administering the budget.

Typically, in the first year of the biennium, a budget review is held and a Mid-Biennium Budget is proposed to the City Council. The Mid-Biennium Budget, as noted earlier, is not intended to be a time to make extensive changes to the adopted Biennial Budget, but instead a time to make adjustments based on material fiscal events that have occurred since the adoption of the original Biennial Budget. During this review process, City department heads and staff work with the Office of the City Manager to propose budget adjustments. Overall, the Mid-Biennium Budget typically includes adjustments to revenue projections based on year-to-date performance, updates to capital project expenditures based on design and construction schedules, carry-forward items from previous years that weren't completed or purchased, and budgeted expenditures for new opportunities or emergency repairs that have arisen since original adoption of the budget.

### Revenues

Since the adoption of the original FY2021-FY2022 budget on September 1, 2020, revenues have grown stronger than anticipated. Revenue projections are constantly reevaluated and analyzed by the Finance Department to provide a realistic yet conservative outlook. The revenues and other financing sources projected in this Mid-Biennium budget include an increase to FY2021 of \$6.7 million (7.1%) and an increase to FY2022 of \$4.7 million (4.9%) as compared to the original adopted FY2021-FY2022 Biennial Budget.

As shown in the table below, Annual Changes in Revenue, a detailed analysis of each revenue source resulted in conservative year-over-year increases in revenue for the General Fund of 0.4% (\$400,096) from FY2020 audited actuals to FY2021 projected, and 1.41% (\$1.4 million) from FY2021 projected to FY2022 projected. A more detailed view of changes in revenues is presented on page 22 of the Mid-Biennium document.

	Audited Actuals	Projected FY2021	Projected FY2022
	FY2020	FY2021	FY2022
Revenues	98,682,777	99,571,499	100,975,883
Other Financing Sources (OFS)	1,027,877	539,250	547,250
Total Revenues and OFS	99,710,653	100,110,750	101,523,132
Revenue Groth Over Prev. Year		0.40%	1.41%

## Fund Balance

It has been a long-standing goal of previous City Councils to adopt a target ending fund balance of 20% of total General Fund expenditures and other financing uses, but it has long been our management target to keep this ratio net of the permanent reserve and at an increased ratio of around 25%.

More specifically, in the original adopted FY2021-FY2022 Biennial Budget the City Council adopted a budget with a net ending fund balance ratio of 25.9% establishing an ending fund balance of \$29.0 million in FY2021 and 26.2% establishing an ending fund balance of \$26.2 million in FY2022.

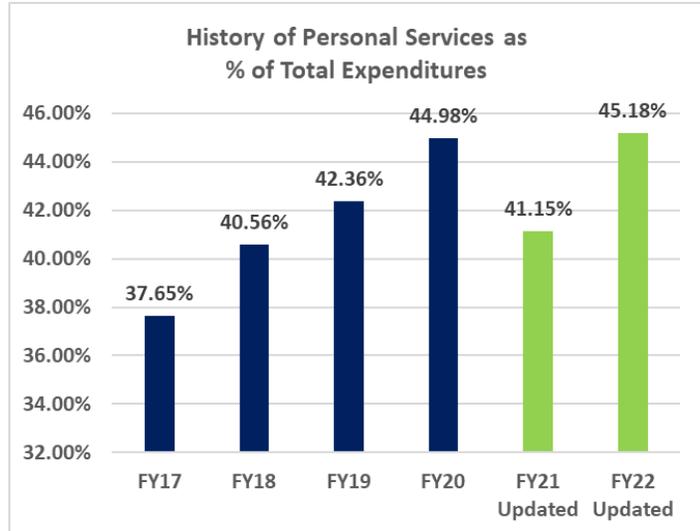
Due to the fact that the City ended fiscal 2020 in a stronger than expected financial position, we began fiscal year 2021 with a beginning fund balance \$12.7 million higher than anticipated. Taking all of the Mid-Biennium updates into consideration, we project the net change for FY2021 will be \$4.8 million higher than we originally anticipated, and the net change will be \$5.4 million lower than we anticipated for FY2022. The decrease to fund balance in FY2022 is largely due to FY2021 projects moving into FY2022. Inclusive of all changes proposed in the Mid-Biennium Budget, we will finish both fiscal years in a stronger position than originally budgeted, as shown in the table below, FY2021-FY2022 Mid-Biennium Ending Fund Balances.

	Original Biennial Budget		Projected FY2021		Projected FY2022	
	FY2021	FY2022	Updates	FY2021	Updates	FY2022
Beginning Fund Balances	\$ 51,886,064	\$ 33,215,448	\$ 12,695,414	\$ 64,581,478	\$ 17,446,073	\$ 50,661,521
Total Revenues and OFS	93,431,608	96,832,444	6,679,141	100,110,750	4,690,689	101,523,132
Total Available Resources	145,317,672	130,047,892	19,374,555	164,692,227	22,136,762	152,184,654
Total Expenditures & Uses	112,102,225	99,673,836	1,928,483	114,030,706	10,062,237	109,736,073
Ending Fund Balances	33,215,448	30,374,057	17,446,072	50,661,521	12,074,525	\$ 42,448,581
Less: Permanent Reserve	4,196,880	4,217,864	-	4,196,880	-	4,217,864
Net Ending Fund Balances	\$ 29,018,568	\$ 26,156,193	\$ 17,446,072	\$ 46,464,641	\$ 12,074,525	\$ 38,230,717
Surplus/Deficit	(18,670,616)	(2,841,391)	4,750,658	(13,919,957)	(5,371,548)	(8,212,940)
NEFB as % Exp & OFU	25.89%	26.24%		40.75%		34.84%

## Personal Services

New positions included in the budget will allow the organization to maintain quality public services for our rapidly growing community. After careful consideration and analysis of the City's needs, we included 10 new positions in this Mid-Biennium.

In addition to only adding positions that I believe are truly needed, City staff are also closely monitoring key financial ratios including personal services as a percentage of total expenditures. We continue to keep this ratio below a target of 50% of total expenditures. Our goal has always been more aggressive and conservative than most municipalities, most of whom operate at a personal services ratio around 70%. Including the 10 positions in the Mid-Biennium, we are conservatively keeping this key ratio at 41.2% of total expenditures in FY2021 and 45.2% of total expenditures in FY2022, as illustrated in the table to the right, History of Personal Services as % of Total Expenditures.



The positions included in the Mid-Biennium Budget are detailed below:

- Neighborhood Inspector for Inspection Services. This role will be related to the additional responsibilities of managing short-term rentals.
- Revenue Officer for the Finance department. This role will be related to the additional responsibilities of managing short-term rentals.
- Customer Service Specialist for Development Services Administration.
- Four Communications Officers for Public Safety.
- Administrative Secretary for Community Services.
- Computer Systems Technician for Information Technology.
- Floating Office Assistant for Human Resources.

## Capital Investments

While the priorities used in developing the updated Mid-Biennium Budget and updated Capital Improvement Plan (CIP) remain the same as during the original adopted FY2021-FY2022 Biennial Budget, this review offers an opportunity to adjust capital budgets based on updated design and construction timelines, realities in the local construction contractor bid environment, unanticipated emergency repairs, and has also allowed us the funding to add a limited number of new projects.

For the FY2021-FY2022 Mid-Biennium Budget, recommended adjustments to the General Fund for existing projects include:

- \$2.4 million in project funds carried-forward from FY2020 into FY2021. These are funds for CIP projects that were not completed in FY2020 and are planned to finish in FY2021;
  - \$1.2 million in capital project budget increases for FY2021; including \$424,417 for the Cox Road and Wire Road Roundabout, \$251,369 for the Exit 50 Lighting and Landscaping, and \$168,461 to adjust for the actual purchase price of the land for the Environmental Services and Public Works relocation;
- 
- \$3.8 million shifted from FY2021 to FY2022 based on updated design and construction timelines and City staff's desire to present a realistic view of the CIP;
  - \$2.0 million in capital project budget increases in FY2022; including \$1,180,000 for the Cox Road and Wire Road Roundabout, \$284,875 additional budget for Renew Opelika Road Phase 4, and \$281,563 in additional budget for the Exit 57 Lighting and Landscape Improvements Project.

The increase to projected revenues, combined with the higher than expected beginning fund balance in FY2021 provides the resources and flexibility to consider funding a number of new projects and prioritized initiatives in addition to the capital projects already scheduled in the 6-year CIP.

Regarding proposed new departmental capital outlay and projects, recommended adjustments include:

- \$93,408 in FY2021 for replacing the Library's chiller which is 20 years old and after inspection was deemed approaching end of life;
- \$106,879 in FY2022 for a new Bobcat Compact Track Loader which will be used to help maintain parks, trail areas, and athletic fields.

Lastly, several of the projects listed on the Capital Improvement Plan are shown as funded by current or planned borrowing. Mid-Biennium changes to proposed debt-funded projects in FY2021 and FY2022 include slightly revised borrowing and debt service schedules based on updated project schedules. Overall, we have \$15.5 million as an anticipated debt issuance for improvements to the soccer complex, Town Creek Park, and Jan Dempsey Art Center. An additional \$28.3 million in debt is proposed for the Environmental Services/Public Works relocation, and the Richland Road Connector projects.

The fully updated 6-Year Capital Improvement Plan can be found starting on page 50 of this document.

## Significant Changes

There are several other significant changes that I am proposing in the Mid-Biennium budget. In this section I have outlined fiscally material items that are not listed above.

For the General Fund, the following items are proposed to be included in this Mid-Biennium Budget:

- An increase of \$221,587 in FY2021 for unexpected payouts to retiring staff for annual and sick leave;
- An increase to credit card fees of \$112,000 in FY2021 and \$115,000 in FY2022 due to expanded online payment options for citizens;
- An increase of \$1.4 million in FY2021 and \$870,086 in FY2022 to the appropriation to Auburn City Schools. This represents Auburn City Schools proportionate share of the proposed increase to sales and use tax revenue for each year;
- An increase of \$500,000 in FY2022 for the City of Auburn Employee Benefit Self-Insurance Fund due to increased claims;
- An increase of \$108,000 in FY2022 for an agreement with Bradley Arant Boult Cummings, LLP for professional governmental affairs representation services with the primary focus of helping the City of Auburn identify and secure available federal funding;
- An increase beginning in FY2022 to the temporary employment pay rate for the City to \$10 an hour, resulting in a budget increase of \$1.0 million. This will help the City of Auburn remain competitive in hiring temporary employees.

## Summary

In summary, these adjustments are recommended with consideration given to the priorities of our citizens and City Council, as well as a thorough evaluation of our financial resources and obligations. The table below, FY2021 – FY2022 Proposed Mid-Biennium Budget, shows the original adopted biennial budget, updated projected Mid-Biennium budget and summary of variances between the Biennial and the Mid-Biennium budgets.

As mentioned earlier, it is important to note that we remain above the targeted 25% net ending fund balance ratio in both fiscal years of the Proposed Mid-Biennium Budget. While we continue to hold operating costs to a minimum, increases in some operating budgets and staffing levels are proposed to allow the organization to maintain quality public services for our rapidly growing community.

FY2021-FY2022 Proposed Mid-Biennium Budget						
	Original Biennial Budget		Projected FY2021		Projected FY2022	
	FY2021	FY2022	Updates	FY2021	Updates	FY2022
<b>Beginning Fund Balances</b>	\$ 51,886,064	\$ 33,215,448	\$ 12,695,414	\$ 64,581,478	\$ 17,446,073	\$ 50,661,521
Revenues	92,892,358	96,285,194	6,679,141	99,571,499	4,690,689	100,975,883
Other Financing Sources (OFS)	539,250	547,250	-	539,250	-	547,250
Total Revenues and OFS	93,431,608	96,832,444	6,679,141	100,110,750	4,690,689	101,523,132
<b>Total Available Resources</b>	<b>145,317,672</b>	<b>130,047,892</b>	<b>19,374,555</b>	<b>164,692,227</b>	<b>22,136,762</b>	<b>152,184,654</b>
<b>Expenditures</b>						
<b>Operating</b>						
Departmental	59,426,149	60,949,033	580,391	60,006,540	2,135,951	63,084,984
Non-Departmental Operations	4,512,690	4,342,690	572,587	5,085,277	296,930	4,639,620
Outside Agency Support	1,452,724	1,447,794	(200,000)	1,252,724	(486)	1,447,308
Debt Service	7,095,621	7,305,631	-	7,095,621	300,000	7,605,631
<b>Total Operating</b>	<b>72,487,184</b>	<b>74,045,148</b>	<b>952,978</b>	<b>73,440,162</b>	<b>2,732,395</b>	<b>76,777,543</b>
<b>Capital Outlay &amp; Projects</b>						
Departmental Capital Outlay	1,347,154	1,769,817	1,496,109	2,843,263	252,879	2,022,696
Departmental Projects	219,000	100,000	22,344	241,344	-	100,000
General Operations	-	-	1,868,461	1,868,461	-	-
Project Operations	22,854,475	7,997,967	(3,770,771)	19,083,704	5,681,878	13,679,845
<b>Total Capital Outlay &amp; Projects</b>	<b>24,420,629</b>	<b>9,867,784</b>	<b>(383,857)</b>	<b>24,036,772</b>	<b>5,934,757</b>	<b>15,802,541</b>
<b>Total Expenditures</b>	<b>96,907,813</b>	<b>83,912,932</b>	<b>569,121</b>	<b>97,476,932</b>	<b>8,667,151</b>	<b>92,580,083</b>
<b>Other Financing Uses (Operating)</b>						
Auburn City Schools	12,890,912	13,442,904	1,359,088	14,250,000	870,086	14,312,990
Transfers	2,303,500	2,318,000	274	2,303,774	525,000	2,843,000
<b>Total Other Financing Uses</b>	<b>15,194,412</b>	<b>15,760,904</b>	<b>1,359,362</b>	<b>16,553,774</b>	<b>1,395,086</b>	<b>17,155,990</b>
<b>Total Expenditures &amp; Uses</b>	<b>112,102,225</b>	<b>99,673,836</b>	<b>1,928,483</b>	<b>114,030,706</b>	<b>10,062,237</b>	<b>109,736,073</b>
<b>Ending Fund Balances</b>	<b>33,215,448</b>	<b>30,374,057</b>	<b>17,446,072</b>	<b>50,661,521</b>	<b>12,074,525</b>	<b>\$ 42,448,581</b>
Less: Permanent Reserve	4,196,880	4,217,864	-	4,196,880	-	4,217,864
<b>Net Ending Fund Balances</b>	<b>\$ 29,018,568</b>	<b>\$ 26,156,193</b>	<b>\$ 17,446,072</b>	<b>\$ 46,464,641</b>	<b>\$ 12,074,525</b>	<b>\$ 38,230,717</b>
Surplus/Deficit	(18,670,616)	(2,841,391)	4,750,658	(13,919,957)	(5,371,548)	(8,212,940)
NEFB as % Exp & OFU	25.89%	26.24%		40.75%		34.84%

The table above shows that the majority of proposed adjustments for both fiscal years are related to increased capital investment. These investments are recommended based not only on new opportunities and changing conditions in our growing community, but also on their alignment with key strategic plans that have been adopted by the Council.

### Outlook for FY2022 & Beyond

The Mid-Biennium Review process began in early May 2021. Since that time, City staff from several departments have spent considerable time evaluating available capacity in our resources to accommodate any new projects or initiatives that may be considered. This includes not just available funding, but project design timelines, staff capacity, and the ability of our local contractor pool to handle the volume of projects proposed. Proposed adjustments are prioritized alongside expenditures already in the budget and may be moved ahead or beyond the budget scope, and projections are developed for the full horizon of the CIP. In addition, staff has worked diligently to scrutinize the City's debt capacity to plan for future borrowings related to some of the larger capital investments.

The following table shows the Mid-Biennium Budget Projections through FY2026 for the General Fund and includes projections for the remainder of the CIP term. As continues to be the City’s practice, projections are realistic for expenditures and appropriately conservative for revenues.

Mid-Biennium Budget Projections through FY2026						
	Projected FY2021	Projected FY2022	Projections			
	FY2021	FY2022	FY2023	FY2024	FY2025	FY2026
<b>Beginning Fund Balances</b>	\$ 64,581,478	50,661,521	\$ 42,448,581	\$ 36,167,486	\$ 36,166,581	\$ 39,031,685
Revenues	99,571,499	100,975,883	104,005,160	107,125,314	110,339,074	113,649,246
Other Financing Sources (OFS)	539,250	547,250	339,250	347,250	351,250	351,250
Total Revenues and OFS	100,110,750	101,523,132	104,344,410	107,472,564	110,690,324	114,000,496
<b>Total Available Resources</b>	<b>164,692,227</b>	<b>152,184,654</b>	<b>146,792,990</b>	<b>143,640,050</b>	<b>146,856,905</b>	<b>153,032,181</b>
<b>Expenditures</b>						
<b>Operating</b>						
Departmental	60,006,540	63,084,984	63,715,834	64,352,992	64,996,522	65,646,487
Non-Departmental Operations	5,085,277	4,639,620	4,686,016	4,732,876	4,780,205	4,828,007
Outside Agency Support	1,252,724	1,447,308	1,447,308	1,447,308	1,447,308	1,447,308
Debt Service	7,095,621	7,605,631	7,867,545	8,551,537	7,252,596	7,257,953
<b>Total Operating</b>	<b>73,440,162</b>	<b>76,777,543</b>	<b>77,716,703</b>	<b>79,084,713</b>	<b>78,476,631</b>	<b>79,179,755</b>
<b>Capital Outlay &amp; Projects</b>						
Departmental Capital Outlay	2,843,263	2,022,696	2,000,000	2,000,000	2,000,000	2,000,000
Departmental Projects	241,344	100,000	-	-	-	-
General Operations	1,868,461	-	-	-	-	-
Project Operations	19,083,704	13,679,845	13,323,423	8,361,106	8,865,399	7,562,449
<b>Total Capital Outlay &amp; Projects</b>	<b>24,036,772</b>	<b>15,802,541</b>	<b>15,323,423</b>	<b>10,361,106</b>	<b>10,865,399</b>	<b>9,562,449</b>
<b>Total Expenditures</b>	<b>97,476,932</b>	<b>92,580,083</b>	<b>93,040,126</b>	<b>89,445,819</b>	<b>89,342,030</b>	<b>88,742,204</b>
<b>Other Financing Uses (Operating)</b>						
Auburn City Schools	14,250,000	14,312,990	14,742,380	15,184,651	15,640,191	16,109,396
Transfers	2,303,774	2,843,000	2,843,000	2,843,000	2,843,000	2,843,000
<b>Total Other Financing Uses</b>	<b>16,553,774</b>	<b>17,155,990</b>	<b>17,585,380</b>	<b>18,027,651</b>	<b>18,483,191</b>	<b>18,952,396</b>
<b>Total Expenditures &amp; Uses</b>	<b>114,030,706</b>	<b>109,736,073</b>	<b>110,625,505</b>	<b>107,473,470</b>	<b>107,825,221</b>	<b>107,694,601</b>
<b>Ending Fund Balances</b>	<b>50,661,521</b>	<b>\$ 42,448,581</b>	<b>36,167,486</b>	<b>36,166,581</b>	<b>39,031,685</b>	<b>45,337,582</b>
Less: Permanent Reserve	4,196,880	4,217,864	4,238,953	4,260,148	4,281,449	4,302,856
<b>Net Ending Fund Balances</b>	<b>\$ 46,464,641</b>	<b>\$ 38,230,717</b>	<b>\$ 31,928,533</b>	<b>\$ 31,906,433</b>	<b>\$ 34,750,237</b>	<b>\$ 41,034,726</b>
Surplus/Deficit	(13,919,957)	(8,212,940)	(14,494,035)	(905)	2,865,104	6,305,897
NEFB as % Exp & OFU	40.75%	34.84%	28.86%	29.69%	32.23%	38.10%

Staff is confident that the proposed budget continues to adhere to our long-standing tradition of fiscal sustainability and represents a reasonable and responsible approach to bringing our residents the necessary services, infrastructure and facilities they expect.

### In Closing

The Mid-Biennium Budget review process does not create a new budget, but affords an opportunity to adjust the existing budget to reflect recent realities and to adapt to changes in priorities or objectives, as well as other opportunities for capital investments that may not have been available when the original budget was developed. As always, our recommendations for capital and service investments are rooted in long-term strategic plans, based on priorities and desires communicated by our City Council and residents. We are fortunate to have a citizenry and governing body that has been steadfast in their priorities, making the current adjustments a relatively straightforward process.

The continued commitment to operating a fiscally sound local government allows the City of Auburn to continue to move forward in providing quality public services at a level commensurate with the demands of our residents. The staff and I welcome any questions or comments you may have about the recommended budget adjustments and proposed FY2021-FY2022 Mid-Biennium Budget.

Sincerely,

A handwritten signature in black ink that reads "Megan McGowen Crouch". The signature is fluid and cursive, with the first name "Megan" being the most prominent.

Megan McGowen Crouch  
City Manager

# CITY OF AUBURN



## OVERVIEW OF ALL BUDGETED FUNDS

### FY2021 Proposed Mid-Biennium Budget

	Governmental Fund Types				Proprietary Fund Types			Total - All Budgeted Funds
	General Fund	Gen. Fd. Spec. Act.	Special Revenue	Debt Service	Sewer Fund	Solid Waste Mgmt. Fund	Public Park & Rec Board	
	\$	\$	\$	\$	\$	\$	\$	\$
<b>Beginning Fund Balances/Equities</b>	<b>64,581,478</b>	<b>1,293,684</b>	<b>39,728,852</b>	<b>9,348,584</b>	<b>62,677,994</b>	<b>2,658,984</b>	<b>3,425,541</b>	<b>183,715,117</b>
Revenues	99,471,500	6,799,610	22,666,002	6,410,000	11,924,875	5,093,800	189,500	<b>152,555,287</b>
Other Financing Sources	639,250	1,060,274	30,005,000	-	880,000	-	303,500	<b>32,888,024</b>
<b>Total Revenues &amp; OFS</b>	<b>100,110,750</b>	<b>7,859,884</b>	<b>52,671,002</b>	<b>6,410,000</b>	<b>12,804,875</b>	<b>5,093,800</b>	<b>493,000</b>	<b>185,443,311</b>
Expenditures/Expenses	97,476,932	7,857,014	17,419,648	6,443,181	17,507,284	6,080,246	822,001	<b>153,606,306</b>
Other Financing Uses (OFU)	16,553,774	-	29,570,352	-	76,250	55,000	-	<b>46,255,376</b>
<b>Total Expenditures &amp; OFU</b>	<b>114,030,706</b>	<b>7,857,014</b>	<b>46,990,000</b>	<b>6,443,181</b>	<b>17,583,534</b>	<b>6,135,246</b>	<b>822,001</b>	<b>199,861,682</b>
Excess (Deficit) of Revenues & OFS over (under) Exp. & OFU	<b>(13,919,956)</b>	<b>2,870</b>	<b>5,681,002</b>	<b>(33,181)</b>	<b>(4,778,659)</b>	<b>(1,041,446)</b>	<b>(329,001)</b>	<b>(14,418,371)</b>
<b>Ending Fund Balances/Equities</b>	<b>50,661,521</b>	<b>1,296,554</b>	<b>45,409,854</b>	<b>9,315,403</b>	<b>57,899,334</b>	<b>1,617,539</b>	<b>3,096,540</b>	<b>169,296,745</b>

### FY2022 Proposed Mid-Biennium Budget

	Governmental Fund Types				Proprietary Fund Types			Total - All Budgeted Funds
	General Fund	Gen. Fd. Spec. Act.	Special Revenue	Debt Service	Sewer Fund	Solid Waste Mgmt. Fund	Public Park & Rec Board	
	\$	\$	\$	\$	\$	\$	\$	\$
<b>Beginning Fund Balances/Equities</b>	<b>50,661,521</b>	<b>1,296,554</b>	<b>45,409,854</b>	<b>9,315,403</b>	<b>57,899,334</b>	<b>1,617,539</b>	<b>3,096,540</b>	<b>169,296,745</b>
Revenues	100,800,882	6,417,578	23,332,435	6,542,595	12,024,875	5,143,800	189,500	<b>154,451,665</b>
Other Financing Sources	722,250	1,560,000	-	-	880,000	-	318,000	<b>3,480,250</b>
<b>Total Revenues &amp; OFS</b>	<b>101,523,132</b>	<b>7,977,578</b>	<b>23,332,435</b>	<b>6,542,595</b>	<b>12,904,875</b>	<b>5,143,800</b>	<b>507,500</b>	<b>157,931,915</b>
Expenditures/Expenses	92,580,083	8,006,632	9,323,445	6,190,631	14,770,906	6,411,931	847,626	<b>138,131,253</b>
Other Financing Uses (OFU)	17,155,990	-	23,547,283	-	76,250	55,000	-	<b>40,834,523</b>
<b>Total Expenditures &amp; OFU</b>	<b>109,736,073</b>	<b>8,006,632</b>	<b>32,870,728</b>	<b>6,190,631</b>	<b>14,847,156</b>	<b>6,466,931</b>	<b>847,626</b>	<b>178,965,776</b>
Excess (Deficit) of Revenues & OFS over (under) Exp. & OFU	<b>(8,212,941)</b>	<b>(29,054)</b>	<b>(9,538,293)</b>	<b>351,964</b>	<b>(1,942,281)</b>	<b>(1,323,131)</b>	<b>(340,126)</b>	<b>(21,033,861)</b>
<b>Ending Fund Balances/Equities</b>	<b>42,448,581</b>	<b>1,267,500</b>	<b>35,871,561</b>	<b>9,667,367</b>	<b>55,957,053</b>	<b>294,408</b>	<b>2,756,414</b>	<b>148,262,884</b>



City of Auburn

# GENERAL FUND

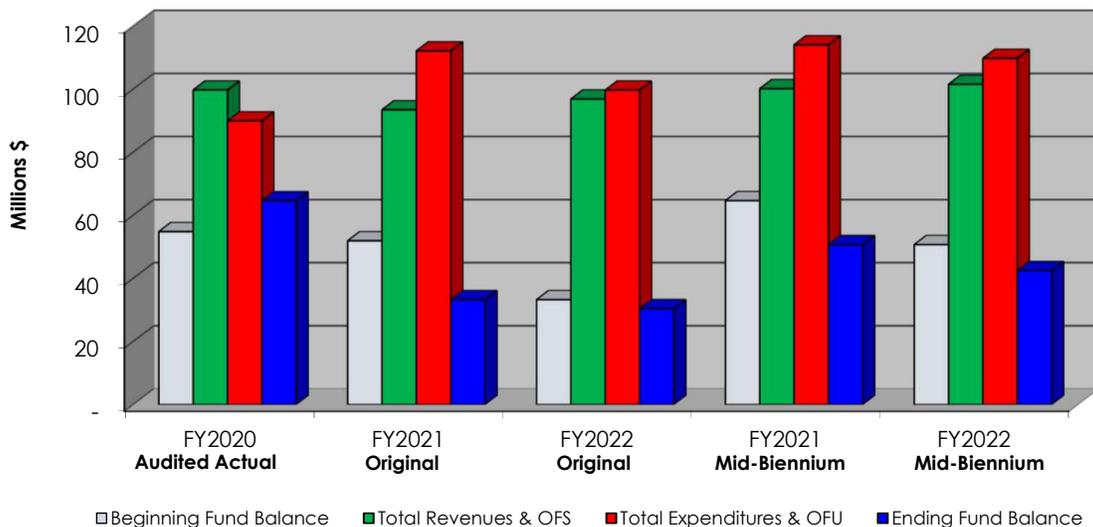


City of Auburn

## OVERVIEW OF CHANGES IN FUND BALANCE

The City Council's approach to determining the level of fund balance to be maintained in the City's General Fund is two-fold: 1) a strong budget administration and monitoring process that enables a timely management response to changing economic conditions; and 2) commitment to a taxation level that will support the provision of services and facilities, as well as provide a modest reserve. In previous years, the City Council adopted a target ending fund balance of 20% of total General Fund expenditures and other financing uses, but it has long been our management target to maintain a fund balance that is 25% of expenditures and other financing uses, net of the permanent reserve. In 2001, the Council created a Permanent Reserve, to be used only in times of natural disaster or significant, unexpected economic stress. Maintaining strong reserves is a strategy that has worked well over the years. This approach helped to mitigate the effects of the 2008 recession and the COVID-19 pandemic.

	Audited Actual	Original Budget		Mid-Biennium Proposed Budget	
	FY2020	FY2021	FY2022	FY2021	FY2022
	\$	\$	\$	\$	\$
<b>Beginning Fund Balance<sup>(1)</sup></b>	<b>54,785,471</b>	<b>51,886,064</b>	<b>33,215,448</b>	<b>64,581,478</b>	<b>50,661,521</b>
Revenues	98,682,777	92,892,358	96,285,192	99,471,500	100,800,882
Other Financing Sources (OFS)	1,027,877	539,250	547,250	639,250	722,250
<b>Total Revenues &amp; OFS</b>	<b>99,710,653</b>	<b>93,431,608</b>	<b>96,832,442</b>	<b>100,110,750</b>	<b>101,523,132</b>
Expenditures	74,126,521	96,907,812	83,912,932	97,476,932	92,580,083
Other Financing Uses (OFU)	15,788,126	15,194,412	15,760,904	16,553,774	17,155,990
<b>Total Expenditures &amp; OFU</b>	<b>89,914,647</b>	<b>112,102,224</b>	<b>99,673,836</b>	<b>114,030,706</b>	<b>109,736,073</b>
Excess of Revenues & OFS over Expenditures & OFU	9,796,007	(18,670,616)	(2,841,394)	(13,919,956)	(8,212,941)
<b>Ending Fund Balance</b>	<b>64,581,478</b>	<b>33,215,448</b>	<b>30,374,054</b>	<b>50,661,521</b>	<b>42,448,581</b>
Less: Permanent Reserve Fund	4,237,575	4,196,880	4,217,864	4,196,880	4,217,864
<b>Net Ending Fund Balance</b>	<b>60,343,903</b>	<b>29,018,568</b>	<b>26,156,190</b>	<b>46,464,641</b>	<b>38,230,717</b>
Net Ending Fund Balance as a % of Expenditures and OFU	67.11%	25.89%	26.24%	40.75%	34.84%



<sup>(1)</sup> Beginning fund balances include the Permanent Reserve.

# CITY OF AUBURN

## GENERAL FUND - REVENUES AND OTHER FINANCING SOURCES

Revenue Sources	FY2020	Proposed Budget - FY2021			Proposed Budget - FY2022		
	Audited Actual	Original Budget	Increase/Decrease	Proposed Mid-Bi Budget	Original Budget	Increase/Decrease	Proposed Mid-Bi Budget
	\$	\$	\$	\$	\$	\$	\$
<b>Locally Levied Taxes</b>							
Sales and Use taxes	43,838,542	41,250,918	4,349,082	45,600,000	43,017,291	2,784,276	45,801,567
Other locally levied taxes	3,937,390	4,063,373	(248,434)	3,814,939	4,270,313	176,220	4,446,533
<b>Locally Levied Taxes</b>	<b>47,775,932</b>	<b>45,314,291</b>	<b>4,100,648</b>	<b>49,414,939</b>	<b>47,287,604</b>	<b>2,960,496</b>	<b>50,248,100</b>
<b>State Shared Taxes</b>	<b>3,571,795</b>	<b>2,991,950</b>	<b>1,398,153</b>	<b>4,390,103</b>	<b>2,991,950</b>	<b>944,250</b>	<b>3,936,200</b>
<b>Property Taxes</b>							
Ad Valorem taxes	5,811,007	5,970,971	432,529	6,403,500	6,150,100	386,105	6,536,205
Government services fees	1,135,379	980,000	(60,000)	920,000	980,000	-	980,000
<b>Property Taxes</b>	<b>6,946,386</b>	<b>6,950,971</b>	<b>372,529</b>	<b>7,323,500</b>	<b>7,130,100</b>	<b>386,105</b>	<b>7,516,205</b>
<b>Licenses and Permits</b>							
Franchise fees	1,005,728	1,050,000	-	1,050,000	1,050,000	-	1,050,000
General business license fees	7,837,010	7,600,525	(100,525)	7,500,000	7,752,535	-	7,752,535
Residential rental license fees	2,436,034	2,428,981	213,019	2,642,000	2,501,850	-	2,501,850
Construction permit fees	2,014,049	1,561,692	228,308	1,790,000	1,577,309	-	1,577,309
Occupation license fee	13,829,887	13,100,000	230,000	13,330,000	13,493,000	-	13,493,000
Other licenses and permits	2,411,733	1,920,573	40,464	1,961,037	1,920,573	40,464	1,961,037
<b>Licenses and Permits</b>	<b>29,534,442</b>	<b>27,661,771</b>	<b>611,266</b>	<b>28,273,037</b>	<b>28,295,267</b>	<b>40,464</b>	<b>28,335,731</b>
<b>Fines and Court Costs</b>							
Court fines	616,255	506,250	168,750	675,000	675,000	-	675,000
Other fines and costs	491,599	482,250	73,750	556,000	643,000	-	643,000
<b>Fines and Court Costs</b>	<b>1,107,853</b>	<b>988,500</b>	<b>242,500</b>	<b>1,231,000</b>	<b>1,318,000</b>	-	<b>1,318,000</b>
<b>Charges for Services</b>							
Public Safety charges - AU	5,648,437	6,029,348	-	6,029,348	6,309,408	-	6,309,408
Other charges for services	1,986,231	2,061,211	(389,483)	1,671,728	2,061,211	25,000	2,086,211
<b>Charges for Services</b>	<b>7,634,668</b>	<b>8,090,559</b>	<b>(389,483)</b>	<b>7,701,076</b>	<b>8,370,619</b>	<b>25,000</b>	<b>8,395,619</b>
<b>Other Revenue</b>							
Investment interest	882,429	506,845	(91,000)	415,845	504,181	(100,625)	403,556
Miscellaneous revenue	1,229,271	387,471	334,529	722,000	387,471	260,000	647,471
<b>Other Revenue</b>	<b>2,111,700</b>	<b>894,316</b>	<b>243,529</b>	<b>1,137,845</b>	<b>891,652</b>	<b>159,375</b>	<b>1,051,027</b>
<b>Total Revenue</b>	<b>98,682,777</b>	<b>92,892,358</b>	<b>6,579,142</b>	<b>99,471,500</b>	<b>96,285,192</b>	<b>4,515,690</b>	<b>100,800,882</b>
<b>Transfers from:</b>							
State 7c Gas Tax Fund	155,000	150,000	-	150,000	153,000	-	153,000
State 9c Gas Tax Fund	125,000	118,000	-	118,000	123,000	-	123,000
State 10c Gas Tax Fund	-	-	100,000	100,000	-	175,000	175,000
Sewer Fund	241,434	200,000	-	200,000	200,000	-	200,000
Solid Waste Mgmt. Fund	105,698	71,250	-	71,250	71,250	-	71,250
Other funds	400,745	-	-	-	-	-	-
<b>Transfers in-Other Funds</b>	<b>1,027,877</b>	<b>539,250</b>	<b>100,000</b>	<b>639,250</b>	<b>547,250</b>	<b>175,000</b>	<b>722,250</b>
<b>Total Other Financing Sources</b>	<b>1,027,877</b>	<b>539,250</b>	<b>100,000</b>	<b>639,250</b>	<b>547,250</b>	<b>175,000</b>	<b>722,250</b>
<b>Total Revenues &amp; Other Financing Sources</b>	<b>99,710,653</b>	<b>93,431,608</b>	<b>6,679,142</b>	<b>100,110,750</b>	<b>96,832,442</b>	<b>4,690,690</b>	<b>101,523,132</b>

# CITY OF AUBURN

## GENERAL FUND - EXPENDITURES (COMPARATIVE DETAIL)

Business Service Unit Department	FY2020	Proposed Budget - FY2021				Proposed Budget - FY2022			
	Audited Actual	Original Budget	Increase/ Decrease	As %	Proposed Mid-Bi Budget	Original Budget	Increase/ Decrease	As %	Proposed Mid-Bi Budget
	\$	\$	\$		\$	\$	\$		\$
<b>Administrative Services</b>									
City Council	223,835	250,541	-	0.00%	250,541	250,541	24,280	9.69%	274,821
Office of the City Manager	1,146,822	1,399,480	-	0.00%	1,399,480	1,437,585	11,729	0.82%	1,449,314
Human Resources									
Human Resources	911,332	1,133,652	27,866	2.46%	1,161,518	1,201,913	60,052	5.00%	1,261,965
Risk Management	300,499	429,500	-	0.00%	429,500	429,500	-	0.00%	429,500
Information Technology									
Information Technology	1,540,787	1,678,699	356,384	21.23%	2,035,083	1,652,357	117,503	7.11%	1,769,860
GIS	708,011	823,304	-	0.00%	823,304	847,008	-	0.00%	847,008
Finance	1,465,137	1,724,121	11,456	0.66%	1,735,577	1,776,384	86,032	4.84%	1,862,416
Economic Development	1,108,281	1,183,600	-	0.00%	1,183,600	1,224,168	-	0.00%	1,224,168
<b>Total Administrative Services</b>	<b>7,404,704</b>	<b>8,622,897</b>	<b>395,706</b>	<b>4.59%</b>	<b>9,018,603</b>	<b>8,819,456</b>	<b>299,596</b>	<b>3.40%</b>	<b>9,119,052</b>
<b>Development Services</b>									
Administration	288,159	312,390	12,048	3.86%	324,438	321,284	49,464	15.40%	370,748
Planning Services	704,165	814,525	10,456	1.28%	824,981	847,922	10,000	1.18%	857,922
Inspection Services	1,334,783	1,419,142	120,706	8.51%	1,539,848	1,461,779	76,153	5.21%	1,537,932
Community Services	507,784	559,599	88,041	15.73%	647,640	510,608	71,681	14.04%	582,289
Engineering Services	2,951,341	3,159,160	176,645	5.59%	3,335,805	3,249,552	162,410	5.00%	3,411,962
<b>Total Development Services</b>	<b>5,786,232</b>	<b>6,264,816</b>	<b>407,896</b>	<b>6.51%</b>	<b>6,672,712</b>	<b>6,391,145</b>	<b>369,708</b>	<b>5.78%</b>	<b>6,760,853</b>
<b>Public Services</b>									
Public Works									
Administration	500,054	498,480	20,000	4.01%	518,480	510,544	20,000	3.92%	530,544
ROW Maintenance	1,108,597	1,200,095	20,000	1.67%	1,220,095	1,230,165	10,000	0.81%	1,240,165
Facilities Maintenance	283,289	529,292	15,000	2.83%	544,292	536,527	15,000	2.80%	551,527
Construction	900,988	887,743	-	0.00%	887,743	981,725	-	0.00%	981,725
Maintenance	743,360	754,009	31,700	4.20%	785,709	712,643	15,000	2.10%	727,643
Landscape Sustainability	602,750	763,872	-	0.00%	763,872	717,753	-	0.00%	717,753
Environmental Services									
Administration	212,889	255,258	-	0.00%	255,258	253,211	5,936	2.34%	259,147
Animal Control	418,460	468,821	322	0.07%	469,143	537,553	(17,701)	-3.29%	519,852
Fleet Services	1,101,112	1,158,553	33,829	2.92%	1,192,382	1,191,170	33,829	2.84%	1,224,999
Library	2,319,061	2,422,503	176,099	7.27%	2,598,602	2,505,518	59,713	2.38%	2,565,231
Parks and Recreation									
Administration	1,089,436	1,751,091	-	0.00%	1,751,091	1,723,444	-	0.00%	1,723,444
Leisure Services	1,671,134	2,157,202	-	0.00%	2,157,202	2,134,907	160,138	7.50%	2,295,045
Parks and Facilities	2,852,660	2,872,760	(56,000)	-1.95%	2,816,760	3,013,918	295,501	9.80%	3,309,419
<b>Total Public Services</b>	<b>13,803,791</b>	<b>15,719,679</b>	<b>240,950</b>	<b>1.53%</b>	<b>15,960,629</b>	<b>16,049,078</b>	<b>597,416</b>	<b>3.72%</b>	<b>16,646,494</b>
<b>Public Safety Services</b>									
Judicial	816,742	901,681	-	0.00%	901,681	913,421	3,803	0.42%	917,224
Public Safety									
Administration	2,155,847	2,692,674	-	0.00%	2,692,674	2,672,051	12,800	0.48%	2,684,851
Police	14,484,337	17,265,866	-	0.00%	17,265,866	17,811,110	195,226	1.10%	18,006,336
Fire	7,143,932	8,010,884	1,054,291	13.16%	9,065,175	8,588,926	529,533	6.17%	9,118,459
Communications	1,403,599	1,513,805	-	0.00%	1,513,805	1,573,663	341,998	21.73%	1,915,661
<b>Total Public Safety Services</b>	<b>26,004,456</b>	<b>30,384,910</b>	<b>1,054,291</b>	<b>3.47%</b>	<b>31,439,201</b>	<b>31,559,171</b>	<b>1,083,360</b>	<b>3.43%</b>	<b>32,642,531</b>
<b>Total Departmental</b>	<b>52,999,182</b>	<b>60,992,302</b>	<b>2,098,844</b>	<b>3.44%</b>	<b>63,091,145</b>	<b>62,818,850</b>	<b>2,350,080</b>	<b>3.74%</b>	<b>65,168,930</b>
<b>Non-Departmental</b>									
General Operations	4,491,852	4,512,690	2,441,048	54.09%	6,953,738	4,342,690	296,930	6.84%	4,639,620
Project Operations	6,137,181	20,759,269	(3,770,771)	-18.16%	16,988,498	7,582,967	5,681,878	74.93%	13,264,845
Parks & Rec. Project Operations	2,331,376	1,557,206	-	0.00%	1,557,206	-	-	0.00%	-
Public Works Project Operations	12,500	538,000	-	0.00%	538,000	415,000	-	0.00%	415,000
Outside Agencies Funding	1,682,635	1,452,724	(200,000)	-13.77%	1,252,724	1,447,794	38,263	2.64%	1,486,057
Transfers to Component Units	14,465,577	14,194,412	1,359,088	9.57%	15,553,500	14,760,904	895,086	6.06%	15,655,990
Transfers to Other Funds	1,322,548	1,000,000	274	0.03%	1,000,274	1,000,000	500,000	50.00%	1,500,000
Debt Service	6,471,795	7,095,621	-	0.00%	7,095,621	7,305,631	300,000	4.11%	7,605,631
<b>Total Non-Departmental</b>	<b>36,915,465</b>	<b>51,109,922</b>	<b>(170,361)</b>	<b>-0.33%</b>	<b>50,939,561</b>	<b>36,854,986</b>	<b>7,712,157</b>	<b>20.93%</b>	<b>44,567,143</b>
<b>Total Expenditures</b>	<b>89,914,647</b>	<b>112,102,224</b>	<b>1,928,483</b>	<b>1.72%</b>	<b>114,030,706</b>	<b>99,673,836</b>	<b>10,062,237</b>	<b>10.10%</b>	<b>109,736,073</b>

# CITY OF AUBURN

## GENERAL FUND - EXPENDITURES BY DEPARTMENT AND CATEGORY

### FY2021

Business Service Unit Department	Personal Services \$	Contractual Services \$	Commo- dities \$	Capital Outlay & Projects \$	Other \$	Totals \$
<b>Administrative Services</b>						
City Council	79,241	146,300	25,000	-	-	250,541
Office of the City Manager	1,253,380	122,700	23,400	-	-	1,399,480
Human Resources	749,928	398,590	13,000	-	-	1,161,518
Risk Management	-	429,500	-	-	-	429,500
Information Technology						
Information Technology	840,597	125,596	589,274	479,617	-	2,035,083
GIS	520,774	83,590	218,940	-	-	823,304
Finance	1,464,042	174,645	96,890	-	-	1,735,577
Economic Development	1,120,100	43,500	20,000	-	-	1,183,600
<b>Total Administrative Services</b>	<b>6,028,062</b>	<b>1,524,421</b>	<b>986,504</b>	<b>479,617</b>	-	<b>9,018,603</b>
<b>Development Services</b>						
Administration	286,088	29,600	8,750	-	-	324,438
Planning Services	703,175	79,600	38,206	-	4,000	824,981
Inspection Services	1,263,294	128,596	99,965	47,993	-	1,539,848
Community Services	303,937	226,049	50,769	66,885	-	647,640
Engineering Services	2,466,285	353,975	340,163	175,382	-	3,335,805
<b>Total Development Services</b>	<b>5,022,779</b>	<b>817,820</b>	<b>537,853</b>	<b>290,260</b>	<b>4,000</b>	<b>6,672,712</b>
<b>Public Services</b>						
Public Works						
Administration	329,152	149,328	40,000	-	-	518,480
ROW Maintenance	1,036,895	60,200	123,000	-	-	1,220,095
Facilities Maintenance	230,042	240,250	74,000	-	-	544,292
Construction	676,818	90,250	120,675	-	-	887,743
Maintenance	477,084	105,250	125,675	77,700	-	785,709
Landscape Sustainability	405,290	193,082	60,500	105,000	-	763,872
Environmental Services						
Administration	95,583	109,975	49,700	-	-	255,258
Animal Control	200,059	21,400	23,350	-	224,334	469,143
Fleet Services	826,732	268,579	97,071	-	-	1,192,382
Library	1,681,787	303,491	519,916	93,408	-	2,598,602
Parks and Recreation						
Administration	525,534	652,477	573,080	-	-	1,751,091
Leisure Services	1,778,329	171,622	207,251	-	-	2,157,202
Parks and Facilities	1,953,470	299,120	394,170	170,000	-	2,816,760
<b>Total Public Services</b>	<b>10,216,775</b>	<b>2,665,024</b>	<b>2,408,388</b>	<b>446,108</b>	<b>224,334</b>	<b>15,960,629</b>
<b>Public Safety Services</b>						
Judicial	622,901	227,530	51,250	-	-	901,681
Public Safety						
Administration	346,224	2,188,378	158,072	-	-	2,692,674
Police	15,585,860	216,676	808,616	654,714	-	17,265,866
Fire	7,294,568	128,948	412,298	1,229,361	-	9,065,175
Communications	1,307,553	137,000	69,252	-	-	1,513,805
<b>Total Public Safety Services</b>	<b>25,157,106</b>	<b>2,898,532</b>	<b>1,499,488</b>	<b>1,884,075</b>	-	<b>31,439,201</b>
<b>Total Departmental</b>	<b>46,424,722</b>	<b>7,905,796</b>	<b>5,432,233</b>	<b>3,100,060</b>	<b>228,334</b>	<b>63,091,145</b>
<b>Non-Departmental</b>						
General Operations	496,587	4,528,690	60,000	1,868,461	-	6,953,738
General Project Operations	-	-	-	16,988,498	-	16,988,498
Parks & Rec. Project Operations	-	-	-	1,557,206	-	1,557,206
Public Works Project Operations	-	-	-	538,000	-	538,000
Outside Agencies Funding	-	-	-	-	1,252,724	1,252,724
Transfers to Component Units	-	-	-	-	15,553,500	15,553,500
Transfers to Other Funds	-	-	-	-	1,000,274	1,000,274
Debt Service	-	-	-	-	7,095,621	7,095,621
<b>Total Non-Departmental</b>	<b>496,587</b>	<b>4,528,690</b>	<b>60,000</b>	<b>20,952,165</b>	<b>24,902,119</b>	<b>50,939,561</b>
<b>Total Expenditures</b>	<b>46,921,309</b>	<b>12,434,486</b>	<b>5,492,233</b>	<b>24,052,225</b>	<b>25,130,453</b>	<b>114,030,706</b>

# CITY OF AUBURN

## GENERAL FUND - EXPENDITURES BY DEPARTMENT AND CATEGORY

### FY2022

Business Service Unit Department	Personal Services \$	Contractual Services \$	Commo- dities \$	Capital Outlay & Projects \$	Other \$	Totals \$
<b>Administrative Services</b>						
City Council	79,241	170,580	25,000	-	-	274,821
Office of the City Manager	1,303,214	122,700	23,400	-	-	1,449,314
Human Resources						
Human Resources	793,925	455,040	13,000	-	-	1,261,965
Risk Management	-	429,500	-	-	-	429,500
Information Technology						
Information Technology	871,053	121,976	637,331	139,500	-	1,769,860
GIS	544,478	83,590	218,940	-	-	847,008
Finance	1,580,881	184,645	96,890	-	-	1,862,416
Economic Development	1,160,668	43,500	20,000	-	-	1,224,168
<b>Total Administrative Services</b>	<b>6,333,460</b>	<b>1,611,531</b>	<b>1,034,561</b>	<b>139,500</b>	-	<b>9,119,052</b>
<b>Development Services</b>						
Administration	332,898	29,600	8,250	-	-	370,748
Planning Services	736,572	84,600	32,750	-	4,000	857,922
Inspection Services	1,353,357	103,510	81,065	-	-	1,537,932
Community Services	361,491	175,798	45,000	-	-	582,289
Engineering Services	2,583,487	475,575	321,900	31,000	-	3,411,962
<b>Total Development Services</b>	<b>5,367,805</b>	<b>869,083</b>	<b>488,965</b>	<b>31,000</b>	<b>4,000</b>	<b>6,760,853</b>
<b>Public Services</b>						
Public Works						
Administration	341,216	149,328	40,000	-	-	530,544
ROW Maintenance	1,066,965	50,200	123,000	-	-	1,240,165
Facilities Maintenance	239,277	240,250	72,000	-	-	551,527
Construction	704,800	90,250	120,675	66,000	-	981,725
Maintenance	501,718	105,250	120,675	-	-	727,643
Landscape Sustainability	427,171	195,082	60,500	35,000	-	717,753
Environmental Services						
Administration	99,472	109,975	49,700	-	-	259,147
Animal Control	209,517	21,400	23,350	80,000	185,585	519,852
Fleet Services	859,349	268,579	97,071	-	-	1,224,999
Library	1,781,315	305,949	477,967	-	-	2,565,231
Parks and Recreation						
Administration	545,531	652,477	525,436	-	-	1,723,444
Leisure Services	1,916,172	171,622	207,251	-	-	2,295,045
Parks and Facilities	2,146,250	299,120	394,170	469,879	-	3,309,419
<b>Total Public Services</b>	<b>10,838,753</b>	<b>2,659,482</b>	<b>2,311,795</b>	<b>650,879</b>	<b>185,585</b>	<b>16,646,494</b>
<b>Public Safety Services</b>						
Judicial	635,944	229,430	51,850	-	-	917,224
Public Safety						
Administration	355,601	2,171,178	158,072	-	-	2,684,851
Police	16,335,274	216,676	808,616	645,770	-	18,006,336
Fire	7,930,508	128,948	388,003	671,000	-	9,118,459
Communications	1,663,409	183,000	69,252	-	-	1,915,661
<b>Total Public Safety Services</b>	<b>26,920,736</b>	<b>2,929,232</b>	<b>1,475,793</b>	<b>1,316,770</b>	-	<b>32,642,531</b>
<b>Total Departmental</b>	<b>49,460,754</b>	<b>8,069,328</b>	<b>5,311,114</b>	<b>2,138,149</b>	<b>189,585</b>	<b>65,168,930</b>
<b>Non-Departmental</b>						
General Operations	115,000	4,464,620	60,000	-	-	4,639,620
General Project Operations	-	-	-	13,264,845	-	13,264,845
Parks & Rec. Project Operations	-	-	-	-	-	-
Public Works Project Operations	-	-	-	415,000	-	415,000
Outside Agencies Funding	-	-	-	-	1,486,057	1,486,057
Transfers to Component Units	-	-	-	-	15,655,990	15,655,990
Transfers to Other Funds	-	-	-	-	1,500,000	1,500,000
Debt Service	-	-	-	-	7,605,631	7,605,631
<b>Total Non-Departmental</b>	<b>115,000</b>	<b>4,464,620</b>	<b>60,000</b>	<b>13,679,845</b>	<b>26,247,678</b>	<b>44,567,143</b>
<b>Total Expenditures</b>	<b>49,575,754</b>	<b>12,533,948</b>	<b>5,371,114</b>	<b>15,817,994</b>	<b>26,437,263</b>	<b>109,736,073</b>



City of Auburn

# GENERAL FUND



## SPECIAL ACTIVITIES - OVERVIEW OF CHANGES IN FUND BALANCE

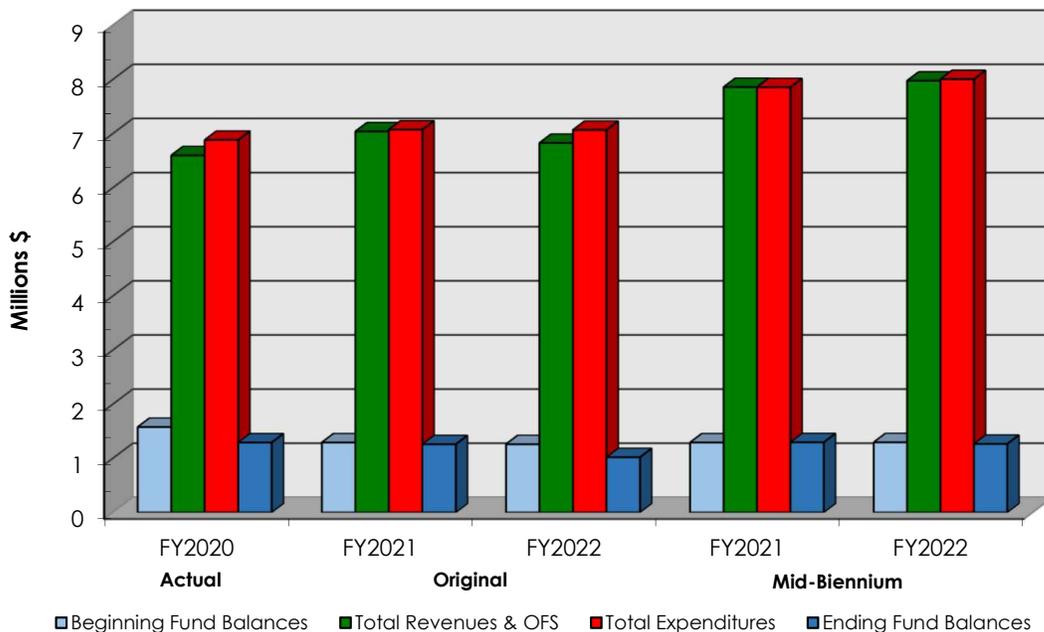
**Special Activities of the General Fund** are used to provide a separate accounting for (1) insurance-related services that are provided by the City and (2) projects funded by development agreements and special assessments.

**Liability Risk Retention Sub-Fund** accounts for the costs of operating the City's general liability and workers' compensation self-insurance program and funding self-insured retentions for other liability exposures. Services are provided to all City departments, as well as the Auburn Water Works Board.

**Employee Benefit Self-Insurance Sub-Fund** accounts for the cost of operating the City's self-insured employee health benefits program. Services are provided to all City departments, as well as the Auburn Water Works Board.

**Assessment Project Sub-Fund** accounts for projects funded by development agreements and special assessments, including performance bonds held for the completion of subdivisions.

	Audited	Original Budget			Mid-Biennium
	Actual	Original Budget		Proposed Budget	
	FY2020	FY2021	FY2022	FY2021	FY2022
	\$	\$	\$	\$	\$
<b>Beginning Fund Balances</b>	<b>1,578,847</b>	<b>1,293,684</b>	<b>1,260,780</b>	<b>1,293,684</b>	<b>1,296,554</b>
Revenues	5,515,751	5,981,030	5,768,158	6,799,610	6,417,578
Other Financing Sources (OFS)	1,082,548	1,060,000	1,060,000	1,060,274	1,560,000
<b>Total Revenues &amp; OFS</b>	<b>6,598,300</b>	<b>7,041,030</b>	<b>6,828,158</b>	<b>7,859,884</b>	<b>7,977,578</b>
Expenditures	6,883,462	7,073,934	7,068,212	7,857,014	8,006,632
<b>Total Expenditures</b>	<b>6,883,462</b>	<b>7,073,934</b>	<b>7,068,212</b>	<b>7,857,014</b>	<b>8,006,632</b>
Excess (Deficit) of Revenues & OFS over (under) Expenditures	(285,163)	(32,904)	(240,054)	2,870	(29,054)
<b>Ending Fund Balances</b>	<b>1,293,684</b>	<b>1,260,780</b>	<b>1,020,726</b>	<b>1,296,554</b>	<b>1,267,500</b>



# CITY OF AUBURN

## SPECIAL ACTIVITIES OF THE GENERAL FUND

### COMPARATIVE REVENUE, EXPENDITURES, AND CHANGES IN FUND BALANCE

#### Liability Risk Retention Fund

	FY2020	Proposed Budget - FY2021				Proposed Budget - FY2022			
	Audited Actual	Original Budget	Proposed Mid-Bi Budget	Increase/Decrease	As %	Original Budget	Proposed Mid-Bi Budget	Increase/Decrease	As %
<b>Beginning fund balance:</b>	\$ 995,428	\$ 769,034	\$ 769,034	\$ -	0.00%	\$ 288,534	\$ 155,534	\$ (133,000)	-46.09%
Revenues:									
Interest	5,951	5,000	2,000	(3,000)	-60.00%	5,000	2,000	(3,000)	-60.00%
Misc. reimbursement	2,928	500	500	-	0.00%	500	500	-	0.00%
Total revenues	8,880	5,500	2,500	(3,000)	-54.55%	5,500	2,500	(3,000)	-54.55%
Other financing sources (OFS)									
Transfers in from other funds	82,000	60,000	60,000	-	0.00%	560,000	560,000	-	0.00%
<b>Total revenues and OFS</b>	<b>90,880</b>	<b>65,500</b>	<b>62,500</b>	<b>(3,000)</b>	<b>-4.58%</b>	<b>565,500</b>	<b>562,500</b>	<b>(3,000)</b>	<b>-0.53%</b>
Expenditures:									
Claims payments	183,720	270,000	400,000	130,000	48.15%	270,000	285,000	15,000	5.56%
Liability Retention	-	90,000	90,000	-	0.00%	90,000	90,000	-	0.00%
Premium expenditures	113,432	147,000	147,000	-	0.00%	147,000	147,000	-	0.00%
Legal Professional Services	-	10,000	10,000	-	0.00%	10,000	10,000	-	0.00%
Administration fees	20,122	29,000	29,000	-	0.00%	29,000	29,000	-	0.00%
<b>Total expenditures</b>	<b>317,273</b>	<b>546,000</b>	<b>676,000</b>	<b>130,000</b>	<b>23.81%</b>	<b>546,000</b>	<b>561,000</b>	<b>15,000</b>	<b>2.75%</b>
Excess/(deficit) of revenues over expenditures	(226,394)	(480,500)	(613,500)	(133,000)	27.68%	19,500	1,500	(18,000)	-92.31%
<b>Ending fund balance</b>	<b>769,034</b>	<b>288,534</b>	<b>155,534</b>	<b>(133,000)</b>	<b>-46.09%</b>	<b>308,034</b>	<b>157,034</b>	<b>(151,000)</b>	<b>-49.02%</b>

#### Employee Benefit Self Insurance Fund

	FY2020	Proposed Budget - FY2021				Proposed Budget - FY2022			
	Audited Actual	Original Budget	Proposed Mid-Bi Budget	Increase/Decrease	As %	Original Budget	Proposed Mid-Bi Budget	Increase/Decrease	As %
<b>Beginning fund balance:</b>	\$ 583,967	\$ 524,924	\$ 524,924	\$ -	0.00%	\$ 972,520	\$ 1,141,020	\$ 168,500	17.33%
Revenues:									
Employer Premiums	3,042,022	3,569,300	3,569,300	-	0.00%	3,572,250	3,572,250	-	0.00%
Employee Premiums	1,629,422	1,942,096	1,942,096	-	0.00%	1,942,096	1,942,096	-	0.00%
Interest	6,104	12,000	2,000	(10,000)	-83.33%	12,000	2,000	(10,000)	-83.33%
Miscellaneous revenue	138	-	-	-	n/a	-	-	-	n/a
Claims reimbursement	636,343	50,000	1,000,000	950,000	1900.00%	50,000	500,000	450,000	900.00%
Total revenues	5,314,029	5,573,396	6,513,396	940,000	16.87%	5,576,346	6,016,346	440,000	7.89%
Other financing sources (OFS)									
Transfers in from other funds	1,000,000	1,000,000	1,000,000	-	0.00%	500,000	1,000,000	500,000	100.00%
<b>Total revenues and OFS</b>	<b>6,314,029</b>	<b>6,573,396</b>	<b>7,513,396</b>	<b>940,000</b>	<b>14.30%</b>	<b>6,076,346</b>	<b>7,016,346</b>	<b>940,000</b>	<b>15.47%</b>
Expenditures:									
Claims payments	5,271,342	4,713,200	5,303,200	590,000	12.52%	4,903,300	5,303,300	400,000	8.16%
Premium expenditures	430,371	538,500	650,500	112,000	20.80%	541,500	807,000	265,500	49.03%
Administration fees	161,186	352,000	352,000	-	0.00%	352,000	352,000	-	0.00%
Employee Health Clinic	510,174	522,100	591,600	69,500	13.31%	539,100	584,600	45,500	8.44%
<b>Total expenditures</b>	<b>6,373,073</b>	<b>6,125,800</b>	<b>6,897,300</b>	<b>771,500</b>	<b>12.59%</b>	<b>6,335,900</b>	<b>7,046,900</b>	<b>711,000</b>	<b>11.22%</b>
Excess/(deficit) of revenues over expenditures	(59,043)	447,596	616,096	168,500	37.65%	(259,554)	(30,554)	229,000	88.23%
<b>Ending fund balance</b>	<b>524,924</b>	<b>972,520</b>	<b>1,141,020</b>	<b>168,500</b>	<b>17.33%</b>	<b>712,966</b>	<b>1,110,466</b>	<b>397,500</b>	<b>55.75%</b>

# CITY OF AUBURN

## SPECIAL ACTIVITIES OF THE GENERAL FUND

### COMPARATIVE REVENUE, EXPENDITURES, AND CHANGES IN FUND BALANCE

#### Assessment Project Fund

	FY2020	Proposed Budget - FY2021				Proposed Budget - FY2022			
	Audited Actual	Original Budget	Proposed Mid-Bi Budget	Increase/Decrease	As %	Original Budget	Proposed Mid-Bi Budget	Increase/Decrease	As %
	\$	\$	\$	\$		\$	\$	\$	
<b>Beginning fund balance:</b>	<b>(548)</b>	<b>(274)</b>	<b>(274)</b>	-	0.00%	<b>(274)</b>	<b>-</b>	-	-100.00%
Revenues:									
Assessment - Cary Creek	182,910	182,910	182,910	-	0.00%	182,910	182,910	-	0.00%
Interest - Cary Creek	9,932	6,804	6,804	-	0.00%	3,402	3,402	-	0.00%
Forfeited performance bonds	-	212,420	94,000	(118,420)	-55.75%	-	212,420	212,420	n/a
<b>Total revenues</b>	<b>192,842</b>	<b>402,134</b>	<b>283,714</b>	<b>(118,420)</b>	<b>-29.45%</b>	<b>186,312</b>	<b>398,732</b>	<b>212,420</b>	<b>114.01%</b>
Other financing sources (OFS)									
Transfers in from other funds	548	-	274	274	n/a	-	-	-	n/a
<b>Total revenues and OFS</b>	<b>193,390</b>	<b>402,134</b>	<b>283,988</b>	<b>(118,146)</b>	<b>-29.38%</b>	<b>186,312</b>	<b>398,732</b>	<b>212,420</b>	<b>114.01%</b>
Expenditures:									
Projects	-	212,420	94,000	(118,420)	-55.75%	-	212,420	212,420	n/a
Debt Service	193,116	189,714	189,714	-	0.00%	186,312	186,312	-	0.00%
<b>Total expenditures</b>	<b>193,116</b>	<b>402,134</b>	<b>283,714</b>	<b>(118,420)</b>	<b>-29.45%</b>	<b>186,312</b>	<b>398,732</b>	<b>212,420</b>	<b>114.01%</b>
Excess/(deficit) of revenues over expenditures	274	-	274	274	n/a	-	-	-	n/a
<b>Ending fund balance</b>	<b>(274)</b>	<b>(274)</b>	<b>-</b>	-	-100.00%	<b>(274)</b>	<b>-</b>	-	-100.00%



City of Auburn

# SPECIAL REVENUE FUNDS



## OVERVIEW OF ALL BUDGETED FUNDS

**Special revenue funds** are operating funds used to account for the proceeds of specific revenue sources that are legally restricted to be spent for specific purposes. Generally accepted accounting principles require these separate special revenue funds, which demonstrate compliance with the legal restrictions on the use of these revenues. The City of Auburn budgets for the following special revenue funds:

**Seven Cent State Gas Tax Fund** accounts for funds received from the State of Alabama and disbursed for street related projects.

**Nine Cent State Gas Tax Fund** accounts for Auburn's share of the State of Alabama four cent and five cent gas tax revenues which is disbursed for the resurfacing and restoration of roads, bridges, and streets.

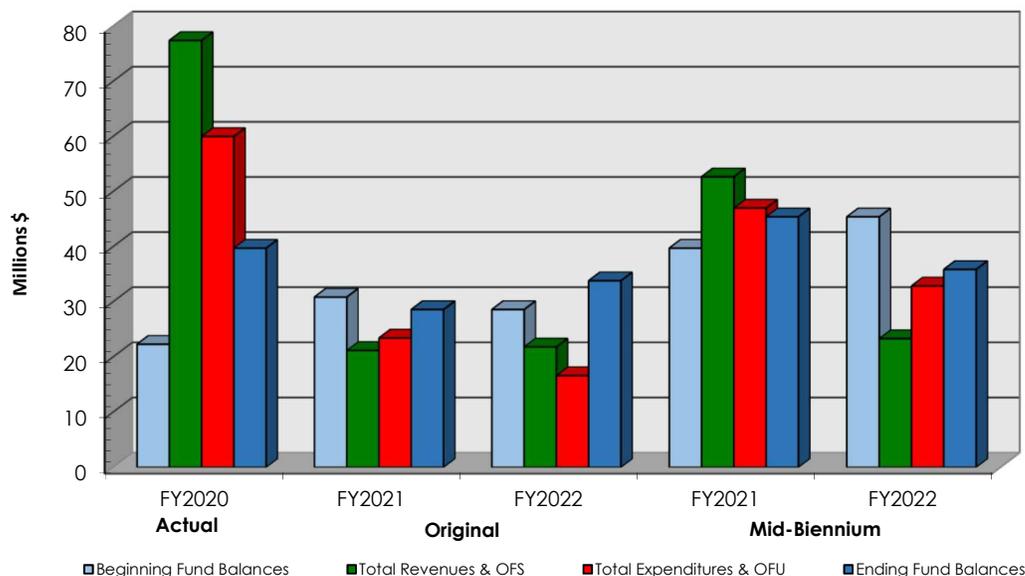
**Ten Cent State Gas Tax Fund** accounts for Auburn's share of the State of Alabama Rebuild Alabama Act revenues and expenditures for street and infrastructure related projects.

**Special School Tax Fund** accounts for eleven mill ad valorem tax revenues used to pay principal and interest on bonds issued for school purposes and five mill ad valorem tax revenues used in furtherance of public education.

**Public Safety Substance Abuse Prevention Fund** accounts for funds received from the U.S. Marshall and the State of Alabama to be used for enforcement of laws against drug trafficking.

**Municipal Court Judicial Administration Fund** accounts for funds received from specific fines collected that are to be used for municipal court administration purposes.

	Audited Actual	Original Budget		Mid-Biennium Proposed Budget	
	FY2020	FY2021	FY2022	FY2021	FY2022
	\$	\$	\$	\$	\$
<b>Beginning Fund Balances</b>	<b>22,314,455</b>	<b>30,857,975</b>	<b>28,602,686</b>	<b>39,728,852</b>	<b>45,409,854</b>
Revenues	20,921,232	21,181,912	21,833,709	22,666,002	23,332,435
Other Financing Sources (OFS)	56,486,149	-	-	30,005,000	-
<b>Total Revenues &amp; OFS</b>	<b>77,407,382</b>	<b>21,181,912</b>	<b>21,833,709</b>	<b>52,671,002</b>	<b>23,332,435</b>
Expenditures	23,241,735	8,054,673	8,048,295	17,419,648	9,323,445
Other Financing Uses (OFU)	<b>36,751,250</b>	<b>15,382,528</b>	<b>8,564,394</b>	<b>29,570,352</b>	<b>23,547,283</b>
<b>Total Expenditures &amp; OFU</b>	<b>59,992,985</b>	<b>23,437,201</b>	<b>16,612,689</b>	<b>46,990,000</b>	<b>32,870,728</b>
Excess (Deficit) of Revenues & OFS over (under) Expenditures	17,414,397	(2,255,289)	5,221,020	5,681,002	(9,538,293)
<b>Ending Fund Balances</b>	<b>39,728,852</b>	<b>28,602,686</b>	<b>33,823,706</b>	<b>45,409,854</b>	<b>35,871,561</b>



# CITY OF AUBURN

## SPECIAL REVENUE FUNDS

### COMPARATIVE REVENUE, EXPENDITURES, AND CHANGES IN FUND BALANCE

#### Seven Cent State Gas Tax Fund

	FY2020	Proposed Budget - FY2021				Proposed Budget - FY2022			
	Audited Actual	Original Budget	Proposed Mid-Bi Budget	Increase/Decrease	As %	Original Budget	Proposed Mid-Bi Budget	Increase/Decrease	As %
	\$	\$	\$	\$		\$	\$	\$	
<b>Beginning fund balance:</b>	54,996	57,096	50,556	(6,540)	-11.45%	57,196	50,656	(6,540)	-11.43%
Revenues:									
State shared gasoline tax	150,246	150,000	150,000	-	0.00%	153,000	153,000	-	0.00%
Interest	314	100	100	-	0.00%	100	100	-	0.00%
<b>Total revenues</b>	<b>150,560</b>	<b>150,100</b>	<b>150,100</b>	-	<b>0.00%</b>	<b>153,100</b>	<b>153,100</b>	-	<b>0.00%</b>
Other financing uses:									
<b>Transfers to other funds</b>	<b>155,000</b>	<b>150,000</b>	<b>150,000</b>	-	<b>0.00%</b>	<b>153,000</b>	<b>153,000</b>	-	<b>0.00%</b>
Excess/(deficit) of revenues over expenditures	(4,440)	100	100	-	0.00%	100	100	-	0.00%
<b>Ending fund balance</b>	<b>50,556</b>	<b>57,196</b>	<b>50,656</b>	<b>(6,540)</b>	<b>-11.43%</b>	<b>57,296</b>	<b>50,756</b>	<b>(6,540)</b>	<b>-11.41%</b>

#### Nine Cent State Gas Tax Fund

	FY2020	Proposed Budget - FY2021				Proposed Budget - FY2022			
	Audited Actual	Original Budget	Proposed Mid-Bi Budget	Increase/Decrease	As %	Original Budget	Proposed Mid-Bi Budget	Increase/Decrease	As %
	\$	\$	\$	\$		\$	\$	\$	
<b>Beginning fund balance:</b>	47,039	45,139	40,566	(4,573)	-10.13%	45,239	40,666	(4,573)	-10.11%
Revenues:									
State shared gasoline tax	118,264	118,000	118,000	-	0.00%	123,000	123,000	-	0.00%
Interest	263	100	100	-	0.00%	100	100	-	0.00%
<b>Total revenues</b>	<b>118,527</b>	<b>118,100</b>	<b>118,100</b>	-	<b>0.00%</b>	<b>123,100</b>	<b>123,100</b>	-	<b>0.00%</b>
Other financing uses:									
<b>Transfers to other funds</b>	<b>125,000</b>	<b>118,000</b>	<b>118,000</b>	-	<b>0.00%</b>	<b>123,000</b>	<b>123,000</b>	-	<b>0.00%</b>
Excess/(deficit) of revenues over expenditures	(6,473)	100	100	-	0.00%	100	100	-	0.00%
<b>Ending fund balance</b>	<b>40,566</b>	<b>45,239</b>	<b>40,666</b>	<b>(4,573)</b>	<b>-10.11%</b>	<b>45,339</b>	<b>40,766</b>	<b>(4,573)</b>	<b>-10.09%</b>

# CITY OF AUBURN

## SPECIAL REVENUE FUNDS

### COMPARATIVE REVENUE, EXPENDITURES, AND CHANGES IN FUND BALANCE

#### Ten Cent State Gas Tax Fund\*

	FY2020	Proposed Budget - FY2021				Proposed Budget - FY2022			
	Audited Actual	Original Budget	Proposed Mid-Bi Budget	Increase/Decrease	As %	Original Budget	Proposed Mid-Bi Budget	Increase/Decrease	As %
<b>Beginning fund balance:</b>	\$ -	\$ 33,350	\$ 519	\$ (32,831)	-98.44%	\$ 66,450	\$ 25,619	\$ (40,831)	-61.45%
Revenues:									
State shared gasoline tax	241,434	233,000	325,000	92,000	39.48%	235,000	406,250	171,250	72.87%
Interest	519	100	100	-	0.00%	100	100	-	0.00%
<b>Total revenues</b>	<b>241,953</b>	<b>233,100</b>	<b>325,100</b>	<b>92,000</b>	<b>39.47%</b>	<b>235,100</b>	<b>406,350</b>	<b>171,250</b>	<b>72.84%</b>
Other financing uses:									
<b>Transfers to other funds</b>	<b>241,434</b>	<b>200,000</b>	<b>300,000</b>	<b>100,000</b>	<b>50.00%</b>	<b>200,000</b>	<b>375,000</b>	<b>175,000</b>	<b>87.50%</b>
Excess/(deficit) of revenues over expenditures	519	33,100	25,100	(8,000)	-24.17%	35,100	31,350	(3,750)	-10.68%
<b>Ending fund balance</b>	<b>519</b>	<b>66,450</b>	<b>25,619</b>	<b>(40,831)</b>	<b>-61.45%</b>	<b>101,550</b>	<b>56,969</b>	<b>(44,581)</b>	<b>-43.90%</b>

\*This is a new fund established in 2020 for funds received from the Rebuild Alabama Gas Tax.

#### Special School Ad Valorem Tax - A Major Fund

	FY2020	Proposed Budget - FY2021				Proposed Budget - FY2022			
	Audited Actual	Original Budget	Proposed Mid-Bi Budget	Increase/Decrease	As %	Original Budget	Proposed Mid-Bi Budget	Increase/Decrease	As %
<b>Beginning fund balance:</b>	21,081,975	30,180,333	39,095,691	8,915,358	29.54%	27,793,594	44,673,978	16,880,384	60.73%
Revenues:									
General property tax	19,730,215	20,293,262	21,779,102	1,485,840	7.32%	20,902,059	22,229,535	1,327,476	6.35%
Interest	519,616	250,000	156,250	(93,750)	-37.50%	250,000	250,000	-	0.00%
<b>Total revenues</b>	<b>20,249,831</b>	<b>20,543,262</b>	<b>21,935,352</b>	<b>1,392,090</b>	<b>6.78%</b>	<b>21,152,059</b>	<b>22,479,535</b>	<b>1,327,476</b>	<b>6.28%</b>
Other financing sources (OFS)									
Proceeds of debt	56,486,149	-	30,005,000	30,005,000	n/a	-	-	-	n/a
<b>Total revenues and OFS</b>	<b>76,735,981</b>	<b>20,543,262</b>	<b>51,940,352</b>	<b>31,397,090</b>	<b>152.83%</b>	<b>21,152,059</b>	<b>22,479,535</b>	<b>1,327,476</b>	<b>6.28%</b>
Expenditures:									
General									
Operations/Administrative	640,328	661,585	680,825	19,240	2.91%	666,385	717,885	51,500	7.73%
Debt service	22,402,120	7,353,888	16,678,888	9,325,000	126.80%	7,342,710	8,566,360	1,223,650	16.66%
<b>Total expenditures</b>	<b>23,042,448</b>	<b>8,015,473</b>	<b>17,359,713</b>	<b>9,344,240</b>	<b>116.58%</b>	<b>8,009,095</b>	<b>9,284,245</b>	<b>1,275,150</b>	<b>15.92%</b>
Other financing uses (OFU)									
Transfer to Board of Education	6,759,040	8,084,298	12,026,880	3,942,582	48.77%	7,955,394	7,347,821	(607,573)	-7.64%
Transfer to BOE - debt proceeds	28,920,776	6,830,230	16,975,472	10,145,242	148.53%	133,000	15,548,462	15,415,462	11590.57%
<b>Total expenditures and OFU</b>	<b>58,722,264</b>	<b>22,930,001</b>	<b>46,362,065</b>	<b>23,432,064</b>	<b>102.19%</b>	<b>16,097,489</b>	<b>32,180,528</b>	<b>16,083,039</b>	<b>99.91%</b>
Excess/(deficit) of revenues over expenditures	18,013,716	(2,386,739)	5,578,287	7,965,026	333.72%	5,054,570	(9,700,993)	(14,755,563)	-291.93%
<b>Ending fund balance</b>	<b>39,095,691</b>	<b>27,793,594</b>	<b>44,673,978</b>	<b>16,880,384</b>	<b>60.73%</b>	<b>32,848,164</b>	<b>34,972,985</b>	<b>2,124,821</b>	<b>6.47%</b>

# CITY OF AUBURN

## SPECIAL REVENUE FUNDS

### COMPARATIVE REVENUE, EXPENDITURES, AND CHANGES IN FUND BALANCE

#### Public Safety Substance Abuse Prevention Fund

	FY2020	Proposed Budget - FY2021				Proposed Budget - FY2022			
	Audited Actual	Original Budget	Proposed Mid-Bi Budget	Increase/Decrease	As %	Original Budget	Proposed Mid-Bi Budget	Increase/Decrease	As %
<b>Beginning fund balance:</b>	\$ 156,737	\$ 159,099	\$ 165,814	\$ 6,715	4.22%	\$ 153,249	\$ 151,629	\$ (1,620)	-1.06%
Revenues:									
Confiscation revenue	36,721	27,500	27,500	-	0.00%	27,500	27,500	-	0.00%
Sales of surplus assets	4,510	4,500	4,500	-	0.00%	4,500	4,500	-	0.00%
Interest	1,650	1,350	1,350	-	0.00%	1,350	1,350	-	0.00%
<b>Total revenues</b>	<b>42,881</b>	<b>33,350</b>	<b>33,350</b>	<b>-</b>	<b>0.00%</b>	<b>33,350</b>	<b>33,350</b>	<b>-</b>	<b>0.00%</b>
Expenditures:									
Public Safety Police Operations	10,041	10,200	10,200	-	0.00%	10,200	10,200	-	0.00%
Public Safety Police Capital Outlay	23,763	29,000	37,335	8,335	28.74%	29,000	29,000	-	0.00%
<b>Total expenditures</b>	<b>33,804</b>	<b>39,200</b>	<b>47,535</b>	<b>8,335</b>	<b>21.26%</b>	<b>39,200</b>	<b>39,200</b>	<b>-</b>	<b>0.00%</b>
Excess/(deficit) of revenues over expenditures	9,077	(5,850)	(14,185)	(8,335)	-142.48%	(5,850)	(5,850)	-	0.00%
<b>Ending fund balance</b>	<b>165,814</b>	<b>153,249</b>	<b>151,629</b>	<b>(1,620)</b>	<b>-1.06%</b>	<b>147,399</b>	<b>145,779</b>	<b>(1,620)</b>	<b>-1.10%</b>

#### Municipal Court Judicial Administration Fund

	FY2020	Proposed Budget - FY2021				Proposed Budget - FY2022			
	Audited Actual	Original Budget	Proposed Mid-Bi Budget	Increase/Decrease	As %	Original Budget	Proposed Mid-Bi Budget	Increase/Decrease	As %
<b>Beginning fund balance:</b>	\$ 973,708	\$ 382,958	\$ 375,706	\$ (7,252)	-1.89%	\$ 486,958	\$ 467,306	\$ (19,652)	-4.04%
Revenues:									
Court Fines	111,527	102,000	102,000	-	0.00%	135,000	135,000	-	0.00%
Interest	5,954	2,000	2,000	-	0.00%	2,000	2,000	-	0.00%
<b>Total revenues</b>	<b>117,481</b>	<b>104,000</b>	<b>104,000</b>	<b>-</b>	<b>0.00%</b>	<b>137,000</b>	<b>137,000</b>	<b>-</b>	<b>0.00%</b>
Expenditures:									
Municipal Court operations	10,888	-	-	-	n/a	-	-	-	n/a
Municipal Court capital outlay	154,595	-	12,400	12,400	n/a	-	-	-	n/a
Total expenditures	165,483	-	12,400	12,400	n/a	-	-	-	n/a
Other financing uses (OFU)									
Transfer to Capital Projects Fund	550,000	-	-	-	n/a	-	-	-	n/a
<b>Total expenditures and OFU</b>	<b>715,483</b>	<b>-</b>	<b>12,400</b>	<b>12,400</b>	<b>n/a</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>n/a</b>
Excess/(deficit) of revenues over expenditures	(598,002)	104,000	91,600	(12,400)	-11.92%	137,000	137,000	-	0.00%
<b>Ending fund balance</b>	<b>375,706</b>	<b>486,958</b>	<b>467,306</b>	<b>(19,652)</b>	<b>-4.04%</b>	<b>623,958</b>	<b>604,306</b>	<b>(19,652)</b>	<b>-3.15%</b>

# DEBT SERVICE FUND

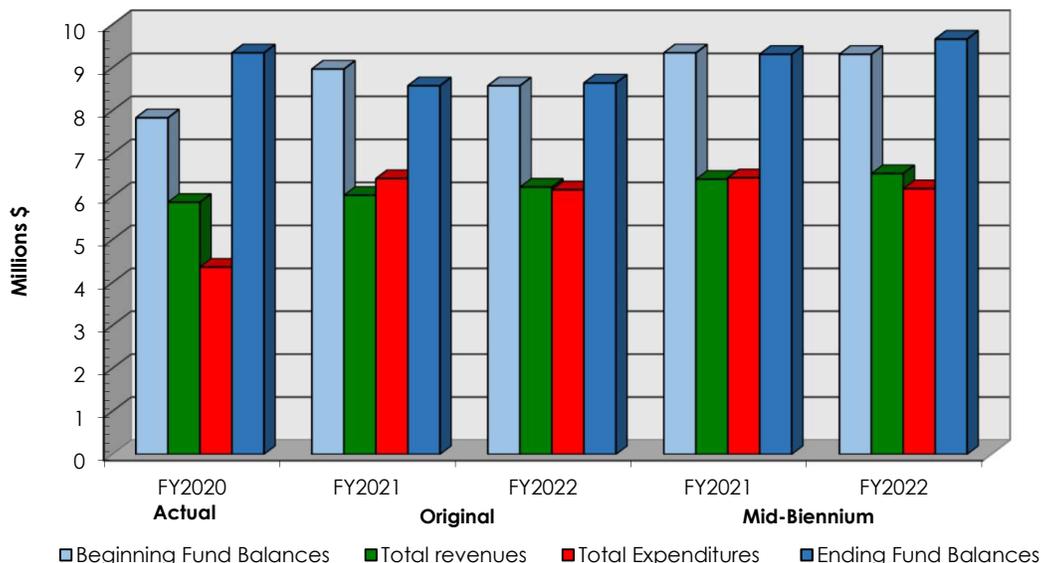


City of Auburn

## COMPARATIVE REVENUES, EXPENDITURES, & CHANGES IN FUND BALANCE

The Special 5-Mill Tax Fund accounts for revenues received from five mills of ad valorem tax dedicated to the payment of principal and interest on bonds issued to finance projects approved by the citizens of Auburn in referenda. In 2014, the City Council dedicated the resources of the Special 5-Mill Tax Fund to provide for construction of new school facilities. In April 2015, voters approved the use of these funds to construct a new high school and other facility improvements. During fiscal 2016, the City's General Fund assumed all the outstanding debt in this fund, leaving this new education related debt as the only debt being repaid by this fund. In July 2019, another special municipal election was held allowing the citizens to vote on using the Special Five Mill Tax Fund for improvements to existing school facilities, including Cary Woods Elementary and J. F. Drake Middle School. The referendum passed and \$37.1 million in general obligation bonds were issued in fiscal 2020. This fund now services the approved debt issued for school capital investments.

	Audited	Original Budget			Mid-Biennium Proposed Budget	
	Actual	FY2021		FY2022		
	FY2020	FY2021	FY2022	FY2021	FY2022	
	\$	\$	\$	\$	\$	
<b>Beginning Fund Balances</b>	<b>7,838,599</b>	<b>8,971,138</b>	<b>8,584,257</b>	<b>9,348,584</b>	<b>9,315,403</b>	
Revenues						
General property tax	5,799,160	5,963,500	6,142,405	6,398,000	6,530,595	
Interest	76,694	75,000	85,000	12,000	12,000	
<b>Total revenues</b>	<b>5,875,853</b>	<b>6,038,500</b>	<b>6,227,405</b>	<b>6,410,000</b>	<b>6,542,595</b>	
Expenditures						
General Operations						
Tax Administration Fee	187,295	186,000	187,500	203,000	214,000	
Debt Service	4,178,574	6,239,381	5,975,831	6,240,181	5,976,631	
<b>Total Expenditures</b>	<b>4,365,868</b>	<b>6,425,381</b>	<b>6,163,331</b>	<b>6,443,181</b>	<b>6,190,631</b>	
Excess (Deficit) of Revenues & OFS over (under) Expenditures	1,509,985	(386,881)	64,074	(33,181)	351,964	
<b>Ending Fund Balances</b>	<b>9,348,584</b>	<b>8,584,257</b>	<b>8,648,331</b>	<b>9,315,403</b>	<b>9,667,367</b>	





City of Auburn

# ENTERPRISE FUNDS

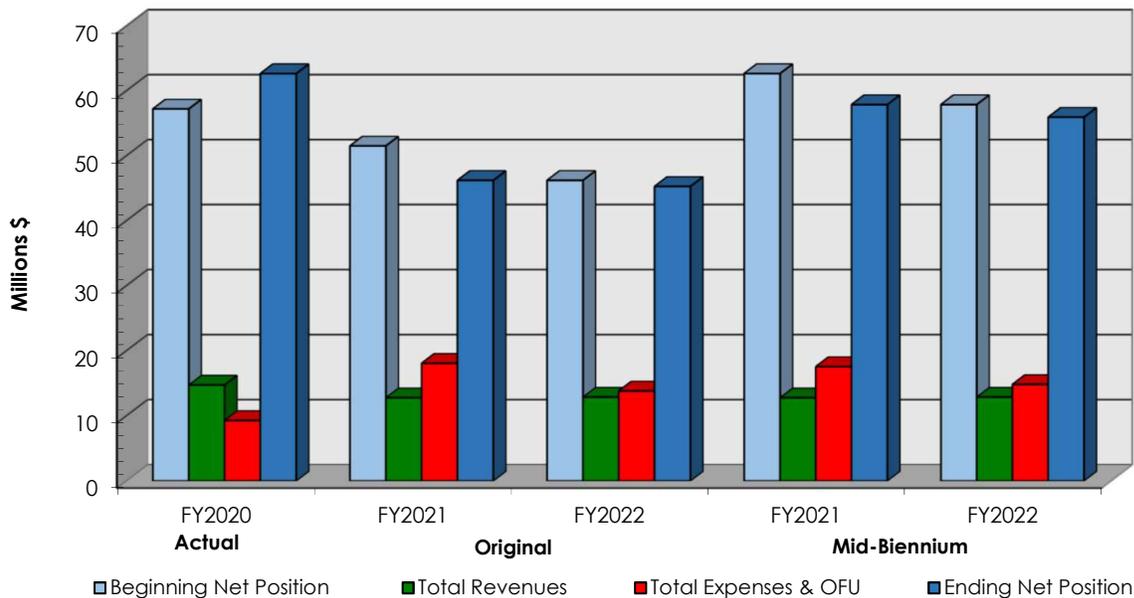


## SEWER FUND - OVERVIEW OF CHANGES IN NET POSITION

**Enterprise Funds** are funds used to account for operations that are financed and operated in a manner similar to private business enterprises. The intent is that the cost, including depreciation, of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges.

The **Sewer Operating Fund** accounts for revenues earned from and costs related to the provision of sewer service.

	Audited Actual	Original Budget		Mid-Biennium Proposed Budget	
	FY2020	FY2021	FY2022	FY2021	FY2022
	\$	\$	\$	\$	\$
<b>Beginning Net Position</b>	<b>57,228,472</b>	<b>51,533,388</b>	<b>46,238,275</b>	<b>62,677,994</b>	<b>57,899,334</b>
Operating Revenues	13,222,116	11,924,875	12,024,875	11,924,875	12,024,875
Non-Operating Revenue	1,535,106	880,000	880,000	880,000	880,000
<b>Total Revenues</b>	<b>14,757,222</b>	<b>12,804,875</b>	<b>12,904,875</b>	<b>12,804,875</b>	<b>12,904,875</b>
Operating Expenses <sup>(1)</sup>	9,197,002	18,023,738	13,762,033	17,507,284	14,770,906
Other Financing Uses (OFU)	<b>110,698</b>	<b>76,250</b>	<b>76,250</b>	<b>76,250</b>	<b>76,250</b>
<b>Total Expenses &amp; OFU</b>	<b>9,307,700</b>	<b>18,099,988</b>	<b>13,838,283</b>	<b>17,583,534</b>	<b>14,847,156</b>
Excess of Revenues over Expenses & Other Financing Uses (OFU)	5,449,522	(5,295,113)	(933,408)	(4,778,659)	(1,942,281)
<b>Ending Net Position</b>	<b>62,677,994</b>	<b>46,238,275</b>	<b>45,304,866</b>	<b>57,899,334</b>	<b>55,957,053</b>



<sup>(1)</sup> Actual amounts are reported on the full accrual basis (capital assets are capitalized and expensed through depreciation and principal debt payments are a reduction of liabilities). The budget is prepared on a modified accrual basis, including depreciation, capital outlays, and principal debt payments.

# CITY OF AUBURN

## SEWER FUND - REVENUES AND EXPENSES

	Proposed Budget - FY2021					Proposed Budget - FY2022			
	FY2020	Original Budget	Proposed Mid-Bi Budget	Increase/Decrease	As %	Original Budget	Proposed Mid-Bi Budget	Increase/Decrease	As %
	Audited Actual								
	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>Beginning fund balance:</b>	<b>57,228,472</b>	<b>51,533,388</b>	<b>62,677,994</b>	<b>11,144,606</b>	<b>21.63%</b>	<b>46,238,275</b>	<b>57,899,334</b>	<b>11,661,060</b>	<b>25.22%</b>
<b>Revenues:</b>									
<i>Operating Revenues</i>									
Sewer Service Fees	10,392,701	10,550,000	10,550,000	-	0.00%	10,650,000	10,650,000	-	0.00%
Sewer penalties	116,046	101,500	101,500	-	0.00%	101,500	101,500	-	0.00%
Sewer tap fees	-	-	-	-	n/a	-	-	-	n/a
Sewer access fees	2,624,843	1,200,000	1,200,000	-	0.00%	1,200,000	1,200,000	-	0.00%
Grants	763	-	-	-	n/a	-	-	-	n/a
Miscellaneous revenues	16,513	2,125	2,125	-	0.00%	2,125	2,125	-	0.00%
Reimbursement/Water Board	71,250	71,250	71,250	-	0.00%	71,250	71,250	-	0.00%
<b>Total Operating Revenue</b>	<b>13,222,116</b>	<b>11,924,875</b>	<b>11,924,875</b>	<b>-</b>	<b>0.00%</b>	<b>12,024,875</b>	<b>12,024,875</b>	<b>-</b>	<b>0.00%</b>
<i>Non-Operating Revenue</i>									
Investment interest	93,229	75,000	75,000	-	0.00%	75,000	75,000	-	0.00%
Sale of surplus assets	62,897	5,000	5,000	-	0.00%	5,000	5,000	-	0.00%
Capital Contributions	1,378,980	800,000	800,000	-	0.00%	800,000	800,000	-	0.00%
<b>Total Non-Operating Revenue</b>	<b>1,535,106</b>	<b>880,000</b>	<b>880,000</b>	<b>-</b>	<b>0.00%</b>	<b>880,000</b>	<b>880,000</b>	<b>-</b>	<b>0.00%</b>
<b>Total Revenue</b>	<b>14,757,222</b>	<b>12,804,875</b>	<b>12,804,875</b>	<b>-</b>	<b>0.00%</b>	<b>12,904,875</b>	<b>12,904,875</b>	<b>-</b>	<b>0.00%</b>
<b>Expenses:</b>									
<i>Sewer Administration</i>									
Personal Services	382,573	454,612	487,034	32,422	7.13%	474,979	544,066	69,087	14.55%
Contractual Services	97,900	122,550	122,550	-	0.00%	132,550	133,550	1,000	0.75%
Commodities	12,120	16,550	16,550	-	0.00%	16,550	17,050	500	3.02%
<b>Total Sewer Administration</b>	<b>492,594</b>	<b>593,712</b>	<b>626,134</b>	<b>32,422</b>	<b>5.46%</b>	<b>624,079</b>	<b>694,666</b>	<b>70,587</b>	<b>11.31%</b>
<i>Sewer Maintenance</i>									
Personal Services	911,682	1,050,908	1,050,908	-	0.00%	1,101,529	1,101,529	-	0.00%
Contractual Services	62,920	121,000	121,000	-	0.00%	121,000	121,000	-	0.00%
Commodities	355,758	304,650	309,650	5,000	1.64%	304,650	309,650	5,000	1.64%
Capital Outlay	-	460,000	460,000	-	0.00%	-	110,000	110,000	n/a
<b>Total Sewer Maintenance</b>	<b>1,330,359</b>	<b>1,936,558</b>	<b>1,941,558</b>	<b>5,000</b>	<b>0.26%</b>	<b>1,527,179</b>	<b>1,642,179</b>	<b>115,000</b>	<b>7.53%</b>
<i>Sewer Line Locating</i>									
Personal Services	50,656	70,843	56,082	(14,761)	-20.84%	73,849	13,147	(60,702)	-82.20%
Contractual Services	1,559	8,500	8,500	-	0.00%	8,500	8,500	-	0.00%
Commodities	6,391	14,925	14,925	-	0.00%	14,925	14,925	-	0.00%
<b>Total Sewer Line Locating</b>	<b>58,605</b>	<b>94,268</b>	<b>79,507</b>	<b>(14,761)</b>	<b>-15.66%</b>	<b>97,274</b>	<b>36,572</b>	<b>(60,702)</b>	<b>-62.40%</b>
<i>Watershed Management</i>									
Personal Services	231,699	261,825	261,825	-	0.00%	273,486	273,486	-	0.00%
Contractual Services	15,300	24,900	24,900	-	0.00%	24,900	25,900	1,000	4.02%
Commodities	11,577	26,000	26,000	-	0.00%	26,000	27,000	1,000	3.85%
Capital Outlay	-	-	33,885	33,885	n/a	-	-	-	n/a
<b>Total Watershed Maintenance</b>	<b>258,575</b>	<b>312,725</b>	<b>346,610</b>	<b>33,885</b>	<b>10.84%</b>	<b>324,386</b>	<b>326,386</b>	<b>2,000</b>	<b>0.62%</b>
<i>Sewer Pumping and Treatment</i>									
Contractual Services	2,274,407	2,631,079	2,631,079	-	0.00%	2,631,079	2,598,067	(33,012)	-1.25%
Commodities	111,320	132,400	132,400	-	0.00%	132,400	132,400	-	0.00%
Capital Outlay	-	-	13,000	13,000	n/a	-	15,000	15,000	n/a
<b>Total Sewer Pumping and Treatment</b>	<b>2,385,727</b>	<b>2,763,479</b>	<b>2,776,479</b>	<b>13,000</b>	<b>0.47%</b>	<b>2,763,479</b>	<b>2,745,467</b>	<b>(18,012)</b>	<b>-0.65%</b>
<i>General Operations</i>									
Personal Services	49,628	25,000	25,000	-	0.00%	25,000	25,000	-	0.00%
Contractual Services	3,427,859	3,276,261	3,276,261	-	0.00%	3,276,261	3,276,261	-	0.00%
Commodities	665	10,000	10,000	-	0.00%	10,000	10,000	-	0.00%
Debt Service - Principal	-	3,044,000	3,044,000	-	0.00%	3,160,000	3,160,000	-	0.00%
Debt Service - Interest	1,191,948	1,139,086	1,139,086	-	0.00%	1,027,726	1,027,726	-	0.00%
Debt Service - Bond Expenses	1,042	1,650	115,650	114,000	6909.09%	1,650	1,650	-	0.00%
<b>Total General Operations</b>	<b>4,671,142</b>	<b>7,495,997</b>	<b>7,609,997</b>	<b>114,000</b>	<b>1.52%</b>	<b>7,500,637</b>	<b>7,500,637</b>	<b>-</b>	<b>0.00%</b>
<i>Project Operations</i>									
<b>Total Operating Expenses</b>	<b>9,197,002</b>	<b>18,023,738</b>	<b>17,507,284</b>	<b>(516,454)</b>	<b>-2.87%</b>	<b>13,762,033</b>	<b>14,770,906</b>	<b>1,008,873</b>	<b>7.33%</b>
<i>Other Financing Uses (OFU)</i>									
Transfer to General Fund	105,698	71,250	71,250	-	0.00%	71,250	71,250	-	0.00%
Transfer to Liability Risk Retention Fund	5,000	5,000	5,000	-	0.00%	5,000	5,000	-	0.00%
<b>Total Other Financing Uses</b>	<b>110,698</b>	<b>76,250</b>	<b>76,250</b>	<b>-</b>	<b>0.00%</b>	<b>76,250</b>	<b>76,250</b>	<b>-</b>	<b>0.00%</b>
<b>Total Expenses/Other Financing Uses</b>	<b>9,307,700</b>	<b>18,099,988</b>	<b>17,583,534</b>	<b>(516,454)</b>	<b>-2.85%</b>	<b>13,838,283</b>	<b>14,847,156</b>	<b>1,008,873</b>	<b>7.29%</b>
Excess/(deficit) of revenues and other sources over expenditures	5,449,522	(5,295,113)	(4,778,659)	516,454	-9.75%	(933,408)	(1,942,281)	(1,008,873)	108.08%
<b>Ending Net Position</b>	<b>62,677,994</b>	<b>46,238,275</b>	<b>57,899,334</b>	<b>11,661,060</b>	<b>25.22%</b>	<b>45,304,866</b>	<b>55,957,053</b>	<b>10,652,187</b>	<b>23.51%</b>

# ENTERPRISE FUNDS

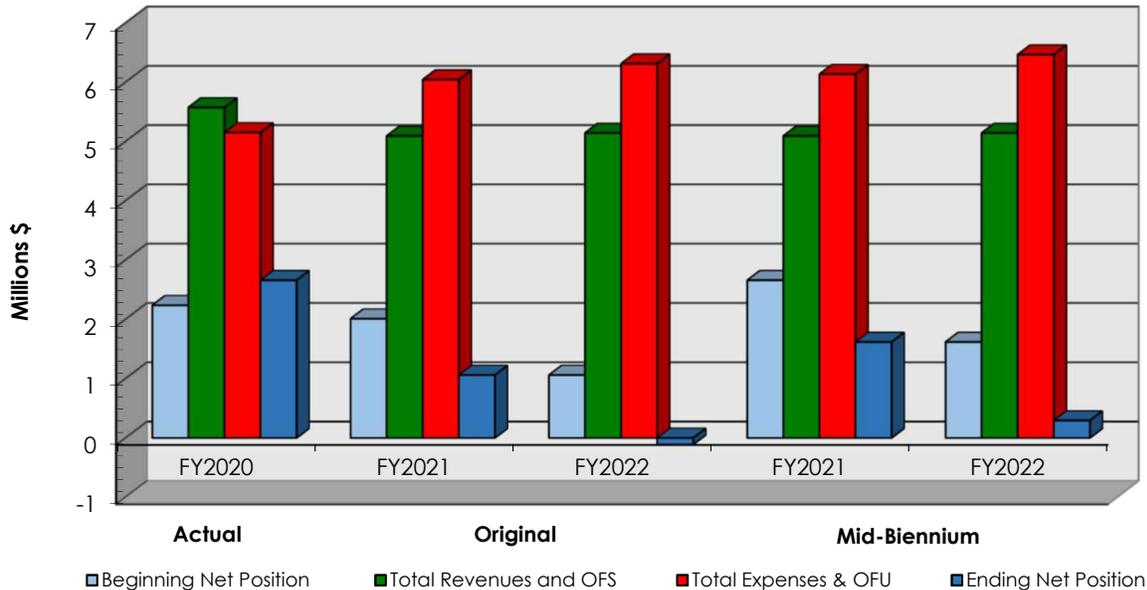


City of Auburn

## SOLID WASTE MANAGEMENT FUND - OVERVIEW OF CHANGES IN NET POSITION

The **Solid Waste Management Fund** accounts for revenues earned from and costs related to the provision of solid waste and recycling service.

	Audited	Original Budget		Mid-Biennium	
	Actual	Original Budget		Proposed Budget	
	FY2020	FY2021	FY2022	FY2021	FY2022
	\$	\$	\$	\$	\$
<b>Beginning Net Position</b>	<b>2,235,675</b>	<b>2,010,223</b>	<b>1,059,583</b>	<b>2,658,984</b>	<b>1,617,539</b>
Operating Revenues	5,261,939	5,085,300	5,135,300	5,085,300	5,135,300
Non-Operating Revenues	12,763	8,500	8,500	8,500	8,500
Other Financing Sources (OFS)	300,000	-	-	-	-
<b>Total Revenues and OFS</b>	<b>5,574,702</b>	<b>5,093,800</b>	<b>5,143,800</b>	<b>5,093,800</b>	<b>5,143,800</b>
Operating Expenses <sup>(1)</sup>	5,096,392	5,989,440	6,258,125	6,080,246	6,411,931
Other Financing Uses (OFU)	<b>55,000</b>	<b>55,000</b>	<b>55,000</b>	<b>55,000</b>	<b>55,000</b>
<b>Total Expenses &amp; OFU</b>	<b>5,151,392</b>	<b>6,044,440</b>	<b>6,313,125</b>	<b>6,135,246</b>	<b>6,466,931</b>
Excess of Revenues over Expenses & Other Financing Uses (OFU)	423,309	(950,640)	(1,169,325)	(1,041,446)	(1,323,131)
<b>Ending Net Position</b>	<b>2,658,984</b>	<b>1,059,583</b>	<b>(109,742)</b>	<b>1,617,539</b>	<b>294,408</b>



<sup>(1)</sup> Actual amounts are reported on the full accrual basis: capital assets are capitalized and expensed through depreciation. The budget is prepared on a modified accrual basis: capital outlays are reflected as expenses, for budgetary control purposes. Capital outlay budgeted for FY2021 - FY2022 totals \$1,517,200. When this is adjusted for, the projected FY2022 ending net position is \$1,811,608.

# CITY OF AUBURN

## SOLID WASTE MANAGEMENT FUND - REVENUES AND EXPENSES

	FY20	Proposed Budget - FY2021				Proposed Budget - FY2022			
	Audited Actual	Original Budget	Proposed Mid-Bi Budget	Increase/Decrease	As %	Original Budget	Proposed Mid-Bi Budget	Increase/Decrease	As %
	\$	\$	\$	\$		\$	\$	\$	
<b>Beginning fund balance:</b>	<b>2,235,675</b>	<b>2,010,223</b>	<b>2,658,984</b>	<b>648,761</b>	<b>32.27%</b>	<b>1,059,583</b>	<b>1,617,539</b>	<b>557,956</b>	<b>52.66%</b>
<b>Revenues:</b>									
<i>Operating Revenues</i>									
Solid waste collection fees	5,072,726	5,000,000	5,000,000	-	<b>0.00%</b>	5,050,000	5,050,000	-	<b>0.00%</b>
Solid waste special collection fees	3,379	-	-	-	<b>n/a</b>	-	-	-	<b>n/a</b>
Solid waste penalties	66,608	71,500	71,500	-	<b>0.00%</b>	71,500	71,500	-	<b>0.00%</b>
Recycling Revenues	12,992	10,000	10,000	-	<b>0.00%</b>	10,000	10,000	-	<b>0.00%</b>
Grants	100,612	-	-	-	<b>n/a</b>	-	-	-	<b>n/a</b>
Miscellaneous Revenues	5,621	3,800	3,800	-	<b>0.00%</b>	3,800	3,800	-	<b>0.00%</b>
Total Operating Revenues	<u>5,261,939</u>	<u>5,085,300</u>	<u>5,085,300</u>	-	<b>0.00%</b>	<u>5,135,300</u>	<u>5,135,300</u>	-	<b>0.00%</b>
<i>Non-Operating Revenue</i>									
Investment interest	10,981	3,500	3,500	-	<b>0.00%</b>	3,500	3,500	-	<b>0.00%</b>
Sale of surplus assets	1,782	5,000	5,000	-	<b>0.00%</b>	5,000	5,000	-	<b>0.00%</b>
Total Non-Operating Revenues	<u>12,763</u>	<u>8,500</u>	<u>8,500</u>	-	<b>0.00%</b>	<u>8,500</u>	<u>8,500</u>	-	<b>0.00%</b>
<i>Other Financing Sources (OFS)</i>									
Transfer In - General Fund	300,000	-	-	-	<b>n/a</b>	-	-	-	<b>n/a</b>
Total Other Financing Sources	<u>300,000</u>	<u>-</u>	<u>-</u>	-	<b>n/a</b>	<u>-</u>	<u>-</u>	-	<b>n/a</b>
<b>Total Revenues and OFS</b>	<u><b>5,574,702</b></u>	<u><b>5,093,800</b></u>	<u><b>5,093,800</b></u>	-	<b>0.00%</b>	<u><b>5,143,800</b></u>	<u><b>5,143,800</b></u>	-	<b>0.00%</b>
<b>Expenses:</b>									
<i>Administration</i>									
Personal Services	235,823	278,947	278,947	-	<b>0.00%</b>	291,989	291,989	-	<b>0.00%</b>
Contractual Services	334,000	334,000	334,000	-	<b>0.00%</b>	334,000	364,000	<b>30,000</b>	<b>8.98%</b>
Total Administration	<u>569,823</u>	<u>612,947</u>	<u>612,947</u>	-	<b>0.00%</b>	<u>625,989</u>	<u>655,989</u>	<b>30,000</b>	<b>4.79%</b>
<i>Recycling Division</i>									
Personal Services	1,114,982	1,056,297	1,091,907	<b>35,610</b>	<b>3.37%</b>	1,100,818	1,136,428	<b>35,610</b>	<b>3.23%</b>
Contractual Services	630,143	785,498	785,498	-	<b>0.00%</b>	760,498	760,498	-	<b>0.00%</b>
Commodities	309,197	353,500	353,500	-	<b>0.00%</b>	353,500	353,500	-	<b>0.00%</b>
Capital Outlay	-	360,000	360,000	-	<b>0.00%</b>	370,800	370,800	-	<b>0.00%</b>
Projects	40,339	-	-	-	<b>n/a</b>	-	-	-	<b>n/a</b>
Total Recycling Division	<u>2,094,660</u>	<u>2,555,295</u>	<u>2,590,905</u>	<b>35,610</b>	<b>1.39%</b>	<u>2,585,616</u>	<u>2,621,226</u>	<b>35,610</b>	<b>1.38%</b>
<i>Solid Waste Division</i>									
Personal Services	1,181,076	1,186,273	1,241,469	<b>55,196</b>	<b>4.65%</b>	1,230,695	1,285,891	<b>55,196</b>	<b>4.48%</b>
Contractual Services	731,231	804,900	804,900	-	<b>0.00%</b>	799,900	799,900	-	<b>0.00%</b>
Commodities	375,061	488,800	488,800	-	<b>0.00%</b>	488,800	488,800	-	<b>0.00%</b>
Capital Outlay	-	280,000	280,000	-	<b>0.00%</b>	473,400	506,400	<b>33,000</b>	<b>6.97%</b>
Projects	6,514	-	-	-	<b>n/a</b>	-	-	-	<b>n/a</b>
Total Solid Waste Division	<u>2,293,882</u>	<u>2,759,973</u>	<u>2,815,169</u>	<b>55,196</b>	<b>2.00%</b>	<u>2,992,795</u>	<u>3,080,991</u>	<b>88,196</b>	<b>2.95%</b>
<i>General Operations</i>									
Personal Services	60,694	4,500	4,500	-	<b>0.00%</b>	4,500	4,500	-	<b>0.00%</b>
Contractual Services	76,260	49,000	49,000	-	<b>0.00%</b>	41,500	41,500	-	<b>0.00%</b>
Commodities	1,072	7,725	7,725	-	<b>0.00%</b>	7,725	7,725	-	<b>0.00%</b>
Total General Operations	<u>138,027</u>	<u>61,225</u>	<u>61,225</u>	-	<b>0.00%</b>	<u>53,725</u>	<u>53,725</u>	-	<b>0.00%</b>
<b>Total Operating Expenses <sup>(1)</sup></b>	<u><b>5,096,392</b></u>	<u><b>5,989,440</b></u>	<u><b>6,080,246</b></u>	<b>90,806</b>	<b>1.52%</b>	<u><b>6,258,125</b></u>	<u><b>6,411,931</b></u>	<b>153,806</b>	<b>2.46%</b>
<i>Other Financing Uses (OFU)</i>									
Transfer to Liability Risk Retention Fund	55,000	55,000	55,000	-	<b>0.00%</b>	55,000	55,000	-	<b>0.00%</b>
Total Other Financing Uses	<u>55,000</u>	<u>55,000</u>	<u>55,000</u>	-	<b>0.00%</b>	<u>55,000</u>	<u>55,000</u>	-	<b>0.00%</b>
<b>Total Expenses/Other Financing Uses</b>	<u><b>5,151,392</b></u>	<u><b>6,044,440</b></u>	<u><b>6,135,246</b></u>	<b>90,806</b>	<b>1.50%</b>	<u><b>6,313,125</b></u>	<u><b>6,466,931</b></u>	<b>153,806</b>	<b>2.44%</b>
Excess/(deficit) of revenues and other sources over expenses	423,309	(950,640)	(1,041,446)	<b>(90,806)</b>	<b>9.55%</b>	(1,169,325)	(1,323,131)	<b>(153,806)</b>	<b>13.15%</b>
<b>Ending Net Position</b>	<u><b>2,658,984</b></u>	<u><b>1,059,583</b></u>	<u><b>1,617,539</b></u>	<b>557,956</b>	<b>52.66%</b>	<u><b>(109,742)</b></u>	<u><b>294,408</b></u>	<b>404,150</b>	<b>368.27%</b>

<sup>(1)</sup> Actual amounts are reported on the full accrual basis: capital assets are capitalized and expensed through depreciation. The budget is prepared on a modified accrual basis: capital outlays are reflected as expenses, for budgetary control purposes. Capital outlay budgeted for FY2021 - FY2022 totals \$1,517,200. When this is adjusted for, the projected FY2022 ending net position is \$1,811,608.

# ENTERPRISE FUNDS

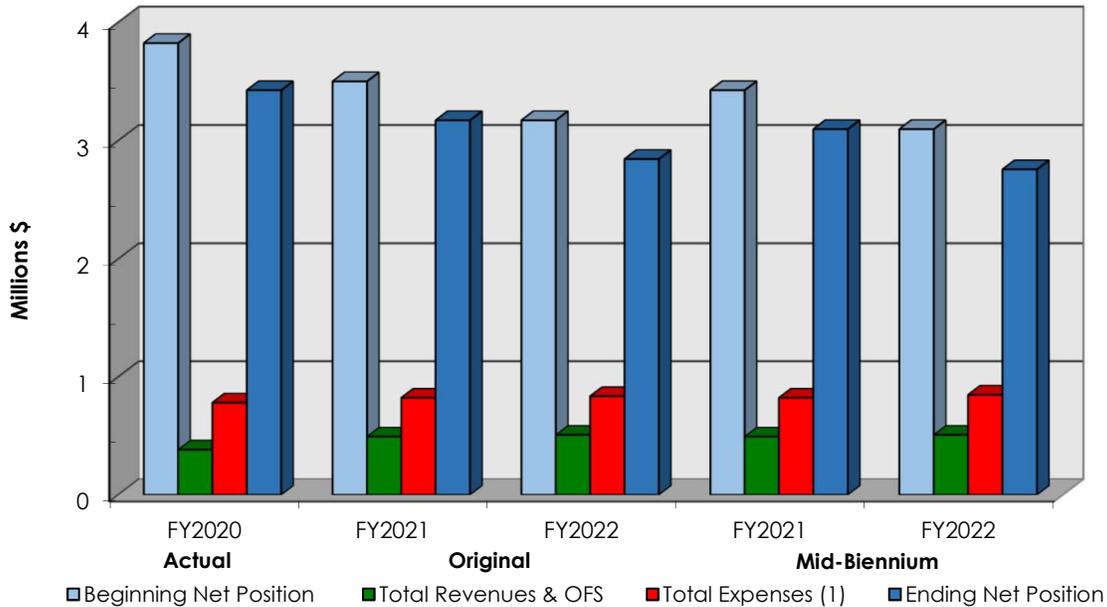


City of Auburn

## PUBLIC PARK & RECREATION BOARD - OVERVIEW OF CHANGES IN NET POSITION

The **Public Park and Recreation Board** accounts for revenues earned from and costs related to the Yarbrough Tennis Center.

	Audited	Original Budget		Mid-Biennium Proposed Budget	
	Actual	FY2021	FY2022	FY2021	FY2022
	FY2020	FY2021	FY2022	FY2021	FY2022
	\$	\$	\$	\$	\$
<b>Beginning Net Position</b>	<b>3,824,120</b>	<b>3,500,484</b>	<b>3,171,483</b>	<b>3,425,541</b>	<b>3,096,540</b>
Operating Revenues	130,608	189,500	189,500	189,500	189,500
Other Financing Sources (OFS)	251,867	303,500	318,000	303,500	318,000
<b>Total Revenues &amp; OFS</b>	<b>382,474</b>	<b>493,000</b>	<b>507,500</b>	<b>493,000</b>	<b>507,500</b>
<b>Total Expenses <sup>(1)</sup></b>	<b>781,054</b>	<b>822,001</b>	<b>835,272</b>	<b>822,001</b>	<b>847,626</b>
Excess of Revenues over Expenses & Other Financing Uses	(398,579)	(329,001)	(327,772)	(329,001)	(340,126)
<b>Ending Net Position</b>	<b>3,425,541</b>	<b>3,171,483</b>	<b>2,843,711</b>	<b>3,096,540</b>	<b>2,756,414</b>



<sup>(1)</sup> Actual amounts are reported on the full accrual basis: capital assets are capitalized and expensed through depreciation. The budget is prepared on a modified accrual basis: capital outlays are reflected as expenses, for budgetary control purposes

# CITY OF AUBURN

## PUBLIC PARK & RECREATION BOARD - REVENUES AND EXPENSES

	FY2020	Proposed Budget - FY2021			Proposed Budget - FY2022				
	Audited Actual	Original Budget	Proposed Mid-Bi Budget	Increase/Decrease	As %	Original Budget	Proposed Mid-Bi Budget	Increase/Decrease	As %
	\$	\$	\$	\$		\$	\$	\$	
<b>Beginning fund balance:</b>	<b>3,824,120</b>	<b>3,500,484</b>	<b>3,425,541</b>	<b>(74,943)</b>	<b>-2.14%</b>	<b>3,171,483</b>	<b>3,096,540</b>	<b>(74,943)</b>	<b>-2.36%</b>
<b>Revenues:</b>									
<i>Operating Revenues</i>									
Tennis Center Revenue	25,678	27,500	27,500	-	0.00%	27,500	27,500	-	0.00%
Membership Fees	18,893	26,000	26,000	-	0.00%	26,000	26,000	-	0.00%
Tennis court Fees	29,173	35,500	35,500	-	0.00%	35,500	35,500	-	0.00%
Investment Interest	43	-	-	-	-	-	-	-	-
Miscellaneous	517	500	500	-	0.00%	500	500	-	0.00%
Reimbursement/Auburn University	56,303	100,000	100,000	-	0.00%	100,000	100,000	-	0.00%
Total Operating Revenue	130,608	189,500	189,500	-	0.00%	189,500	189,500	-	0.00%
<i>Other Financing Sources (OFS)</i>									
Transfer in - General Fund	251,867	303,500	303,500	-	0.00%	318,000	318,000	-	0.00%
Total Other Financing Sources	251,867	303,500	303,500	-	0.00%	318,000	318,000	-	0.00%
<b>Total Revenues and OFS</b>	<b>382,474</b>	<b>493,000</b>	<b>493,000</b>	-	<b>0.00%</b>	<b>507,500</b>	<b>507,500</b>	-	<b>0.00%</b>
<b>Expenses:</b>									
<i>Tennis Center</i>									
Personal Services	279,367	323,824	323,824	-	0.00%	338,095	350,449	12,354	3.65%
Contractual Services	139,520	130,712	130,712	-	0.00%	130,712	130,712	-	0.00%
Commodities	18,316	32,965	32,965	-	0.00%	32,965	32,965	-	0.00%
Total Tennis Center	437,204	487,501	487,501	-	0.00%	501,772	514,126	12,354	2.46%
<i>Non-Departmental</i>									
Personal Services	6,056	1,500	1,500	-	0.00%	1,500	1,500	-	0.00%
Contractual Services	6,135	4,000	4,000	-	0.00%	4,000	4,000	-	0.00%
Depreciation expense	331,659	329,000	329,000	-	0.00%	328,000	328,000	-	0.00%
Total Non-Departmental	343,850	334,500	334,500	-	0.00%	333,500	333,500	-	0.00%
<b>Total Expenses</b>	<b>781,054</b>	<b>822,001</b>	<b>822,001</b>	-	<b>0.00%</b>	<b>835,272</b>	<b>847,626</b>	12,354	1.48%
Excess/(deficit) of revenues and other sources over expenses	(398,579)	(329,001)	(329,001)	-	0.00%	(327,772)	(340,126)	(12,354)	3.77%
<b>Ending Net Position</b>	<b>3,425,541</b>	<b>3,171,483</b>	<b>3,096,540</b>	<b>(74,943)</b>	<b>-2.36%</b>	<b>2,843,711</b>	<b>2,756,414</b>	<b>(87,297)</b>	<b>-3.07%</b>

# CITY OF AUBURN



## BUDGETED CAPITAL OUTLAY AND PROJECTS SUMMARY (BY FUNDING SOURCE)

The budget includes several different categories of capital outlay in different funds. The totals appearing below summarize capital outlay for vehicle, equipment, project and infrastructure funding in the various departmental and non-departmental accounts, and across budgeted funds. Additional details can be found on the pages that follow.

	FY2021 \$	FY2022 \$	Total \$
<b>General Fund</b>			
Departmental Vehicles & Equipment Replacement	1,338,195	1,485,230	2,823,425
Departmental Vehicles & Equipment Expansion	1,437,111	537,466	1,974,577
Departmental Projects	241,344	100,000	341,344
Public Works Project Operations	538,000	415,000	953,000
Parks & Recreation Project Operations	1,557,206	-	1,557,206
Engineering Services Project Operations	18,887,000	13,264,845	32,151,845
<b>Total - General Fund Capital Outlay &amp; Projects</b>	<b>23,998,856</b>	<b>15,802,541</b>	<b>39,801,397</b>
<b>Sewer Fund</b>			
Departmental Vehicles & Equipment Replacement	393,000	125,000	518,000
Departmental Vehicles & Equipment Expansion	113,885	-	113,885
Projects	4,127,000	1,825,000	5,952,000
<b>Total - Sewer Fund</b>	<b>4,633,885</b>	<b>1,950,000</b>	<b>6,583,885</b>
<b>Solid Waste Management Fund</b>			
Departmental Vehicles & Equipment Replacement	640,000	822,200	1,462,200
Departmental Vehicles & Equipment Expansion	-	55,000	55,000
<b>Total - Solid Waste Management Fund</b>	<b>640,000</b>	<b>877,200</b>	<b>1,517,200</b>
<b>Public Safety Substance Abuse Fund</b>			
Departmental Vehicles & Equipment Replacement	-	14,000	14,000
Departmental Vehicles & Equipment Expansion	37,335	15,000	52,335
<b>Total - Public Safety Substance Abuse Fund</b>	<b>37,335</b>	<b>29,000</b>	<b>66,335</b>
<b>Assessment Project Fund</b>			
Projects	94,000	212,420	306,420
<b>Total - Assessment Project Fund</b>	<b>94,000</b>	<b>212,420</b>	<b>306,420</b>
<b>Planned Borrowing</b>			
Projects	13,438,847	39,260,606	52,699,453
<b>Total - Planned Borrowing</b>	<b>13,438,847</b>	<b>39,260,606</b>	<b>52,699,453</b>
<b>Grants and Other Funding</b>			
Projects	6,510,033	2,945,349	9,455,382
<b>Total - Grants and Other Funding</b>	<b>6,510,033</b>	<b>2,945,349</b>	<b>9,455,382</b>
<b>Total - Budgeted Capital Outlay &amp; Projects</b>	<b>49,352,956</b>	<b>61,077,116</b>	<b>110,430,072</b>

**CITY OF AUBURN**  
*BUDGETED CAPITAL OUTLAY*  
**FY2021 - BY FUNDING SOURCE**

**GENERAL FUND**

		<b>Replacement</b>	<b>Expansion</b>	<b>Total</b>
		\$	\$	\$
<b>Public Safety</b>				
Explosive K9	Police	12,000	-	
Chevrolet Tahoes (12)	Police	396,209	-	
Upfit for (12) Chevrolet Tahoes	Police	102,000	-	
Chevrolet Tahoes (3)	Police	-	99,052	
Upfit for (3) Chevrolet Tahoes	Police	-	30,000	
Fire Equipment for Engine #1	Fire	35,000	-	
Guardian Pumper	Fire	478,168	-	
Reinstall ATX	Fire	13,225	-	
Pumper for Station 6	Fire	-	489,968	
Ford F250 (Station 6)	Fire	-	41,000	
Fire Equipment for Engine #6	Fire	-	35,000	
<b>Total - Public Safety</b>				<b>1,731,622</b>
<b>Community Services</b>				
HVAC Upgrade and Workstation	Community Services	10,485	-	
Outdoor Digital Sign	Community Services	-	24,400	
<b>Total - Community Services</b>				<b>34,885</b>
<b>Public Works</b>				
F-550 4x4 Crew Cab Pickup Truck	Maintenance	66,000	-	
Rotary Brush Cutter	Maintenance	11,700	-	
F-150 Pickup Truck 4WD Supercab	Landscape and Sustainability	-	35,000	
F-550 Dump Truck	Landscape and Sustainability	-	70,000	
<b>Total - Public Works</b>				<b>182,700</b>
<b>Information Technology</b>				
Dell/EMC Isilon H400 Two Node Storage Expansion	Information Technology	-	40,000	
Sharepoint Implementation Project	Information Technology	-	59,236	
Project Management System - Projility	Information Technology	-	203,536	
Enterprise Document Management System - OnBase	Information Technology	-	154,500	
<b>Total - Information Technology</b>				<b>457,272</b>
<b>Library</b>				
Chiller	Library	93,408	-	
<b>Total - Library</b>				<b>93,408</b>
<b>Parks &amp; Recreation</b>				
Backhoe	Parks and Facilities	120,000	-	
<b>Total - Parks &amp; Recreation</b>				<b>120,000</b>
<b>Inspection Services</b>				
Minor Office and Building Modification	Inspection Services	-	14,993	
Extended Cab Pickup Truck	Inspection Services	-	33,000	
<b>Total - Inspection Services</b>				<b>47,993</b>
<b>Engineering Services</b>				
Cubicles	Engineering	-	50,044	
Furniture	Engineering	-	23,532	
Smartboard (2)	Engineering	-	17,850	
Plotter	Engineering	-	16,000	
<b>Total - Engineering Services</b>				<b>107,426</b>
<b>Total - General Fund</b>		<b>1,338,195</b>	<b>1,437,111</b>	<b>2,775,306</b>

**CITY OF AUBURN**  
*BUDGETED CAPITAL OUTLAY*  
**FY2021 - BY FUNDING SOURCE**

**SEWER FUND**

		<u>Replacement</u>	<u>Expansion</u>	<u>Total</u>
<b>Water Resource Management</b>				
Mini Excavator	Sewer Maintenance	-	80,000	
Ford F150 4x4 Supercab Pickup Truck	Watershed	-	33,885	
Vac/Jetter Combo	Sewer Maintenance	380,000	-	
Zero Turn Mower	Pumping and Treatment	13,000	-	
<b>Total - Sewer Fund</b>		<b>393,000</b>	<b>113,885</b>	<b>506,885</b>

**SOLID WASTE MANAGEMENT FUND**

		<u>Replacement</u>	<u>Expansion</u>	<u>Total</u>
<b>Environmental Services</b>				
Knuckle Boom Chassis	Recycling	360,000	-	
Garbage Truck 28 YD Side Loader	Solid Waste	280,000	-	
<b>Total - Solid Waste Management Fund</b>		<b>640,000</b>	<b>-</b>	<b>640,000</b>

**PUBLIC SAFETY SUBSTANCE ABUSE FUND**

		<u>Replacement</u>	<u>Expansion</u>	<u>Total</u>
<b>Public Safety Substance Abuse Fund</b>				
Police Equipment	Police	-	37,335	
<b>Total - Public Safety Substance Abuse Fund</b>		<b>-</b>	<b>37,335</b>	<b>37,335</b>
<b>Total - All Funds</b>		<b>2,371,195</b>	<b>1,588,331</b>	<b>3,959,526</b>

**CITY OF AUBURN**  
*BUDGETED CAPITAL OUTLAY*  
**FY2022 - BY FUNDING SOURCE**

**GENERAL FUND**

		<u>Replacement</u>	<u>Expansion</u>	<u>Total</u>
		\$	\$	\$
<b>Public Safety</b>				
Narcotic Detection K9	Police	12,000	-	
Chevrolet Tahoes (9)	Police	297,157	-	
Dodge Durango	Police	24,073	-	
Upfit for Replacement Vehicles	Police	102,000	-	
Chevrolet Tahoes (5)	Police	-	165,087	
Upfit for (5) Chevrolet Tahoes	Police	-	30,000	
Fire Engine 3 #930	Fire	520,000	-	
Fire Equipment for Engine #3	Fire	40,000	-	
Chevrolet Tahoe	Fire	-	39,000	
Technical Rescue Equipment	Fire	-	22,000	
<b>Total - Public Safety</b>				<b>1,251,317</b>
<b>Public Works</b>				
F150 Pickup Truck 4WD Supercab	Landscape and Sustainability	-	35,000	
F-550 4x4 Crew Cab Pickup Truck	Construction	66,000	-	
<b>Total - Public Works</b>				<b>101,000</b>
<b>Information Technology</b>				
Dell/EMC VXRail Two Node Expansion	Information Technology	-	84,000	
Enterprise Document Management System - OnBase	Information Technology	-	55,500	
<b>Total - Information Technology</b>				<b>139,500</b>
<b>Parks &amp; Recreation</b>				
InField Machine	Parks and Facilities	22,000	-	
Dump Truck	Parks and Facilities	65,000	-	
F350 Truck with Auto Crane	Parks and Facilities	86,000	-	
F350 Truck	Parks and Facilities	56,000	-	
3 - 1/2 Ton Truck	Parks and Facilities	84,000	-	
Skid Steer	Parks and Facilities	-	106,879	
<b>Total - Parks &amp; Recreation</b>				<b>419,879</b>
<b>Environmental Services</b>				
Animal Control Van	Animal Control	80,000	-	
<b>Total - Environmental Services</b>				<b>80,000</b>
<b>Engineering Services</b>				
4x4 Extended Cab Pickup Truck	Engineering	31,000	-	
<b>Total - Engineering Services</b>				<b>31,000</b>
<b>Total - General Fund</b>		<b>1,485,230</b>	<b>537,466</b>	<b>2,022,696</b>

**CITY OF AUBURN**  
*BUDGETED CAPITAL OUTLAY*  
**FY2022 - BY FUNDING SOURCE**

**SEWER FUND**

		<b>Replacement</b>	<b>Expansion</b>	<b>Total</b>
<b>Water Resource Management</b>				
Dump Truck	Sewer Maintenance	110,000	-	
Utility Vehicle	Pumping and Treatment	15,000	-	
<b>Total - Sewer Fund</b>		<b>125,000</b>	<b>-</b>	<b>125,000</b>

**SOLID WASTE MANAGEMENT FUND**

		<b>Replacement</b>	<b>Expansion</b>	<b>Total</b>
<b>Environmental Services</b>				
Knuckle Boom Chassis	Recycling	370,800	-	
Garbage Compactor 34 YD Self Contained	Solid Waste	-	55,000	
Garbage Truck 28 YD Side Loader	Solid Waste	288,400	-	
Garbage Truck	Solid Waste	130,000	-	
F150 Ford Extended Cab Pickup Truck	Solid Waste	33,000	-	
<b>Total - Solid Waste Management Fund</b>		<b>822,200</b>	<b>55,000</b>	<b>877,200</b>

**PUBLIC SAFETY SUBSTANCE ABUSE FUND**

		<b>Replacement</b>	<b>Expansion</b>	<b>Total</b>
<b>Public Safety Substance Abuse Fund -</b>				
Unmarked Police Vehicle	Police	14,000	-	
Police Equipment	Police	-	15,000	
<b>Total - Public Safety Substance Abuse Fund</b>		<b>14,000</b>	<b>15,000</b>	<b>29,000</b>
<b>Total - All Funds</b>		<b>2,446,430</b>	<b>607,466</b>	<b>3,053,896</b>

# CITY OF AUBURN

## BUDGETED CAPITAL OUTLAY

### PROJECTS BY FUNDING SOURCE

GENERAL FUND				
Budgeted In		FY2021	FY2022	Total
		\$	\$	\$
<b>Departmental Projects</b>				
Boykin Landscape Maintenance Improvements	Community Services	32,000	-	32,000
Parks Facilities ADA Compliance Projects	Parks and Recreation	50,000	50,000	100,000
Aerial Photography Project	Information Technology	22,344	-	22,344
Fire Station Renovations	Public Safety	137,000	50,000	187,000
<b>Total - Departmental</b>		<b>241,344</b>	<b>100,000</b>	<b>341,344</b>
<b>Parks &amp; Recreation Project Operations</b>				
Sam Harris/Westview Greenway Project	Parks and Recreation Project Operations	456,126	-	456,126
Dinius Park	Parks and Recreation Project Operations	972,276	-	972,276
Pine Hill Cemetery Renovations and Improvements - Cremation Garden	Parks and Recreation Project Operations	128,804	-	128,804
<b>Total - Parks &amp; Recreation Project Operations</b>		<b>1,557,206</b>	<b>-</b>	<b>1,557,206</b>
<b>Public Works Project Operations</b>				
Neighborhood Cleanup	Special Projects	15,000	15,000	30,000
Cured-In-Place-Pipe Drainage Improvements	Drainage Projects	200,000	200,000	400,000
Sidewalk ADA Compliance Projects - Various	Sidewalk Projects	100,000	100,000	200,000
Library - Exterior ADA Compliance Improvements	Public Works Project Operations	88,000	-	88,000
N. College/EUD/Shug Jordan Landscape Improvements	Traffic/Transportation Improvements	35,000	-	35,000
Facility Condition Improvements	Misc. Facility Improvements	100,000	100,000	200,000
<b>Total - Public Works Project Operations</b>		<b>538,000</b>	<b>415,000</b>	<b>953,000</b>
<b>Engineering Services Project Operations</b>				
Outer Loop Feasibility Study Beehive to 280 (Local Match)	Traffic/Transportation Improvements	57,535	-	57,535
Signal Performance Measures	Traffic/Transportation Improvements	123,500	76,500	200,000
Roadway ROW Assessment	Traffic/Transportation Improvements	250,000	-	250,000
Renew Opelika Rd. Phase 4 - Gentry to Saugahatchee	Special Projects	1,532,773	284,875	1,817,648
ES/PW Relocation - Design	Special Projects	1,000,000	-	1,000,000
ES/PW Property Acquisition	Special Projects	1,868,461	-	1,868,461
Boykin Campus Improvements	Parks and Facilities	5,760	1,000,000	1,005,760
S College and Samford Avenue Intersection Improvements (City Match)	Intersection Improvements	2,424,008	-	2,424,008
Donahue & Shug Intersection Improvements	Intersection Improvements	303,540	-	303,540
Cox Road and Wire Road Roundabout	Intersection Improvements	895,000	1,180,000	2,075,000
N. College/EUD/Shug Jordan Pkwy Intersection Improvements	Intersection Improvements	425,127	-	425,127
Moores Mill Rd/Hamilton Rd Widening	Intersection Improvements	45,360	995,497	1,040,857
Annaloe Dr/E University Dr Intersection Improvements	Intersection Improvements	-	1,157,527	1,157,527
MLK Drive Streetscape: Shug to Donahue	Intersection Improvements	55,950	-	55,950
Ogletree Road Culvert replacement	Bridge Improvements	871,024	-	871,024
N Donahue Dr Widening - Bragg Ave to Cary Dr (City Match)	Streets Roadways Expansion	-	232,575	232,575
Richland Road connector - Hwy 14/Webster Road	Streets Roadways Expansion	554,949	-	554,949
Cox Road Reconstruction & Widening - Wire to Tech Park	Street Roadways Replacement	1,572,108	-	1,572,108
Street Resurfacing/Restriping	Street Resurfacing & Restriping	-	3,500,000	3,500,000
FY20 Street Resurfacing	Street Resurfacing & Restriping	1,249,000	-	1,249,000
FY20 Street Restriping	Street Resurfacing & Restriping	249,000	-	249,000
North Donahue Drive Lighting	Street Lights	-	27,500	27,500
Cox Road Lighting	Street Lights	41,181	-	41,181
Exit 50 Lighting & Landscaping	Street Lights	473,569	-	473,569
Exit 57 Lighting & Landscaping	Street Lights	-	503,763	503,763
South Gay at Thach Ave. Traffic Signal Improvements	Traffic Signals Improvements	-	250,000	250,000
North Donahue Drive at Farmville Road Traffic Signal Installation	Traffic Signals Improvements	-	150,000	150,000
Traffic Signal Rehabilitation/Improvements	Traffic Signals Improvements	65,000	65,000	130,000
College and Shell Toomer Traffic Signal Installation	Traffic Signals Improvements	-	336,740	336,740
Fiber Expansion	Traffic Signals Improvements	-	400,000	400,000
Rectangular Rapid Flashing Beacons (RRFB)	Traffic Signals Improvements	40,000	40,000	80,000
West Magnolia Ave Pedestrian Lighting & Sidewalk	Downtown Improvements	-	823,820	823,820
Toomer Street/Thomas Street 2-Way Conversion	Downtown Improvements	15,770	-	15,770
Toomer's Corner Lighting Replacement	Downtown Improvements	-	29,600	29,600
Gay St. Streetscape: Magnolia to Thach Avenue	Downtown Improvements	35,880	100,000	135,880
AuburnBank Redevelopment Streetscape	Downtown Improvements	107,900	107,900	215,800
S College St Conduit Installation	Downtown Parking Plan	18,870	-	18,870
Farmville Road Culvert Replacement	Drainage Projects	1,122,000	-	1,122,000
MLK Drive Multiuse Path	Sidewalk Projects	267,382	-	267,382
Development Extensions	Sidewalk Projects	20,000	20,000	40,000
Camden Ridge Subdivision Sidewalk	Sidewalk Projects	-	180,280	180,280
Richland Road Sidewalk	Sidewalk Projects	-	303,268	303,268
DSB Exterior Improvements	Dev. Serv. Public Safety Building	21,260	-	21,260
Engineering Services Relocation	Dev. Serv. Public Safety Building	205,093	-	205,093
Public Safety Building Freestanding Signs	Dev. Serv. Public Safety Building	70,000	-	70,000
Fire Station 6	Public Safety Facilities	2,500,000	1,500,000	4,000,000
Public Safety Complex - Infrastructure and Programming	Public Safety Facilities	400,000	-	400,000
<b>Total - Engineering Services Project Operations</b>		<b>18,887,000</b>	<b>13,264,845</b>	<b>32,151,845</b>
<b>Total - General Fund Projects</b>		<b>21,223,550</b>	<b>13,779,845</b>	<b>35,003,395</b>

# CITY OF AUBURN

## BUDGETED CAPITAL OUTLAY

### PROJECTS BY FUNDING SOURCE

#### SEWER FUND

Projects	Budgeted In	FY2021	FY2022	Total
Green Infrastructure/Low Impact Development Misc. Projects	Special Projects	30,000	30,000	60,000
Sewer Collection System Projects	Sewer Rehab Projects	400,000	400,000	800,000
Long-Term Flow Metering Project	Sewer Rehab Projects	65,000	65,000	130,000
Southside Sewer Basins 6 and 16 Rehab Project	Sewer Rehab Projects	550,000	-	550,000
Northside Highway 14 Force Main Rehab Project	Sewer Rehab Projects	150,000	650,000	800,000
S College/Reese Avenue Outfall Relocation and Rehab	Sewer Rehab Projects	-	80,000	80,000
H.C. Morgan Stream Restoration Project	WPCF Improvements	-	150,000	150,000
2019 H.C. Morgan WPCF Improvements Project	WPCF Improvements	2,352,000	-	2,352,000
H.C. Morgan WPCF Clarifier Weir, Baffle and Skimmer Arm Replacement	WPCF Improvements	300,000	-	300,000
Northside and Choctawhatchee Pumpstations - Guide Cable Replacement	WPCF Improvements	-	200,000	200,000
Northside Recycling and Construction Debris Pole Barn	WPCF Improvements	30,000	-	30,000
WPCF Miscellaneous Projects	WPCF Improvements	250,000	250,000	500,000
<b>Total - Sewer Fund Projects</b>		<b>4,127,000</b>	<b>1,825,000</b>	<b>5,952,000</b>

#### ASSESSMENT PROJECT FUND

Projects				
Hilltop Pines Subdivision Completion		-	43,420	43,420
Tuscany Hills Subdivision Completion		94,000	-	94,000
Solamere Left Turn Lane		-	169,000	169,000
<b>Total - Assessment Project Fund</b>		<b>94,000</b>	<b>212,420</b>	<b>306,420</b>

#### CAPITAL PROJECTS FUND (GENERAL FUND BORROWING)

Projects				
New Public Safety Complex	Public Safety	790,000	-	790,000
Wright Street Parking Deck	Development Services	8,605,502	-	8,605,502
Town Creek Inclusive Playground	Parks and Facilities	4,043,345	-	4,043,345
JDCAC Renovations	Parks and Facilities	-	2,856,275	2,856,275
Soccer Complex	Parks and Facilities	-	8,643,578	8,643,578
ES/PW Relocation - Construction	Special Projects	-	20,000,000	20,000,000
Richland Road Connector	Streets Roadways Expansion	-	7,760,753	7,760,753
<b>Total - Capital Projects Fund</b>		<b>13,438,847</b>	<b>39,260,606</b>	<b>52,699,453</b>

#### GRANT/OTHER FUNDING

Grant/Other Funding				
Outer Loop Feasibility Study Beehive to 280 (Federal/AOMPO)	Traffic/Transportation Improvements	230,141	-	230,141
MLK Drive M/U Path - ALDOT TAP Grant	Sidewalk Projects	400,000	-	400,000
N Donahue Dr Widening/Bragg Ave to Cary Dr (AOMPO Portion)	Streets Roadways Expansion	-	930,298	930,298
Samford Intersection Improvements - AOMPO Portion	Intersection Improvements	3,735,617	-	3,735,617
Ogletree Road Culvert Replacement - ALDOT Funding	Bridge Improvements	250,000	-	250,000
Exit 50 Lighting & Landscaping - AOMPO Portion	Street Lights	1,894,275	-	1,894,275
Exit 57 Lighting & Landscaping - AOMPO Portion	Street Lights	-	2,015,051	2,015,051
<b>Total - Grant/Other Funding</b>		<b>6,510,033</b>	<b>2,945,349</b>	<b>9,455,382</b>

#### Total - All Funds

<b>45,393,430</b>	<b>58,023,220</b>	<b>103,416,650</b>
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# CITY OF AUBURN

## 6 YEAR CAPITAL IMPROVEMENT PLAN FISCAL YEARS 2021-2026

Funding Sources		FY2021	FY2022	FY2023	FY2024	FY2025	FY2026	FY2021-FY2026 TOTAL
General Fund - (Cash)	General Fund	21,223,550	13,779,845	13,323,423	8,361,106	8,865,399	7,562,449	73,115,772
General Fund - Current & Planned General Obligation Debt	Borrowing	13,438,847	39,260,606	16,016,250	2,500,000	2,500,000	-	73,715,703
Other City Funds	Other City Funds	94,000	212,420	-	-	-	-	306,420
Grant Funds	Grant Funds	6,510,033	2,945,349	1,947,343	-	-	-	11,402,725
Sewer Fund	Sewer Fund	4,127,000	1,825,000	1,415,000	1,755,000	11,855,000	20,815,000	41,792,000
Auburn Water Works Board	Auburn WWB	7,612,225	5,135,000	1,935,000	650,000	650,000	1,150,000	17,132,225
<b>Total - All Funding Sources</b>		<b>53,005,655</b>	<b>63,158,220</b>	<b>34,637,016</b>	<b>13,266,106</b>	<b>23,870,399</b>	<b>29,527,449</b>	<b>217,464,845</b>

Funding by Project Type		FY2021	FY2022	FY2023	FY2024	FY2025	FY2026	FY2021-FY2026 TOTAL
Sidewalk/Neighborhood Projects		802,382	315,280	653,593	658,694	1,343,324	1,440,458	5,213,731
Downtown Master Plan/Improvement Projects		6,319,175	1,311,320	107,900	1,033,316	1,301,942	257,500	10,331,153
Downtown Parking Plan Implementation Projects		8,624,372	-	-	-	-	-	8,624,372
Renew Opelika Road Projects		1,729,998	284,875	-	1,750,000	1,750,000	1,966,081	7,480,954
Northwest Auburn Neighborhood Plan Projects		397,250	2,643,641	21,488,025	385,460	765,133	-	25,679,509
Technology Investments		22,344	-	180,000	-	-	60,000	262,344
Public Safety Projects & Major Equipment		3,897,000	1,550,000	245,000	107,700	50,000	50,000	5,899,700
Parks, Recreation and Culture Master Plan Projects		5,738,551	11,549,853	1,250,000	150,000	1,050,000	50,000	19,788,404
Facility Improvements		3,194,814	20,100,000	100,000	100,000	100,000	100,000	23,694,814
Industrial Improvements		-	-	3,000,000	2,500,000	2,500,000	-	8,000,000
Traffic/Transportation Improvements		8,294,745	18,243,251	3,635,197	3,405,000	2,305,000	2,305,000	38,188,193
Watershed, Stormwater & Drainage Improvements		2,443,024	200,000	847,301	770,936	200,000	1,393,410	5,854,671
Sewer System Improvements		4,127,000	1,825,000	1,255,000	1,755,000	11,855,000	20,755,000	41,572,000
Water System Improvements		7,415,000	5,135,000	1,875,000	650,000	650,000	1,150,000	16,875,000
<b>Total - All Projects</b>		<b>53,005,655</b>	<b>63,158,220</b>	<b>34,637,016</b>	<b>13,266,106</b>	<b>23,870,399</b>	<b>29,527,449</b>	<b>217,464,845</b>

Sidewalk/Neighborhood Projects	Funding Source	FY2021	FY2022	FY2023	FY2024	FY2025	FY2026	FY2021-FY2026 TOTAL
Neighborhood Cleanup	General Fund	15,000	15,000	15,000	15,000	15,000	15,000	90,000
Sidewalk ADA Compliance Projects - Various	General Fund	100,000	100,000	100,000	100,000	100,000	100,000	600,000
MLK Drive Multiuse Path	General Fund	267,382	-	-	-	-	-	267,382
MLK Drive M/U Path - ALDOT TAP Grant	Grant Funds	400,000	-	-	-	-	-	400,000
Harper Ave Sidewalk	General Fund	-	-	-	-	627,467	627,466	1,254,933
S Donahue Dr Sidewalk	General Fund	-	-	-	-	-	261,802	261,802
E University Dr Sidewalk - Samford to Dean Road	General Fund	-	-	-	-	509,267	-	509,267
Kimberly Dr Sidewalk	General Fund	-	-	-	-	-	36,690	36,690
Shelton Mill Rd Sidewalk	General Fund	-	-	-	-	71,590	-	71,590
Mall Parkway/Commerce Drive Sidewalk	General Fund	-	-	-	-	-	379,500	379,500
Rock Fence Rd (Fairway/Ogletree) & Ogletree (Rock Fence:719 Ogletree)	General Fund	-	-	329,645	-	-	-	329,645
Development Extensions	General Fund	20,000	20,000	20,000	20,000	20,000	20,000	120,000
North Gay Street Sidewalk - Drake Avenue to Pitts Circle	General Fund	-	-	-	523,694	-	-	523,694
Ross Street Sidewalk & Lighting	General Fund	-	-	188,948	-	-	-	188,948
Camden Ridge Subdivision Sidewalk	General Fund	-	180,280	-	-	-	-	180,280
<b>Total - Sidewalk Projects</b>		<b>802,382</b>	<b>315,280</b>	<b>653,593</b>	<b>658,694</b>	<b>1,343,324</b>	<b>1,440,458</b>	<b>5,213,731</b>

# CITY OF AUBURN

## 6 YEAR CAPITAL IMPROVEMENT PLAN FISCAL YEARS 2021-2026

Downtown Master Plan/Improvement Projects	Funding Source	FY2021	FY2022	FY2023	FY2024	FY2025	FY2026	FY2021-FY2026 TOTAL
S College and Samford Avenue Intersection Improvements (City Match)	General Fund	2,424,008	-	-	-	-	-	2,424,008
Samford Intersection Improvements - AOMPO Portion	Grant Funds	3,735,617	-	-	-	-	-	3,735,617
South Gay at Thach Ave. Traffic Signal Improvements	General Fund	-	250,000	-	-	-	-	250,000
Gay St. Streetscape: Magnolia to Thach Avenue	General Fund	35,880	100,000	-	-	-	-	135,880
West Magnolia Ave Pedestrian Lighting & Sidewalk	General Fund	-	823,820	-	-	-	-	823,820
Toomers St. Sidewalk/Ped. Lighting	General Fund	-	-	-	-	471,942	-	471,942
Toomers St. Sidewalk/Ped. Lighting (Uncommon Auburn Contribution)	General Fund	-	-	-	-	105,000	-	105,000
Toomer Street/Thomas Street 2-Way Conversion	General Fund	15,770	-	-	-	-	-	15,770
Toomer's Corner Lighting Replacement	General Fund	-	29,600	-	-	-	-	29,600
Tichenor Avenue Streetscape (Gay to College)	General Fund	-	-	-	-	725,000	-	725,000
Traffic Signal Impr. - E Glenn Ave/Ross Street	General Fund	-	-	-	-	-	257,500	257,500
Drake Ave Sidewalk - North College to Ross	General Fund	-	-	-	329,545	-	-	329,545
Auburn Bank Redevelopment Streetscape	General Fund	107,900	107,900	107,900	-	-	-	323,700
N Gay St/Drake Ave Intersection Impr.	General Fund	-	-	-	703,771	-	-	703,771
<b>Total - Downtown Improvement Projects</b>		<b>6,319,175</b>	<b>1,311,320</b>	<b>107,900</b>	<b>1,033,316</b>	<b>1,301,942</b>	<b>257,500</b>	<b>10,331,153</b>

Downtown Parking Plan Implementation Projects	Funding Source	FY2021	FY2022	FY2023	FY2024	FY2025	FY2026	FY2021-FY2026 TOTAL
S College St Condiut Installation	General Fund	18,870	-	-	-	-	-	18,870
Wright Street Parking Deck	Borrowing	8,605,502	-	-	-	-	-	8,605,502
<b>Total - Downtown Parking Projects</b>		<b>8,624,372</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>8,624,372</b>

Renew Opelika Road Projects	Funding Source	FY2021	FY2022	FY2023	FY2024	FY2025	FY2026	FY2021-FY2026 TOTAL
Renew Opelika Rd. Phase 3 - Opelika Rd/Dean Rd Intersection Impr.	General Fund	-	-	-	1,750,000	1,750,000	-	3,500,000
Renew Opelika Rd. Phase 4 - Gentry to Saughatchee	General Fund	1,532,773	284,875	-	-	-	-	1,817,648
Renew Opelika Rd. Phase 4 - Gentry to Saughatchee - WWB Contribution	Auburn WWB	197,225	-	-	-	-	-	197,225
Renew Opelika Rd. Phase 5 - Ross to Temple	General Fund	-	-	-	-	-	1,966,081	1,966,081
<b>Total - Renew Opelika Road Projects</b>		<b>1,729,998</b>	<b>284,875</b>	<b>-</b>	<b>1,750,000</b>	<b>1,750,000</b>	<b>1,966,081</b>	<b>7,480,954</b>

Northwest Auburn Neighborhood Plan Projects	Funding Source	FY2021	FY2022	FY2023	FY2024	FY2025	FY2026	FY2021-FY2026 TOTAL
Boykin Landscape and Maintenance Improvements	General Fund	32,000	-	-	-	-	-	32,000
Boykin Campus Improvements	General Fund	5,760	1,000,000	-	-	-	-	1,005,760
Boykin Campus Improvements - Borrowing	Borrowing	-	-	13,016,250	-	-	-	13,016,250
N Donahue Dr Widening - Bragg Ave to Cary Dr (City Match)	General Fund	-	232,575	486,836	-	-	-	719,411
N Donahue Dr Widening/Bragg Ave to Cary Dr (AOMPO Portion)	Grant Funds	-	930,298	1,947,343	-	-	-	2,877,641
Donahue & Shug Intersection Improvements	General Fund	303,540	-	-	-	-	-	303,540
North Donahue Drive at Farmville Road Traffic Signal Installation	General Fund	-	150,000	-	-	-	-	150,000
North Donahue Drive Lighting	General Fund	-	27,500	-	-	-	-	27,500
College St/Bragg Ave/Mitcham Ave Improvements	General Fund	-	-	-	-	765,133	-	765,133
MLK Drive Streetscape: Shug to Donahue	General Fund	55,950	-	5,100,000	-	-	-	5,155,950
N College St/Drake Ave Intersection Impr.	General Fund	-	-	937,596	-	-	-	937,596
Byrd Street Sidewalk (MLK to Zellars)	General Fund	-	-	-	385,460	-	-	385,460
Richland Road Sidewalk (MLK to Church of God by Faith)	General Fund	-	303,268	-	-	-	-	303,268
<b>Total - Northwest Auburn Neighborhood Plan Projects</b>		<b>397,250</b>	<b>2,643,641</b>	<b>21,488,025</b>	<b>385,460</b>	<b>765,133</b>	<b>-</b>	<b>25,679,509</b>

# CITY OF AUBURN

## 6 YEAR CAPITAL IMPROVEMENT PLAN FISCAL YEARS 2021-2026

Technology Investments	Funding Source	FY2021	FY2022	FY2023	FY2024	FY2025	FY2026	FY2021-FY2026 TOTAL
Aerial Photography	General Fund	22,344	-	60,000	-	-	-	82,344
GIS - Aerial Photography	Auburn WWB	-	-	60,000	-	-	-	60,000
Aerial Topographical Mapping (Sewer Fund Portion)	Sewer Fund	-	-	60,000	-	-	60,000	120,000
<b>Total - Technology Investments</b>		<b>22,344</b>	<b>-</b>	<b>180,000</b>	<b>-</b>	<b>-</b>	<b>60,000</b>	<b>262,344</b>

Public Safety Projects & Major Equipment	Funding Source	FY2021	FY2022	FY2023	FY2024	FY2025	FY2026	FY2021-FY2026 TOTAL
Fire Station Renovations	General Fund	137,000	50,000	50,000	50,000	50,000	50,000	387,000
New Public Safety Complex	Borrowing	790,000	-	-	-	-	-	790,000
Public Safety Building Freestanding Signs	General Fund	70,000	-	-	-	-	-	70,000
Fire Station 6	General Fund	2,500,000	1,500,000	-	-	-	-	4,000,000
Public Safety Training Center - Search & Rescue Maze	General Fund	-	-	-	28,850	-	-	28,850
Public Safety Training Center - Burn Building	General Fund	-	-	195,000	-	-	-	195,000
Public Safety Training Center - Drafting Pit	General Fund	-	-	-	28,850	-	-	28,850
Public Safety Training Center - Infrastructure and Programming	General Fund	400,000	-	-	-	-	-	400,000
<b>Total - Public Safety Projects &amp; Major Equipment</b>		<b>3,897,000</b>	<b>1,550,000</b>	<b>245,000</b>	<b>107,700</b>	<b>50,000</b>	<b>50,000</b>	<b>5,899,700</b>

Parks, Recreation and Culture Master Plan Projects	Funding Source	FY2021	FY2022	FY2023	FY2024	FY2025	FY2026	FY2021-FY2026 TOTAL
Parks Facilities ADA Compliance Projects	General Fund	50,000	50,000	50,000	50,000	50,000	50,000	300,000
Library - Exterior ADA Compliance Improvements	General Fund	88,000	-	-	-	-	-	88,000
Dinius Park	General Fund	972,276	-	-	-	-	-	972,276
Saugahatchee Blueway/Greenway Phase 1a	General Fund	-	-	1,000,000	-	1,000,000	-	2,000,000
Saugahatchee Blueway/Greenway Phase 1a (Sewer Fund Portion)	Sewer Fund	-	-	100,000	-	-	-	100,000
Signage and Wayfinding - Downtown Area	General Fund	-	-	100,000	100,000	-	-	200,000
Town Creek Inclusive Playground	Borrowing	4,043,345	-	-	-	-	-	4,043,345
Soccer Complex	Borrowing	-	8,643,578	-	-	-	-	8,643,578
JDCAC Renovations	Borrowing	-	2,856,275	-	-	-	-	2,856,275
Sam Harris/Westview Greenway Project	General Fund	456,126	-	-	-	-	-	456,126
Pine Hill Cemetery Renovations and Improvements - Cremation Garden	General Fund	128,804	-	-	-	-	-	128,804
<b>Total - Parks, Leisure &amp; Cultural Projects</b>		<b>5,738,551</b>	<b>11,549,853</b>	<b>1,250,000</b>	<b>150,000</b>	<b>1,050,000</b>	<b>50,000</b>	<b>19,788,404</b>

Facility Improvements	Funding Source	FY2021	FY2022	FY2023	FY2024	FY2025	FY2026	FY2021-FY2026 TOTAL
ES/PW Relocation - Design	General Fund	1,000,000	-	-	-	-	-	1,000,000
ES/PW Property Acquisition	General Fund	1,868,461	-	-	-	-	-	1,868,461
ES/PW Relocation - Construction	Borrowing	-	20,000,000	-	-	-	-	20,000,000
DSB Exterior Improvements	General Fund	21,260	-	-	-	-	-	21,260
Engineering Services Relocation	General Fund	205,093	-	-	-	-	-	205,093
Facility Condition Improvements	General Fund	100,000	100,000	100,000	100,000	100,000	100,000	600,000
<b>Total - City Facility Improvements</b>		<b>3,194,814</b>	<b>20,100,000</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>	<b>23,694,814</b>

Industrial Improvements	Funding Source	FY2021	FY2022	FY2023	FY2024	FY2025	FY2026	FY2021-FY2026 TOTAL
Industrial Property Acquisition and Infrastructure	Borrowing	-	-	3,000,000	2,500,000	2,500,000	-	8,000,000
<b>Total - Industrial Improvements</b>		<b>-</b>	<b>-</b>	<b>3,000,000</b>	<b>2,500,000</b>	<b>2,500,000</b>	<b>-</b>	<b>8,000,000</b>

# CITY OF AUBURN

## 6 YEAR CAPITAL IMPROVEMENT PLAN FISCAL YEARS 2021-2026

Traffic/Transportation Improvements	Funding Source	FY2021	FY2022	FY2023	FY2024	FY2025	FY2026	FY2021-FY2026 TOTAL
Outer Loop Feasibility Study Beehive to 280 (Local Match)	General Fund	57,535	-	-	-	-	-	57,535
Outer Loop Feasibility Study Beehive to 280 (Federal/AOMPO)	Grant Funds	230,141	-	-	-	-	-	230,141
Street Resurfacing/Restriping	General Fund	-	3,500,000	2,000,000	2,000,000	2,000,000	2,000,000	11,500,000
FY20 Street Resurfacing	General Fund	1,249,000	-	-	-	-	-	1,249,000
FY20 Street Restriping	General Fund	249,000	-	-	-	-	-	249,000
Hilltop Pines Subdivision Completion	Other City Funds	-	43,420	-	-	-	-	43,420
Solamere Left Turn Lane	Other City Funds	-	169,000	-	-	-	-	169,000
Tuscany Hills Subdivision Completion	Other City Funds	94,000	-	-	-	-	-	94,000
Traffic Signal Rehabilitation/Impr.	General Fund	65,000	65,000	65,000	65,000	65,000	65,000	390,000
Cox Road Reconstruction & Widening	General Fund	1,572,108	-	-	-	-	-	1,572,108
Cox Road and Wire Road Roundabout	General Fund	895,000	1,180,000	-	-	-	-	2,075,000
Cox Road Lighting	General Fund	41,181	-	-	-	-	-	41,181
Wire Road Overhead Lighting	General Fund	-	-	52,200	-	-	-	52,200
N. College/EUD/Shug Jordan Pkwy Intersection Impr.	General Fund	425,127	-	-	-	-	-	425,127
N. College/EUD/Shug Jordan Landscape Improvements	General Fund	35,000	-	-	-	-	-	35,000
S College St/S Donahue Dr Intersection Impr.	General Fund	-	-	614,598	-	-	-	614,598
Moore's Mill Rd/Hamilton Rd Widening	General Fund	45,360	995,497	-	-	-	-	1,040,857
N College St/Shelton Mill Rd Intersection Impr.	General Fund	-	-	663,399	-	-	-	663,399
Annaloe Dr/E University Dr Intersection Impr.	General Fund	-	1,157,527	-	-	-	-	1,157,527
Richland Road connector - Hwy 14/Webster Road	General Fund	554,949	-	-	-	-	-	554,949
Richland Road connector - Borrowing	Borrowing	-	7,760,753	-	-	-	-	7,760,753
Exit 50 Lighting & Landscaping	General Fund	473,569	-	-	-	-	-	473,569
Exit 50 Lighting & Landscaping - AOMPO Portion	Grant Funds	1,894,275	-	-	-	-	-	1,894,275
Exit 57 Lighting & Landscaping	General Fund	-	503,763	-	1,100,000	-	-	1,603,763
Exit 57 Lighting & Landscaping - AOMPO Portion	Grant Funds	-	2,015,051	-	-	-	-	2,015,051
College and Shell Toomer Traffic Signal Installation	General Fund	-	336,740	-	-	-	-	336,740
Signal Performance Measures	General Fund	123,500	76,500	-	-	-	-	200,000
Roadway ROW Assessment	General Fund	250,000	-	-	-	-	-	250,000
Fiber Expansion	General Fund	-	400,000	200,000	200,000	200,000	200,000	1,200,000
Rectangular Rapid Flashing Beacons (RRFB)	General Fund	40,000	40,000	40,000	40,000	40,000	40,000	240,000
<b>Total - Transportation Impr.</b>		<b>8,294,745</b>	<b>18,243,251</b>	<b>3,635,197</b>	<b>3,405,000</b>	<b>2,305,000</b>	<b>2,305,000</b>	<b>38,188,193</b>

Watershed, Stormwater & Drainage Improvements	Funding Source	FY2021	FY2022	FY2023	FY2024	FY2025	FY2026	FY2021-FY2026 TOTAL
Cured-In-Place-Pipe Drainage Impr.	General Fund	200,000	200,000	200,000	200,000	200,000	200,000	1,200,000
EUD Culvert Replacement at Summerfrees Drive	General Fund	-	-	647,301	-	-	-	647,301
Wrights Mill Rd Culvert Replacement	General Fund	-	-	-	570,936	-	-	570,936
Ogletree Road Culvert replacement	General Fund	871,024	-	-	-	-	-	871,024
Ogletree Road Culvert Replacement - ALDOT Funding	Grant Funds	250,000	-	-	-	-	-	250,000
Farmville Road Culvert Replacement	General Fund	1,122,000	-	-	-	-	-	1,122,000
Gay Street Bridge Replacement	General Fund	-	-	-	-	-	1,093,410	1,093,410
City-Wide Drainage Analysis	General Fund	-	-	-	-	-	100,000	100,000
<b>Total - Watershed, Stormwater &amp; Drainage Improvements</b>		<b>2,443,024</b>	<b>200,000</b>	<b>847,301</b>	<b>770,936</b>	<b>200,000</b>	<b>1,393,410</b>	<b>5,854,671</b>

# CITY OF AUBURN

## 6 YEAR CAPITAL IMPROVEMENT PLAN FISCAL YEARS 2021-2026

Sewer System Improvements	Funding Source	FY2021	FY2022	FY2023	FY2024	FY2025	FY2026	FY2021-FY2026 TOTAL
<b>WPCF Improvements</b>								
H.C. Morgan Stream Restoration Project	Sewer Fund	-	150,000	-	-	-	-	150,000
2019 H.C. Morgan WPCF Improvements Project	Sewer Fund	2,352,000	-	-	-	-	-	2,352,000
H.C. Morgan WPCF Clarifier Weir, Baffle and Skimmer Arm Replacement	Sewer Fund	300,000	-	-	-	-	-	300,000
Northside and Chocifaula Pumpstations - Guide Cable Replacement	Sewer Fund	-	200,000	-	-	-	-	200,000
Northside Recycling and Construction Debris Pole Barn	Sewer Fund	30,000	-	-	-	-	-	30,000
WPCF Miscellaneous Projects	Sewer Fund	250,000	250,000	250,000	250,000	250,000	250,000	1,500,000
Facility Master Plan Update	Sewer Fund	-	-	-	-	100,000	-	100,000
Unspecified Future Wastewater Treatment Capacity Project	Sewer Fund	-	-	500,000	1,000,000	11,000,000	20,000,000	32,500,000
<b>Sewer Collection System Projects</b>								
Sewer Collection System Projects	Sewer Fund	400,000	400,000	400,000	400,000	400,000	400,000	2,400,000
Long-Term Flow Metering Project	Sewer Fund	65,000	65,000	75,000	75,000	75,000	75,000	430,000
Southside Sewer Basins 6 and 16 Rehab Project	Sewer Fund	550,000	-	-	-	-	-	550,000
Northside Highway 14 Force Main Rehab Project	Sewer Fund	150,000	650,000	-	-	-	-	800,000
S College/Reese Avenue Outfall Relocation and Rehab	Sewer Fund	-	80,000	-	-	-	-	80,000
<b>Other Projects</b>								
Green Infrastructure/Low Impact Development Misc. Projects	Sewer Fund	30,000	30,000	30,000	30,000	30,000	30,000	180,000
<b>Total - Sewer System Improvements</b>		<b>4,127,000</b>	<b>1,825,000</b>	<b>1,255,000</b>	<b>1,755,000</b>	<b>11,855,000</b>	<b>20,755,000</b>	<b>41,572,000</b>

Water System Improvements	Funding Source	FY2021	FY2022	FY2023	FY2024	FY2025	FY2026	FY2021-FY2026 TOTAL
<b>Water Distribution System</b>								
Teague Court Tank Rehabilitation	Auburn WWB	350,000	-	-	-	-	-	350,000
West Farmville Tank Rehabilitation	Auburn WWB	20,000	350,000	-	-	-	-	370,000
Opelika Road Water Extension (Phase I - Gentry Drive to Saugahatchee)	Auburn WWB	225,000	-	-	-	-	-	225,000
Opelika Road Water Improvements Phase II & III	Auburn WWB	-	225,000	225,000	-	-	-	450,000
Dean Rd/Terrace Acres Intersection Improvements	Auburn WWB	10,000	-	-	-	-	-	10,000
Fixed Network Meter Reading System	Auburn WWB	700,000	-	-	-	-	-	700,000
Tank Maintenance - Emergency	Auburn WWB	50,000	50,000	50,000	50,000	50,000	50,000	300,000
Misc. Water System Improvements (DBP Treatment/Mains/EUD BPS)	Auburn WWB	250,000	250,000	250,000	250,000	250,000	250,000	1,500,000
MLK Streetscape Water Line Replacement Project	Auburn WWB	500,000	-	-	-	-	-	500,000
North Donahue Booster Station Generator	Auburn WWB	-	-	-	-	-	500,000	500,000
Byrd St/Hemlock Drive Water Main Improvements	Auburn WWB	310,000	-	-	-	-	-	310,000
Webster Road Connector Water Main Project	Auburn WWB	-	800,000	-	-	-	-	800,000
<b>Water Treatment and Supply System</b>								
Facility Master Plan Update	Auburn WWB	-	85,000	-	-	-	-	85,000
Equipment Storage Building - Lake Ogletree	Auburn WWB	15,000	-	-	-	-	-	15,000
Moore's Mill Meter	Auburn WWB	-	-	1,000,000	-	-	-	1,000,000
2019-2020 Estes WTP Expansion & Improvements	Auburn WWB	4,635,000	3,005,000	-	-	-	-	7,640,000
Equipment Storage Building - Estes Plant	Auburn WWB	-	20,000	-	-	-	-	20,000
Miscellaneous WTP Improvements	Auburn WWB	100,000	100,000	100,000	100,000	100,000	100,000	600,000
Unspecified Future Capital Expenditures	Auburn WWB	250,000	250,000	250,000	250,000	250,000	250,000	1,500,000
<b>Total - Water System Improvements</b>		<b>7,415,000</b>	<b>5,135,000</b>	<b>1,875,000</b>	<b>650,000</b>	<b>650,000</b>	<b>1,150,000</b>	<b>16,875,000</b>





*Topping Out Ceremony for the Wright Street Parking Deck*

**AUBURN CITY HALL**  
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